



Budget 2013/14

**SOUTHEND-ON-SEA BOROUGH COUNCIL
BUDGET FOR
1 APRIL 2013 to 31 MARCH 2014**

MAYOR

Councillor Brian Kelly

**CHAIRMAN OF THE CABINET
& LEADER OF THE COUNCIL**

Councillor Nigel Holdcroft

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INDEX

	Page No
COUNCIL BUDGET 2013/14	7
SUMMARIES	
Summary of General Fund Revenue Estimates	8
Subjective Summary	9
Schedule of Pressures 2013/14	11
Schedule of Savings 2013/14	12
Basic Amounts of Council Tax	15
Council Tax Bands 2013/14	16
Collection Fund Estimate	17
Estimated Level of Reserves	18
Medium Term Financial Forecast	19
Employee Numbers	21
Budget Monitoring Timetable and Process	22
REVENUE BUDGETS	
Adult Social Care, Health & Housing	25
Children & Learning	29
Corporate Support Services	34
Culture & Tourism	41
Deputy Leader	45
Leader	49
Planning	53
Public Protection, Waste & Transport	57
Financing Costs and Interest	63
Contingency and Levies	64
Housing Revenue Account (HRA)	65
CAPITAL PROGRAMME	
Summary of Capital Expenditure	67
Adult Social Care, Health & Housing	68
Children & Learning	69
Corporate Support Services	71
Culture & Tourism	72
Deputy Leader	73
Planning	74
Public Protection, Waste & Transport	75
Specific Sums Retained	76
Housing Revenue Account (HRA)	77
GLOSSARY	78
CONTACTS	
Members	79
Officers	80

Council Budget 2013/14

This year's budget has been prepared against the background of the ongoing contraction of available public sector funding for Local Government. This has required the Council to continue to find a significant level of both revenue and capital savings over the next four financial years.

In announcing the grant that the Council receives to fund the running of its services, the Government has continued with a more streamlined grant system. This means that, in general, the Council receives one overall grant rather than specific grants dedicated for certain services, which gives greater flexibility in how services are financed. Overall, this main grant from Government provides nearly 50% of support to our net budget of £138.6 million.

There has been cross party Member involvement in identifying areas where savings can be targeted and made. The Corporate Management Team therefore prepared a budget for approval to Cabinet that addressed the need for significant savings in 2013/14 with the help of the outcomes of Member discussions and the various workshops undertaken. The public budget consultation also assisted in informing the compilation of the Council's budget.

The final budget for 2013/14 that was approved by Council on 28 February 2013 set a;

- General fund revenue budget of £138.570 million
- Savings package to be delivered of £10.425 million
- Recognition of service pressures of £1.235 million
- An increase in the Council Tax level for 2013/14 of 1.75%
- Capital investment budget to maintain and improve our assets of £99 million over the period 2013/14 to 2016/17
- Balanced Housing Revenue Account to manage the Council's housing stock
- Medium Term Financial Plan forecast to identify further savings of £29.7 million for the period 2014/15 to 2016/17.

The full detail of the agreed budget for 2013/14 is set out in the following pages.

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2014**

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

	Original Estimate 2012/2013	Probable Outturn 2012/2013	Budget 2013/2014
	£000	£000	£000
Portfolios			
Adult Social Care, Health & Housing	51,110	53,724	50,669
Children & Learning	38,204	36,416	34,141
Corporate Support Services	5,498	3,745	3,335
Culture & Tourism	11,953	12,863	12,031
Deputy Leader	2,693	2,564	3,083
Leader	3,506	4,776	3,551
Planning	1,492	1,853	1,597
Public Protection, Waste & Transport	24,731	24,162	25,763
Sub Total	139,187	140,103	134,170
Depreciation Removed	(13,853)	(13,629)	(16,482)
Portfolio Net Expenditure	125,334	126,474	117,688
Levies	409	514	458
Contingency - General	2,582	0	2,625
- Pay Award	0	0	700
- Transformation	1,500	1,500	1,500
- Inflation	2,305	1,071	2,211
Financing costs	12,415	12,813	15,894
Total net expenditure	144,545	142,372	141,076
Contribution to /(from) general reserves	0	57	0
Contribution to /(from) earmarked reserves	2,323	3,365	1,715
Revenue Contribution to Capital	0	439	393
Corporate Savings (Unallocated)	0	0	(847)
Corporate Savings (2012/13)	(1,020)	(385)	(385)
Non Service Specific Grants	(15,503)	(15,503)	(3,382)
Total Budget Requirement	130,345	130,345	138,570

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

SUBJECTIVE SUMMARY

Details	Estimate for 2012/13		Estimate
	Original	Probable Outturn	2013/14
	£000	£000	£000
Expenditure			
Employees	63,666	65,468	62,576
Premises	6,480	6,881	6,145
Transport	2,425	2,554	2,524
Supplies and Services	30,343	34,983	35,012
Transfer Payments	164,809	165,136	173,352
Third Party Payments	113,570	113,330	99,494
Capital Finance Charges	13,405	13,400	16,422
Gross Expenditure	394,698	401,752	395,525
Income			
Government Grants	(226,637)	(231,903)	(219,614)
Other Grants and Reimbursements	(10,515)	(12,288)	(9,768)
Sales	(669)	(591)	(710)
Fees and Charges	(25,195)	(27,043)	(25,524)
Rents	(1,967)	(2,057)	(2,095)
Interest	(835)	(522)	(442)
Other	(858)	(864)	(910)
Total Income	(266,676)	(275,268)	(259,063)
Net Expenditure/(Income)	128,022	126,484	136,462
Contribution to/(from) earmarked reserves etc	2,323	3,804	2,108
Contribution to/(from) general reserve	0	57	0
Budget Requirement	130,345	130,345	138,570

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

PRESSURES 2013/14

PRESSURES 2013/14				£	£
Portfolio					
Adult Social Care Health And Housing	1P	Older People Services		250,000	
	2P	Transition of Young Adults		400,000	650,000
Children And Learning	3P	Behaviour Support Service		75,000	75,000
Corporate Support Services	6P	Housing/Council Tax Benefit Administration Subsidy		140,000	140,000
Planning	5P	Development Control & Building Control Fees		300,000	300,000
Public Protection, Waste and Transport	4P	Taxi Licensing Fees		70,000	70,000
Total				<u>1,235,000</u>	<u>1,235,000</u>
 Department					
People				725,000	
Place				370,000	
Corporate Support				140,000	
Total				<u>1,235,000</u>	

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

SAVINGS 2013/14				
	Saving Proposal	£	£	
Portfolio				
Adult Social Care Health And Housing	ACS1	Community OT Services	50,000	
	ACS2	Meds only Clients	100,000	
	ACS3	Operational Savings	500,000	
	ACS4	CICC	500,000	
	ACS15	Performance & Finance	34,000	
	ACS16	Private Sector Housing Charge	15,000	
	ACS17	Community Housing Budgets	107,000	
	ACS18	Community Housing Restructure	30,000	
	ACS20	Equipment Service Delivery	23,000	
	ACS21	DAAT Service Delivery	10,000	
	C2	Accommodation Review	51,700	
	CM-ICT1	ICT	45,000	
	CM-SC1	Continuing Health Care & PSI Negotiations	300,000	
	CM-SC3	Drug & Alcohol Team Accommodation	18,000	
	CM-SC4	New Elderly Persons Home Placements	300,000	
	CM-SC6	Mental Health & Learning Disability Placements Review	370,000	
	CM-SC7	Procurements	75,000	
	CM-SC8	Review of Resource Allocation System	500,000	
	CM-SC9	Reablement	250,000	
	CM-SC10	S75 agreements	123,000	
	CM-SC11	Transition	99,000	
	CM-SC12	Supporting People	100,000	
	Children And Learning	CL1	Social Worker Training	10,000
		CL2	Recruitment Incentive	20,000
		CL3	Business Support	55,000
		CL4	16+ Team Changes	50,000
		CL5	Deletion of Recharge budget	28,000
		CL6	Family Support Worker Redesign	90,000
		CL7	End the Parenting Early Intervention Project	120,000
		CL8	Downgrade Manager post	10,000
		CL9	Early years SEN Delivery Structure	70,000
		CL10	Redesign of School Improvement Service	100,000
		CL11	Restructure Admin Support	5,000
CL12		Increased Income from Charges	58,000	
CL13		Reduce Rental costs	15,000	
CL14		Staff vacancy factor	400,000	
CL15		Development Fund	150,000	
CL16		Early Years Training	15,000	
CL17		Job Centre Plus Project	18,000	
CL18		Dedicated Schools grant Contribution to Core Costs	342,000	
CL19		Joint Commissioning	47,000	
CL20		Data & Performance	37,000	
CL21		Business Support Budgets	38,000	
CL22		School Uniform grants	13,000	
CL23		Sustainable Childrens Centres	55,000	
CL24		Workforce Development Staffing	35,000	
C4		Corporate Management Restructure	250,000	
CM-FM1		Postage costs	3,000	
CM-SC2		Childrens Procurement	178,000	
CM-SC7		Procurements	50,000	
CM-T4		Home to School Transport	60,000	
Corporate Support Services		ACS19	Procurement Service Delivery	14,000
		ETE26	Property Regeneration	83,000
		SS1	HR & Communications staffing	68,400
		SS3	Customer Services	167,000
	SS4	Uniforms	10,000	
	SS5	Mercury Trading	20,000	
	SS6	Management Support	20,000	
	SS7	Land Charges	30,000	
	SS8	Democratic Services	28,000	
	SS9	Accommodation Hire	75,000	
	SS10	Southend Airport Rental	87,000	
	SS11	Customer Service Centre	12,000	
				3,600,700
				2,322,000

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

SAVINGS 2013/14			
	Saving Proposal	£	£
	SS12	Bereavement Services	10,000
	SS14	Insurance for Schools	60,000
	SS17	Internal Audit & Corporate Fraud	15,000
	C2	Accommodation Review	248,300
	C3	Furniture & Equipment	40,000
	C5	Trade Union Duties	45,000
	CM-FM1	Staff reduction - closure of Queensway House	53,000
	CM-FM1	Renegotiate commercial waste contract	5,000
	CM-FM1	Postage costs	47,000
	CM-ICT1	ICT	113,500
Culture & Tourism	ETE20	Events	130,000
	ETE21	Revised Management Arrangements at SMAC	31,000
	ETE23	Close Pier Mon & Tue Off-Peak	50,000
	ETE24	Tourism	16,400
	ACS5	Park Supplies & Services	29,000
	ACS6	Third Party Payments	5,000
	ACS7	Parks Ground Maintenance Team	136,000
	ACS8	Sports Pitch subsidies reductions	3,000
	ACS9	Parks Technical Structure	36,000
	ACS10	Leisure Management	54,000
	ACS11	Library Review	126,000
	ACS12	Museum Restructure	30,000
	ACS13	Arts-Reduction in METAL funding	10,000
	ACS14	Parks-Building Repairs & Maintenance	10,000
	CM-FM1	Postage costs	6,000
Deputy Leader	ETE15	Flood Defences	47,000
	ETE22	Community Cohesion	108,000
	ETE24	Tourism	28,600
	CM-H1	Bridges & Sea Defences	20,000
Leader	SS1	HR & Communications staffing	56,600
	SS2	Programme Office	82,000
	SS13	Treasury Management	30,000
	SS15	Outlook Magazine	15,000
	SS16	Employment Engagement Survey	5,000
	C6	Audit Fees	150,000
	CM-E1	Carbon Reduction Payments	10,000
Planning	ETE17	Development Control	158,000
	ETE18	Development Control Planning Letters	27,000
	CM-ICT1	ICT	2,500
Public Protection, Waste and Transport	ETE1	Regulatory Service	47,000
	ETE2	Community Safety Reductions	105,000
	ETE3	Delete Pest Control Service	37,000
	ETE4	Delete Animal Warden	37,000
	ETE5	Realignment of Street Cleansing Arrangements	60,000
	ETE6	Mini-bank Recycling Sites	30,000
	ETE7	Household Waste Recycling Centre Restriction	50,000
	ETE8	Remove Provision of Black Sacks	47,000
	ETE9	Regulatory Services	30,000
	ETE10	Toilet Maintenance	10,000
	ETE11	University Square	20,000
	ETE12	Highways Permit Scheme reduce costs	40,000
	ETE13	Car Parks	70,000
	ETE14	Road safety	30,000
	ETE16	Concessionary fares	13,000
	ETE19	Reduction in Supplies & Services in Public Transport	14,000
	ETE25	Business Support	26,000
	SS11	Customer Service Centre	3,000
	CM-H1	Bridges & Sea Defences	5,000
	CM-H2	Review of Accident Analysis SLA with ECC	10,000
	CM-H3	Highways Structural Maintenance	75,000
	CM-H4	Highways Maintenance, Projects & Signals	190,000
	CM-ICT1	ICT	7,000
	CM-T7	Parking Meter Leases	36,000

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

SAVINGS 2013/14			
	Saving Proposal	£	£
Unallocated	C1 Car Leasing Scheme	60,000	
	CM-FM1 Centralise all property repairs budgets	300,000	
	CM-ICT1 ICT	232,000	
	CM-SC5 Education Funding Agency	100,000	
	CM-T1 Fuel	25,000	
	CM-T2 Vehicle Acquisition, Hire & Deployment	60,000	
	CM-T3 Adult LD & PSI Transport	30,000	
	CM-T5 Vehicle Maintenance	10,000	
	CM-T6 Staff Travel	30,000	847,000
	Total	10,425,000	10,425,000
Department			
People		3,164,000	
Place		1,784,000	
Corporate Support		794,000	
Corporate		845,000	
Category Management - ICT		400,000	
Category Management - Social Care		2,463,000	
Category Management - Facilities		414,000	
Category Management - Transport		251,000	
Category Management - Highways		300,000	
Category Management - Energy		10,000	
	Total	10,425,000	

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

BASIC AMOUNTS OF COUNCIL TAX

	2012/13	2013/14
	£	£
<u>Southend-on-Sea Borough Council</u>		
Budget Requirement		
Southend-on-Sea Borough Council element	130,345,051	138,570,245
Leigh-on-Sea Town Council element	205,990	324,841
	130,551,041	138,895,086
Redistributed Non Domestic Rates	(59,304,615)	(30,832,741)
Revenue Support Grant	(1,149,606)	(46,346,024)
Council Tax Surplus - Southend-on-Sea Borough Council	(1,017,325)	(700,000)
Demand on Collection Fund	69,079,495	61,016,321
Council Tax Base	61,610.27	53,358.90
Council Tax Base-Leigh-on-Sea Town Council	8,884.26	8,340.80
Southend-on-Sea Borough Council Basic Amount of Band <i>(average across the Borough including Leigh on Sea)</i>	1,121.23	1,143.51
Southend-on-Sea Borough Council - Tax Band D	1,117.89	1,137.42
Leigh-on-Sea Town Council - Tax Band D	23.19	38.97
<u>Precepts</u>		
Essex Police Authority	8,422,740	7,549,217
Essex Fire Authority	4,092,154	3,544,098
Essex Police Authority - Tax Band D	136.71	141.48
Essex Fire Authority - Tax Band D	66.42	66.42
<u>Total Council Tax Band D</u>		
Leigh-on-Sea Town Council	1,344.21	1,384.29
All other parts of the Borough	1,321.02	1,345.32

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

COUNCIL TAX BANDS 2013/14

Band	Valuation for Band	Southend-on-Sea Borough Council	Essex Police & Crime Commissioner	Essex Fire Authority	Total for Unparished Area	Total for Leigh-on-Sea Town Council Area
		£	£	£	£	£
A	Up to £40,000	758.28	94.32	44.28	896.88	922.86
B	£40,000 to £52,000	884.66	110.04	51.66	1,046.36	1,076.67
C	£52,000 to £68,000	1,011.04	125.76	59.04	1,195.84	1,230.48
D	£68,000 to £88,000	1,137.42	141.48	66.42	1,345.32	1,384.29
E	£88,000 to £120,000	1,390.18	172.92	81.18	1,644.28	1,691.91
F	£120,000 to £160,000	1,642.94	204.36	95.94	1,943.24	1,999.53
G	£160,000 to £320,000	1,895.70	235.80	110.70	2,242.20	2,307.15
H	£320,000 plus	2,274.84	282.96	132.84	2,690.64	2,768.58

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

COLLECTION FUND ESTIMATE

	Estimate		Estimate	
	2012/13		2013/14	
	£000	£000	£000	£000
<u>INCOME</u>				
Council Taxpayers	66,928		72,109	
Council Tax Benefit (2012/13 only) (i)	14,667		0	
Council Tax		81,595		72,109
Non Domestic Rates collectable		43,273		42,339
TOTAL INCOME		124,868		114,448
<u>EXPENDITURE</u>				
<u>Precepts</u>				
Southend-on-Sea Borough Council		68,874		60,691
Essex Police & Crime Commissioner		8,423		7,549
Essex Fire Authority		4,092		3,544
Leigh Town Council		206		325
<u>Business Rates</u> (ii)				
Payable to Central Government		43,273		21,170
Retained by Southend-on-Sea				20,746
Passed to Essex Fire Authority				423
TOTAL EXPENDITURE		124,868		114,448

- (i) Council Tax Benefit replaced by a local Council Tax Support (Discount) Scheme from 1 April 2013
- (ii) Business Rates Retention Scheme introduced from 1 April 2013, whereby the Council directly retains a proportion of Business Rates collected, although Central Government continue to set the actual rates level

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

ESTIMATED LEVEL OF RESERVES

	Balance at 1 April 2012	Transfers 2012/13	Estimated Balance at 1 April 2013	Transfers 2013/14	Estimated Balance at 31 March 2014
	£000	£000	£000	£000	£000
General Reserve	11,490	57	11,547		11,547
HRA Reserve	3,502		3,502		3,502
Earmarked Reserves	24,059	5,264	29,323	3,846	33,169
Total Available Reserves	39,051	5,321	44,372	3,846	48,218
Earmarked Reserves	£000	£000	£000	£000	£000
Capital	1,531	1,850	3,381	(20)	3,361
Server Acquisition	96		96		96
Insurance	3,769		3,769		3,769
Pension Funding Reserve	3,642		3,642	327	3,969
Business Transformation Reserve	4,551	(165)	4,386		4,386
Repairs & Renewals	0		0	25	25
Interest Equalisation Reserve	2,133		2,133		2,133
New Homes Bonus Reserve	482	631	1,113	457	1,570
LABGI Reserve	177		177	(23)	154
Waste Management Reserve	2,343	1,000	3,343	1,500	4,843
Housing Benefits	2,050	100	2,150		2,150
LPSA Grant	1,243	(140)	1,103	(277)	826
Supporting People	401		401		401
Building Control Reserve	224		224		224
Agresso Rollout	500		500	(350)	150
Playing for Success	129		129		129
Museum Exhibits	111		111		111
Local Land Charges	121	90	211		211
Grants to Voluntary Organisations	16		16		16
Internal Audit	0	30	30	(30)	0
Art Reserve	36		36		36
Elections	67	(31)	36	106	142
Area Child Protection	26		26		26
Leigh Reserve	3		3		3
Monies Held in Trust	55		55		55
Total General Fund Reserves	23,706	3,365	27,071	1,715	28,786
Heating Reserve	353		353		353
Capital Investment	0	1,839	1,839	2,071	3,910
Repair Contract Pensions	0	60	60	60	120
Total HRA Reserves	353	1,899	2,252	2,131	4,383
Total Earmarked Reserves	24,059	5,264	29,323	3,846	33,169

SOUTHEND-on-SEA BOROUGH COUNCIL

MEDIUM TERM FINANCIAL FORECAST

	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000
Base Budget				
From prior year	130,345	138,570	132,860	129,815
LESS				
Appropriations to/from Reserves in prior year	(2,323)	(1,715)	(645)	1,105
Revenue Contributions to Capital	0	(393)	(750)	(1,000)
Less other one-off expenditure/savings	(238)	172	(1,250)	(1,250)
Adjusted Base Budget	127,784	136,634	130,215	128,670
Appropriations to/from reserves	1,715	645	(1,105)	(1,106)
Revenue Contributions to Capital (funded from Earmarked Reserves)	393	750	1,000	1,000
Other one-off/time limited expenditure bids	(172)	1,250	1,250	1,250
Inflation and other increases	2,520	3,500	3,450	3,400
Corporate Cost Pressures	3,744	1,080	2,210	840
Directorate Savings/Pressures				
On-going Corporate and Directorate cost pressures allowance	1,235	1,400	1,400	1,400
Savings agreed in prior year	(344)	0	0	0
Savings identified as per Budget Council	(10,425)	0	0	0
NHS funding				
New specific grant - NHS funding	2,949	0	0	0
Expenditure relating to the NHS funding	(2,949)	0	0	0
Housing Revenue Account				
Projected Expenditure	27,199	27,504	27,955	28,489
Projected Income	(29,330)	(30,900)	(32,680)	(33,731)
Contributions to/(from) Earmarked Reserves	2,131	3,396	4,725	5,242
Schools				
Dedicated Schools Grant received from Government	90,086	90,086	90,086	90,086
Dedicated Schools Grant distributed to schools	(90,086)	(90,086)	(90,086)	(90,086)
Pupil Premium	4,732	4,732	4,732	4,732
Pupil Premium - distributed to schools	(4,732)	(4,732)	(4,732)	(4,732)
Projected General Fund Net Expenditure	126,450	145,259	138,420	135,454
Changes in General Grants	12,121	130	125	125
Budget Requirement	138,571	145,389	138,545	135,579
Funded by:				
Council tax increase (+1.75% in 13/14, +2.5% in 12/13 onwards) (taxbase +0.5% p.a.)	(60,691)	(62,515)	(64,394)	(66,330)
Formula Grant	(77,179)	(70,345)	(65,421)	(60,841)
Collection Fund Surplus	(700)	0	0	0
Total funding	(138,570)	(132,860)	(129,815)	(127,171)
Funding Gap	0	12,529	8,730	8,408

Funding available from Council Tax	60,691	62,515	64,394	66,330
Band D Council Tax				
Council Tax for a Band D Property	1,137.42	1,165.77	1,194.84	1,224.63
% Increase in Council Tax	1.75%	2.50%	2.50%	2.50%
Council Tax Base				
Council Tax Base	53,358.90	53,625.69	53,893.82	54,163.29
Increase in Taxbase on prior year		0.50%	0.50%	0.50%

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

EMPLOYEE NUMBERS (FULL TIME EQUIVALENT)

	2012-13		2013-14
	Original	Probable Outturn	Budget
	FTEs	FTEs	FTEs
Adult Social Care, Health & Housing Portfolio	507.62	520.68	502.59
Children's and Learning Services Portfolio	387.11	388.45	390.42
Corporate Support Services Portfolio	443.91	423.34	412.98
Culture & Tourism Portfolio	227.04	209.18	202.45
Deputy Leader Portfolio	11.54	11.54	9.54
Leader (Policy/Finance) Portfolio	28.06	25.79	44.10
Planning Portfolio	36.72	36.72	33.82
Public Protection, Waste & Transport Portfolio	141.36	141.49	135.06
Total FTE - by Portfolio	1,783.36	1,757.19	1,730.96

Chief Executive	2.00	2.00	2.00
People	897.89	912.13	896.51
Place	430.66	412.93	393.87
Corporate Services	452.81	430.13	419.61
Public Health	na	na	18.97
Total FTE - by Department	1,783.36	1,757.19	1,730.96

The FTE numbers above reflects the number of employees budgeted for, as at October 2012, adjusted where appropriate for the impact of agreed savings.

In addition Directors have elected to incorporate varying allowances for vacancies into their service budgets, meaning that those services need to be run at below establishment in order to breakeven.

Timetable for Budget Monitoring - 2013/14

Month	Accounting Period	Date of Month End	Final Ledger Amendments (by close of play)	Run & Dispatch Service Reports	Working days for meeting with managers / DMTs	Deadline for completion of Meetings
April	1	Tue 30-Apr-13	Thu 02-May-13	N/A		
May	2	Fri 31-May-13	Tue 04-Jun-13	Wed 05-Jun-13	13	Fri 21-Jun-13
June	3	Sun 30-Jun-13	Tue 02-Jul-13	Wed 03-Jul-13	13	Fri 19-Jul-13
July	4	Wed 31-Jul-13	Fri 02-Aug-13	Mon 05-Aug-13	10	Fri 16-Aug-13
August	5	Sat 31-Aug-13	Tue 03-Sep-13	Wed 04-Sep-13	10	Tue 17-Sep-13
September	6	Mon 30-Sep-13	Wed 02-Oct-13	Thu 03-Oct-13	17	Fri 25-Oct-13
October	7	Thu 31-Oct-13	Mon 04-Nov-13	Tue 05-Nov-13	16	Fri 22-Nov-13
November	8	Sat 30-Nov-13	Tue 03-Dec-13	Wed 04-Dec-13	10	Tue 17-Dec-13
December	9	Tue 31-Dec-13	Fri 03-Jan-14	Mon 06-Jan-14	10	Fri 17-Jan-14
January	10	Fri 31-Jan-14	Tue 04-Feb-14	Wed 05-Feb-14	10	Tue 18-Feb-14
February	11	Fri 28-Feb-14	Tue 04-Mar-14	Wed 05-Mar-14	10	Tue 18-Mar-14
March	12	Mon 31-Mar-14	Wed 02-Apr-14	N/A		

Month	Accounting Period	Budget Savings Returns to S151 Officer	Finance Review of Savings Returns	Consolidation Report	Sent to S151 officer (noon)	Final date for CMT (noon)	Date of CMT
April	1						Wed 05-Jun-13
May	2	Wed 12-Jun-13	Fri 14-Jun-13	Fri 21-Jun-13	Tue 25-Jun-13	Fri 28-Jun-13	Wed 03-Jul-13
June	3	Wed 10-Jul-13	Fri 12-Jul-13	Fri 19-Jul-13	Tue 23-Jul-13	Fri 26-Jul-13	Wed 31-Jul-13
July	4	Fri 09-Aug-13	Tue 13-Aug-13	Fri 16-Aug-13	Tue 20-Aug-13	Fri 23-Aug-13	Wed 28-Aug-13
August	5	Wed 11-Sep-13	Fri 13-Sep-13	Tue 17-Sep-13	Thu 19-Sep-13	Fri 20-Sep-13	Wed 25-Sep-13
September	6	Wed 16-Oct-13	Fri 18-Oct-13	Fri 25-Oct-13	Tue 29-Oct-13	Fri 01-Nov-13	Wed 06-Nov-13
October	7	Wed 13-Nov-13	Fri 15-Nov-13	Fri 22-Nov-13	Tue 26-Nov-13	Fri 29-Nov-13	Wed 04-Dec-13
November	8	Wed 11-Dec-13	Fri 13-Dec-13	Tue 17-Dec-13	Thu 19-Dec-13	Fri 20-Dec-13	Sign off Via Email
December	9	Fri 10-Jan-14	Tue 14-Jan-14	Fri 17-Jan-14	Tue 21-Jan-14	Fri 24-Jan-14	Wed 29-Jan-14
January	10	Wed 12-Feb-14	Fri 14-Feb-14	Tue 18-Feb-14	Thu 20-Feb-14	Fri 21-Feb-14	Wed 26-Feb-14
February	11	Wed 12-Mar-14	Fri 14-Mar-14	Tue 18-Mar-14	Thu 20-Mar-14	Fri 21-Mar-14	Wed 26-Mar-14
March	12						

Budget Monitoring

The Service Reports will be derived directly from Agresso. Currently they show full year Original Budget, Virement to Date, deriving latest budget. They also show the latest budget to date and spend to date. No adjustments will be made to these prime reports. Targeted reports to be sent to Group Managers, Heads of Service and Directors

Group Managers	Copy of each cost centre that they manage
Heads of Service	Summary of each Group Managers budgets
Director's	Summary of each Head of Service - essentially the Director's section of the Consolidation Report

These reports are also available through the Agresso Self Serve functionality

Meetings will be used to establish

- a) Major period end accruals that need to be taken into account so as to present a more realistic picture
- b) Forecast outturn for the year
- c) Reasons behind "to date" variance
- d) Reasons behind "forecast outturn" variance
- e) Achievement of allocated savings and investment (not necessarily appropriate for all levels of meeting)
- f) Agreed management action, such as virement, cap on spend etc etc

The above to be captured on a pro-forma meeting note and sign & dated by GM, HoS or Director as appropriate, plus the attendant Accountant

Meetings to be organised in hierarchical order (although acceptable to combine meetings with the agreement of the service area), i.e.

Group Managers, then

Head of Service (taking results of GM meetings), then

Directors (taking results of HoS meetings)

Meetings are to be prebooked in advance, and given the tight turnaround for this process, both the Service Manager and the Accountant have responsibility to make themselves available at the planned times

The consolidation report will consist of a set of directorate reports incorporating

- a) the agreed period end accruals
- b) the Directorate's forecast outturn
- c) analysis of the "to date" and "forecast outturn" variances
- d) what progress has been made in delivering planned savings and investment
- e) management action plans for keeping to the budget by the end of the year.

ADULT SOCIAL CARE, HEALTH & HOUSING

REVENUE BUDGET 2013/14

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Adult Social Care, Health & Housing Portfolio

Objective Summary	2012-13						2013-14		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Directorate of Adult and Community Services	559	(662)	(103)	568	(738)	(170)	483	(488)	(5)
Drug and Alcohol Action Team	1,661	(1,631)	30	1,663	(1,631)	32	2,021	(1,994)	27
Housing Needs and Homelessness	1,950	(898)	1,052	1,870	(898)	972	1,815	(676)	1,139
Head of Commission Staff	2,126	(2,146)	(20)	2,211	(2,206)	5	2,026	(2,265)	(239)
Head of Strategy Staff	2,134	(2,178)	(44)	2,381	(2,297)	84	2,325	(2,752)	(427)
Learning Difficulties	17,705	(1,446)	16,259	16,534	(1,598)	14,936	16,992	(1,431)	15,561
Mental Health Needs	3,422	(162)	3,260	4,228	(234)	3,994	3,275	(162)	3,113
Older People	30,545	(9,979)	20,566	33,762	(11,898)	21,864	30,545	(10,538)	20,007
Other Community Services	1,089	(1,000)	89	6,004	(5,689)	315	1,464	(1,000)	464
Private Sector Housing	884	(65)	819	2,646	(65)	2,581	2,115	(66)	2,049
Physical or Sensory Impairment	4,546	(269)	4,277	4,807	(513)	4,294	4,627	(488)	4,139
Supporting People	4,609	0	4,609	4,526	0	4,526	4,527	0	4,527
Service Strategy and Regulation	316	0	316	291	0	291	458	(144)	314
Net Expenditure/(Income)	71,546	(20,436)	51,110	81,491	(27,767)	53,724	72,673	(22,004)	50,669

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Adult Social Care, Health & Housing Portfolio

Subjective Summary	2012-13		2013-14
	Original	Probable Outturn	After Savings
	£000s	£000s	£000s
Expenditure			
Employees	16,422	16,715	16,236
Premises	554	592	432
Transport	735	653	709
Supplies & Services	5,400	7,465	7,371
Transfer Payments	40,676	46,425	38,288
Third Party Payments	0	0	0
MATS	2,581	2,649	2,703
Accommodation Charges	436	551	479
Departmental Support	4,150	4,079	4,670
Depreciation	592	2,362	1,785
Gross Expenditure	71,546	81,491	72,673
Income			
Government Grants	(861)	(4,553)	(773)
Other Grants & Reimbursements	(4,534)	(6,130)	(5,439)
Sales	(494)	(362)	(494)
Fees & Charges	(9,371)	(11,498)	(9,599)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(4,670)	(4,718)	(5,169)
Recharges to Housing Revenue Account	(506)	(506)	(530)
Other Internal Charges	0	0	0
Total Income	(20,436)	(27,767)	(22,004)
Net Expenditure/(Income)	51,110	53,724	50,669

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
ADULT SOCIAL SERVICES, HEALTH HOUSING PORTFOLIO

Subjective Summary	Portfolio Total	Directorate of Adult and Community Services	Drug and Alcohol Action Team	Housing Needs and Homelessness	Head of Commission Staff	Head of Strategy Staff	Learning Difficulties	Mental Health Needs	Older People	Other Community Services	Private Sector Housing	Physical or Sensory Impairment	Supporting People	Service Strategy and Regulation
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure														
Employees	16,236	541	203	709	1,405	1,519	3,041	784	6,035	327	425	1,004	242	1
Premises	432	0	0	7	(1)	0	126	3	274	0	10	13	0	0
Transport	709	2	9	5	22	18	426	31	143	14	3	35	1	0
Supplies & Services	7,371	(165)	1,476	116	59	466	111	19	919	9	12	(32)	4,130	251
Transfer Payments	38,288	2	291	400	188	8	11,785	1,749	20,414	688	0	2,763	0	0
Third Party Payments	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	63,036	380	1,979	1,237	1,673	2,011	15,489	2,586	27,785	1,038	450	3,783	4,373	252
Income														
Government Grants	(773)	0	(59)	(400)	0	0	(170)	0	0	0	0	0	0	(144)
Other Grants & Reimbursements	(5,439)	0	(1,935)	0	0	(15)	(449)	(24)	(1,900)	(1,000)	0	(116)	0	0
Sales	(494)	0	0	0	0	0	(53)	0	(441)	0	0	0	0	0
Fees & Charges	(9,599)	0	0	0	(49)	(60)	(759)	(138)	(8,197)	0	(24)	(372)	0	0
Rents	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(16,305)	0	(1,994)	(400)	(49)	(75)	(1,431)	(162)	(10,538)	(1,000)	(24)	(488)	0	(144)
Net Controllable Total	46,731	380	(15)	837	1,624	1,936	14,058	2,424	17,247	38	426	3,295	4,373	108
MATS	2,703	70	23	190	315	160	507	148	680	279	68	226	34	3
Accommodation Charges	479	27	19	47	38	122	54	0	8	107	19	0	19	19
Departmental Support	4,670	0	0	308	0	0	884	541	1,994	40	0	618	101	184
Depreciation	1,785	6	0	33	0	32	58	0	78	0	1,578	0	0	0
Total Expenditure Outside Control	9,637	103	42	578	353	314	1,503	689	2,760	426	1,665	844	154	206
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(5,169)	(488)	0	0	(2,110)	(2,571)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(530)	0	0	(276)	(106)	(106)	0	0	0	0	(42)	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(5,699)	(488)	0	(276)	(2,216)	(2,677)	0	0	0	0	(42)	0	0	0
Net Expenditure/(Income)	50,669	(5)	27	1,139	(239)	(427)	15,561	3,113	20,007	464	2,049	4,139	4,527	314

CHILDREN'S & LEARNING SERVICES PORTFOLIO

REVENUE BUDGET 2013/14

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Children and Learning Portfolio

Objective Summary	2012-13						2013-14 Budget		
	Original			Probable Outturn			Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s			
Retained									
Childrens Commissioning	21,624	(9,770)	11,854	24,372	(13,996)	10,376	18,285	(11,333)	6,952
Children with Special Needs	2,206	(18)	2,188	2,694	(535)	2,159	1,987	(19)	1,968
Early Years Development and Child Care Partnership	7,145	(4,485)	2,660	7,263	(4,741)	2,522	8,816	(6,804)	2,012
Children Fieldwork Services	3,911	(25)	3,886	4,012	(25)	3,987	3,684	(19)	3,665
Children Fostering and Adoption	5,664	0	5,664	5,640	0	5,640	5,747	0	5,747
Youth Service	1,896	(191)	1,705	1,868	(189)	1,679	1,942	(191)	1,751
Age 14 to 19 Learning and Development	351	(89)	262	285	(40)	245	315	(15)	300
Other Education	574	(545)	29	785	(723)	62	770	(723)	47
Private Voluntary Independent	4,762	(162)	4,600	4,707	(162)	4,545	4,757	(162)	4,595
Children Specialist Commissioning	959	(55)	904	984	(131)	853	857	(55)	802
Children Specialist Projects	2,687	(81)	2,606	2,981	(81)	2,900	2,629	(81)	2,548
School Support and Preventative Services	11,950	(11,726)	224	12,579	(12,600)	(21)	10,230	(7,781)	2,449
Youth Offending Service	1,890	(678)	1,212	2,135	(1,037)	1,098	2,221	(1,073)	1,148
Young Persons Drug and Alcohol Team	234	(135)	99	254	(141)	113	292	(135)	157
Adult and Community Learning	3,497	(3,186)	311	258	0	258	0	0	0
Total Retained	69,350	(31,146)	38,204	70,817	(34,401)	36,416	62,532	(28,391)	34,141
Delegated									
Schools Delegated Budgets	79,922	(79,922)	0	78,081	(78,081)	0	90,086	(90,086)	0
Total Delegated	79,922	(79,922)	0	78,081	(78,081)	0	90,086	(90,086)	0
Net Expenditure/(Income)	149,272	(111,068)	38,204	148,898	(112,482)	36,416	152,618	(118,477)	34,141

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Children and Learning Portfolio

Subjective Summary	2012-13		2013-14
	Original	Probable Outturn	After Savings
	£000s	£000s	£000s
Expenditure			
Employees	16,670	17,091	15,711
Premises	624	782	766
Transport	624	854	879
Supplies & Services	10,930	16,584	13,357
Transfer Payments	102,403	96,814	109,881
Third Party Payments	605	465	342
MATS	3,402	3,196	3,260
Accommodation Charges	391	430	488
Departmental Support	5,559	5,651	2,435
Depreciation	8,064	7,031	5,499
Gross Expenditure	149,272	148,898	152,618
Income			
Government Grants	(98,377)	(99,917)	(111,647)
Other Grants & Reimbursements	(1,953)	(2,006)	(589)
Sales	(9)	(49)	(40)
Fees & Charges	(1,439)	(1,220)	(1,376)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	(3,989)	(3,989)	(2,561)
Recharges	(5,301)	(5,301)	(2,264)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(111,068)	(112,482)	(118,477)
Net Expenditure/(Income)	38,204	36,416	34,141

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
CHILDREN AND LEARNING PORTFOLIO

Subjective Summary	Portfolio Total £000s	Childrens Commissioning £000s	Children with Special Needs £000s	Early Years Development and Child Care Partnership £000s	Children Fieldwork Services £000s	Children Fostering and Adoption £000s	Youth Service £000s	Age 14 to 19 Learning and Development £000s	Other Education £000s	Private Voluntary Independent £000s	Children Specialist Commissioning £000s	Children Specialist Projects £000s
Expenditure												
Employees	15,711	2,468	941	132	2,816	2,004	1,071	245	502	0	614	38
Premises	766	162	34	12	0	83	185	1	27	0	2	232
Transport	879	299	67	0	309	69	22	2	0	0	10	12
Supplies & Services	13,357	2,726	258	6,497	207	542	245	15	74	0	53	17
Transfer Payments	109,881	5,216	337	2,101	260	2,976	65	0	115	4,757	161	(38)
Third Party Payments	342	17	325	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	140,936	10,888	1,962	8,742	3,592	5,674	1,588	263	718	4,757	840	261
Income												
Government Grants	(111,647)	(6,522)	0	(6,804)	0	0	0	0	(404)	0	(9)	(81)
Other Grants & Reimbursements	(589)	0	0	0	(19)	0	0	0	0	(162)	(39)	0
Sales	(40)	0	0	0	0	0	(9)	0	(31)	0	0	0
Fees & Charges	(1,376)	(599)	(19)	0	0	0	(182)	(15)	(288)	0	(7)	0
Rents	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(113,652)	(7,121)	(19)	(6,804)	(19)	0	(191)	(15)	(723)	(162)	(55)	(81)
Net Controllable Total	27,284	3,767	1,943	1,938	3,573	5,674	1,397	248	(5)	4,595	785	180
MATS	3,260	937	0	30	0	0	293	0	39	0	0	1,709
Accommodation Charges	488	0	0	0	0	0	0	0	0	0	0	488
Departmental Support	2,435	1,034	25	0	92	62	43	52	13	0	17	171
Depreciation	5,499	5,426	0	44	0	11	18	0	0	0	0	0
Total Expenditure Outside Control	11,682	7,397	25	74	92	73	354	52	52	0	17	2,368
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(2,561)	(2,561)	0	0	0	0	0	0	0	0	0	0
Recharges	(2,264)	(1,651)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(4,825)	(4,212)	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	34,141	6,952	1,968	2,012	3,665	5,747	1,751	300	47	4,595	802	2,548

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
CHILDREN AND LEARNING PORTFOLIO

Subjective Summary	Portfolio Total	School Support and Preventative Services	Youth Offending Service	Young Persons Drug and Alcohol Team	Schools Delegated Budgets
	£000s	£000s	£000s	£000s	£000s
Expenditure					
Employees	15,711	2,894	1,756	230	0
Premises	766	5	23	0	0
Transport	879	55	33	1	0
Supplies & Services	13,357	2,512	189	8	0
Transfer Payments	109,881	3,866	(7)	0	90,086
Third Party Payments	342	0	0	0	0
Total Controllable Expenditure	140,936	9,332	1,994	239	90,086
Income					
Government Grants	(111,647)	(6,902)	(839)	0	(90,086)
Other Grants & Reimbursements	(589)	0	(234)	(135)	0
Sales	(40)	0	0	0	0
Fees & Charges	(1,376)	(266)	0	0	0
Rents	0	0	0	0	0
Total Controllable Income	(113,652)	(7,168)	(1,073)	(135)	(90,086)
Net Controllable Total	27,284	2,164	921	104	0
MATS	3,260	34	184	34	0
Accommodation Charges	488	0	0	0	0
Departmental Support	2,435	864	43	19	0
Depreciation	5,499	0	0	0	0
Total Expenditure Outside Control	11,682	898	227	53	0
Interest	0	0	0	0	0
Government Capital Grants	(2,561)	0	0	0	0
Recharges	(2,264)	(613)	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0
Other Internal Charges	0	0	0	0	0
Total Income Outside Control	(4,825)	(613)	0	0	0
Net Expenditure/(Income)	34,141	2,449	1,148	157	0

CORPORATE SUPPORT SERVICES PORTFOLIO

REVENUE BUDGET 2013/14

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Corporate Support Services Portfolio

Objective Summary	2012-13						2013-14 Budget		
	Original			Probable Outturn			Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s			
Accounts Payable	269	(269)	0	264	(264)	0	202	(208)	(6)
Accounts Receivable	302	(303)	(1)	322	(312)	10	340	(332)	8
Accountancy	2,479	(2,232)	247	2,845	(2,852)	(7)	3,159	(3,068)	91
Asset Management	402	(402)	0	402	(407)	(5)	416	(414)	2
Internal Audit	992	(607)	385	887	(919)	(32)	877	(856)	21
Buildings Management	3,015	(2,494)	521	3,333	(3,352)	(19)	3,042	(2,950)	92
Cemeteries and Crematorium	1,373	(1,803)	(430)	1,501	(1,803)	(302)	1,495	(1,833)	(338)
Community Centres and Club 60	217	(1)	216	165	(1)	164	134	(1)	133
Corporate and Industrial Estates	624	(823)	(199)	526	(823)	(297)	524	(910)	(386)
Customer Services Centre	2,597	(2,812)	(215)	2,342	(2,415)	(73)	2,328	(2,662)	(334)
Council Tax Admin	1,813	(462)	1,351	1,785	(462)	1,323	1,584	(462)	1,122
Council Tax Benefit	14,800	(14,800)	0	14,700	(14,800)	(100)	0	0	0
Democratic Services Support	524	(549)	(25)	494	(1)	493	466	(1)	465
Dial A Ride Service	105	(41)	64	90	(41)	49	48	(2)	46
Directorate of Support Services	1,045	(1,045)	0	1,038	(1,033)	5	1,064	(1,079)	(15)
Elections and Electoral Registration	410	(3)	407	406	(3)	403	256	(3)	253
Vehicle Fleet	724	(723)	1	688	(692)	(4)	739	(743)	(4)
Housing Benefit and Council Tax Benefit Admin	2,420	(1,635)	785	2,721	(1,635)	1,086	3,323	(2,106)	1,217
Rent Benefit Payments	98,665	(98,568)	97	98,665	(98,568)	97	99,147	(99,050)	97
Human Resources	1,747	(1,735)	12	1,685	(1,701)	(16)	1,638	(1,702)	(64)
Information Communications and Technology	3,500	(2,886)	614	3,101	(3,096)	5	3,574	(3,612)	(38)
Information and Governance	459	0	459	461	(459)	2	378	(442)	(64)
Insurance	10	(33)	(23)	6	(33)	(27)	26	(93)	(67)
Local Land Charges	244	(215)	29	241	(305)	(64)	273	(312)	(39)

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Corporate Support Services Portfolio

Objective Summary	2012-13						2013-14 Budget		
	Original			Probable Outturn			Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s			
Legal Services	1,073	(1,083)	(10)	1,113	(1,095)	18	1,116	(1,099)	17
Support To Mayor and Members	995	0	995	944	0	944	938	0	938
Non Domestic Rates Collection	450	(307)	143	218	(307)	(89)	406	(301)	105
Payroll	461	(460)	1	474	(469)	5	409	(415)	(6)
Corporate Procurement	524	(532)	(8)	543	(540)	3	441	(459)	(18)
Property Management and Maintenance	278	(361)	(83)	506	(463)	43	438	(491)	(53)
Registration of Births Deaths and Marriages	457	(292)	165	432	(292)	140	463	(292)	171
Transport Management	191	(191)	0	187	(197)	(10)	172	(183)	(11)
Year end									
Net Expenditure/(Income)	143,165	(137,667)	5,498	143,085	(139,340)	3,745	129,416	(126,081)	3,335

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Corporate Support Services Portfolio

Subjective Summary	2012-13		2013-14
	Original	Probable Outturn	After Savings
	£000s	£000s	£000s
Expenditure			
Employees	15,298	15,493	15,019
Premises	1,802	1,963	1,655
Transport	302	317	275
Supplies & Services	3,528	3,544	3,329
Transfer Payments	606	352	357
Third Party Payments	112,965	112,865	99,152
MATS	4,280	4,921	5,349
Accommodation Charges	953	1,083	877
Departmental Support	680	609	630
Depreciation	2,751	1,938	2,773
Gross Expenditure	143,165	143,085	129,416
Income			
Government Grants	(111,724)	(111,724)	(97,866)
Other Grants & Reimbursements	(3,739)	(3,739)	(3,580)
Sales	(52)	(52)	(62)
Fees & Charges	(3,774)	(3,845)	(3,899)
Rents	(970)	(970)	(1,152)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(16,907)	(18,509)	(19,004)
Recharges to Housing Revenue Account	(199)	(199)	(216)
Other Internal Charges	(302)	(302)	(302)
Total Income	(137,667)	(139,340)	(126,081)
Net Expenditure/(Income)	5,498	3,745	3,335

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
CORPORATE SUPPORT SERVICES PORTFOLIO**

Subjective Summary	Portfolio Total £000s	Accounts Payable	Accounts Receivable	Accountancy	Asset Management	Internal Audit	Buildings Management	Cemeteries and Crematorium	Community Centres and Club 60	Corporate and Industrial Estates	Customer Services Centre	Council Tax Admin
Expenditure												
Employees	15,019	105	141	2,300	309	683	486	742	0	0	1,507	598
Premises	1,655	0	0	60	0	0	1,128	224	66	70	29	0
Transport	275	0	0	4	3	11	6	17	0	0	2	4
Supplies & Services	3,329	10	25	139	55	55	238	85	0	13	145	253
Transfer Payments	357	0	17	0	0	0	0	47	0	2	0	27
Third Party Payments	99,152	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	119,787	115	183	2,503	367	749	1,858	1,115	66	85	1,683	882
Income												
Government Grants	(97,866)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,580)	0	0	0	0	(32)	0	0	0	0	0	0
Sales	(62)	0	0	0	0	0	(29)	(30)	0	0	0	0
Fees & Charges	(3,899)	(46)	0	(152)	(5)	(31)	(4)	(1,646)	0	(1)	(20)	(462)
Rents	(1,152)	0	0	0	0	0	(75)	(157)	(1)	(909)	0	0
Total Controllable Income	(106,559)	(46)	0	(152)	(5)	(63)	(108)	(1,833)	(1)	(910)	(20)	(462)
Net Controllable Total	13,228	69	183	2,351	362	686	1,750	(718)	65	(825)	1,663	420
MATS	5,349	85	139	508	33	87	157	177	29	268	316	660
Accommodation Charges	877	0	15	115	12	30	0	0	0	0	238	35
Departmental Support	630	2	3	33	4	11	19	30	0	0	91	7
Depreciation	2,773	0	0	0	0	0	1,008	173	39	171	0	0
Total Expenditure Outside Control	9,629	87	157	656	49	128	1,184	380	68	439	645	702
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(19,004)	(162)	(264)	(2,768)	(409)	(793)	(2,842)	0	0	0	(2,642)	0
Recharges to Housing Revenue Account	(216)	0	(68)	(148)	0	0	0	0	0	0	0	0
Other Internal Charges	(302)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(19,522)	(162)	(332)	(2,916)	(409)	(793)	(2,842)	0	0	0	(2,642)	0
Net Expenditure/(Income)	3,335	(6)	8	91	2	21	92	(338)	133	(386)	(334)	1,122

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
CORPORATE SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total £000s	Democratic Services Support	Dial A Ride Service	Directorate of Support Services	Elections and Electoral Registration	Vehicle Fleet	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Human Resources	Information Communications and Technology	Information and Governance	Insurance
Expenditure												
Employees	15,019	281	43	760	136	464	1,177	0	1,034	1,464	263	131
Premises	1,655	0	0	0	0	13	0	0	0	19	0	0
Transport	275	7	0	11	1	138	4	0	13	10	2	0
Supplies & Services	3,329	73	0	20	58	3	136	500	35	467	23	(142)
Transfer Payments	357	0	5	0	0	0	0	0	211	10	17	0
Third Party Payments	99,152	0	0	0	0	0	505	98,647	0	0	0	0
Total Controllable Expenditure	119,787	361	48	791	195	618	1,822	99,147	1,293	1,970	305	(11)
Income												
Government Grants	(97,866)	0	0	0	0	0	(2,106)	(95,522)	0	0	0	0
Other Grants & Reimbursements	(3,580)	0	0	0	0	0	0	(3,528)	0	0	0	0
Sales	(62)	0	0	0	(3)	0	0	0	0	0	0	0
Fees & Charges	(3,899)	(1)	(2)	0	0	(56)	0	0	(138)	(182)	0	(93)
Rents	(1,152)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(106,559)	(1)	(2)	0	(3)	(56)	(2,106)	(99,050)	(138)	(182)	0	(93)
Net Controllable Total	13,228	360	46	791	192	562	(284)	97	1,155	1,788	305	(104)
Expenditure Outside Control												
MATS	5,349	58	0	208	55	69	1,409	0	154	138	38	35
Accommodation Charges	877	19	0	65	0	0	76	0	76	73	0	0
Departmental Support	630	28	0	0	6	26	16	0	115	46	35	2
Depreciation	2,773	0	0	0	0	26	0	0	0	1,347	0	0
Total Expenditure Outside Control	9,629	105	0	273	61	121	1,501	0	345	1,604	73	37
Income Outside Control												
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(19,004)	0	0	(1,079)	0	(385)	0	0	(1,564)	(3,430)	(442)	0
Recharges to Housing Revenue Account	(216)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(302)	0	0	0	0	(302)	0	0	0	0	0	0
Total Income Outside Control	(19,522)	0	0	(1,079)	0	(687)	0	0	(1,564)	(3,430)	(442)	0
Net Expenditure/(Income)	3,335	465	46	(15)	253	(4)	1,217	97	(64)	(38)	(64)	(67)

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
CORPORATE SUPPORT SERVICES PORTFOLIO**

Subjective Summary	Portfolio Total	Local Land Charges	Legal Services	Support To Mayor and Members	Non Domestic Rates Collection	Payroll	Corporate Procurement	Property Management and Maintenance	Registration of Births Deaths and Marriages	Transport Management
Expenditure	£000s									
Employees	15,019	138	652	120	214	268	372	227	292	112
Premises	1,655	0	0	32	0	0	0	4	6	4
Transport	275	0	4	23	2	0	2	8	2	1
Supplies & Services	3,329	56	289	738	35	13	2	(18)	22	1
Transfer Payments	357	0	0	0	21	0	0	0	0	0
Third Party Payments	99,152	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	119,787	194	945	913	272	281	376	221	322	118
Income										
Government Grants	(97,866)	0	0	0	(238)	0	0	0	0	0
Other Grants & Reimbursements	(3,580)	(20)	0	0	0	0	0	0	0	0
Sales	(62)	0	0	0	0	0	0	0	0	0
Fees & Charges	(3,899)	(292)	(30)	0	(63)	(194)	0	(199)	(282)	0
Rents	(1,152)	0	0	0	0	0	0	0	(10)	0
Total Controllable Income	(106,559)	(312)	(30)	0	(301)	(194)	0	(199)	(292)	0
Net Controllable Total	13,228	(118)	915	913	(29)	87	376	22	30	118
MATS	5,349	43	73	12	119	123	53	127	128	48
Accommodation Charges	877	15	38	0	12	0	12	46	0	0
Departmental Support	630	21	60	4	3	5	0	44	13	6
Depreciation	2,773	0	0	9	0	0	0	0	0	0
Total Expenditure Outside Control	9,629	79	171	25	134	128	65	217	141	54
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges	(19,004)	0	(1,069)	0	0	(221)	(459)	(292)	0	(183)
Recharges to Housing Revenue Account	(216)	0	0	0	0	0	0	0	0	0
Other Internal Charges	(302)	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(19,522)	0	(1,069)	0	0	(221)	(459)	(292)	0	(183)
Net Expenditure/(Income)	3,335	(39)	17	938	105	(6)	(18)	(53)	171	(11)

CULTURE & TOURISM PORTFOLIO

REVENUE BUDGET 2013/14

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Culture & Tourism Portfolio

Objective Summary	2012-13						2013-14		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Arts Development	343	(97)	246	363	(97)	266	364	(97)	267
Amenity Services Organisation	2,875	(2,230)	645	3,011	(2,420)	591	2,822	(2,230)	592
Culture Management	458	(12)	446	458	(12)	446	479	(12)	467
Library Service	3,465	(280)	3,185	3,243	(185)	3,058	3,640	(200)	3,440
Museums And Art Gallery	841	(66)	775	1,542	(81)	1,461	814	(66)	748
Parks And Amenities Management	5,142	(1,719)	3,423	5,123	(1,739)	3,384	4,891	(1,721)	3,170
Sports Development	128	(64)	64	177	(64)	113	174	(64)	110
Sport and Leisure Facilities	658	(37)	621	1,049	(20)	1,029	929	(37)	892
Southend Theatres	530	(16)	514	513	(24)	489	523	(16)	507
Resort Services Pier and Foreshore and Southend									
Marine Activity Centre	2,780	(1,298)	1,482	2,844	(1,405)	1,439	2,669	(1,300)	1,369
Tourism	758	(206)	552	756	(169)	587	516	(47)	469
Net Expenditure/(Income)	17,978	(6,025)	11,953	19,079	(6,216)	12,863	17,821	(5,790)	12,031

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Culture & Tourism Portfolio

Subjective Summary	Estimate for 2012-13		2013-14
	Original	Probable Outturn	After Savings
	£000s	£000s	£000s
Expenditure			
Employees	6,150	6,178	5,896
Premises	1,690	1,608	1,630
Transport	502	562	467
Supplies & Services	1,564	1,566	1,287
Transfer Payments	2,770	2,675	2,359
Third Party Payments	0	0	0
MATS	3,046	3,346	3,480
Accommodation Charges	60	70	50
Departmental Support	406	455	501
Depreciation	1,790	2,619	2,151
Gross Expenditure	17,978	19,079	17,821
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	(248)	(205)	(111)
Sales	(109)	(123)	(109)
Fees & Charges	(2,219)	(2,349)	(2,121)
Rents	(916)	(1,006)	(916)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(2,532)	(2,532)	(2,532)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	(1)	(1)	(1)
Total Income	(6,025)	(6,216)	(5,790)
Net Expenditure/(Income)	11,953	12,863	12,031

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
CULTURE AND TOURISM PORTFOLIO

Subjective Summary	Portfolio Total £000s	Arts Development £000s	Amenity Services Organisation £000s	Culture Management £000s	Library Service £000s	Museums And Art Gallery £000s	Parks And Amenities Management £000s	Sports Development £000s	Sport and Leisure Facilities £000s	Southend Theatres £000s	Resort Services Pier and Foreshore and Southend Marine Activity Centre £000s	Tourism £000s
Expenditure												
Employees	5,896	180	1,775	74	1,676	470	694	51	103	1	728	144
Premises	1,630	2	43	0	399	100	250	0	12	28	794	2
Transport	467	5	320	2	15	2	62	4	0	0	54	3
Supplies & Services	1,287	125	190	11	315	67	225	38	6	0	199	111
Transfer Payments	2,359	11	118	0	216	0	1,221	31	484	276	2	0
Third Party Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	11,639	323	2,446	87	2,621	639	2,452	124	605	305	1,777	260
Income												
Government Grants	0	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(111)	(77)	0	0	80	0	(7)	(64)	(17)	0	0	(26)
Sales	(109)	(1)	0	0	(51)	(18)	(11)	0	0	0	(28)	0
Fees & Charges	(2,121)	(19)	(319)	(12)	(206)	(33)	(813)	0	(20)	(16)	(662)	(21)
Rents	(916)	0	0	0	(22)	(15)	(269)	0	0	0	(610)	0
Total Controllable Income	(3,257)	(97)	(319)	(12)	(199)	(66)	(1,100)	(64)	(37)	(16)	(1,300)	(47)
Net Controllable Total	8,382	226	2,127	75	2,422	573	1,352	60	568	289	477	213
MATS	3,480	38	376	33	419	97	2,004	50	0	13	342	108
Accommodation Charges	50	0	0	31	0	0	0	0	0	0	0	19
Departmental Support	501	0	0	328	0	0	0	0	0	0	44	129
Depreciation	2,151	3	0	0	600	78	435	0	324	205	506	0
Total Expenditure Outside Control	6,182	41	376	392	1,019	175	2,439	50	324	218	892	256
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(2,532)	0	(1,911)	0	0	0	(621)	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(1)	0	0	0	(1)	0	0	0	0	0	0	0
Total Income Outside Control	(2,533)	0	(1,911)	0	(1)	0	(621)	0	0	0	0	0
Net Expenditure/(Income)	12,031	267	592	467	3,440	748	3,170	110	892	507	1,369	469

DEPUTY LEADER PORTFOLIO

REVENUE BUDGET 2013/14

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Deputy Leader Portfolio

Objective Summary	2012-13						2013-14 Budget		
	Original			Probable Outturn			Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s			
Economic Development	707	0	707	318	0	318	315	0	315
Flood and Sea Defence	920	(172)	748	1,080	(196)	884	1,417	(63)	1,354
Town Centre Management	138	(29)	109	321	(30)	291	319	(47)	272
Partnership Team	312	0	312	284	(109)	175	325	0	325
Support To Voluntary Sector	817	0	817	896	0	896	817	0	817
Net Expenditure/(Income)	2,894	(201)	2,693	2,899	(335)	2,564	3,193	(110)	3,083

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Deputy Leader Portfolio

Subjective Summary	2012-13		2013-14
	Original	Probable Outturn	After Savings
	£000s	£000s	£000s
Expenditure			
Employees	641	508	498
Premises	53	54	53
Transport	10	0	7
Supplies & Services	1,056	941	975
Transfer Payments	485	262	417
Third Party Payments	0	0	0
MATS	86	172	161
Accommodation Charges	12	78	15
Departmental Support	56	101	104
Depreciation and Notional Interest	495	783	963
Special Items	0	0	0
Gross Expenditure	2,894	2,899	3,193
Income			
Government Grants	(172)	(165)	(43)
Other Grants & Reimbursements	(29)	(170)	(30)
Sales	0	0	0
Fees & Charges	0	0	(37)
Rents	0	0	0
Interest	0	0	0
Other Income	0	0	0
Deferred Charges & Amortisation	0	0	0
Government Capital Grants	0	0	0
Recharges	0	0	0
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(201)	(335)	(110)
Net Expenditure/(Income)	2,693	2,564	3,083

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
DEPUTY LEADER PORTFOLIO

Subjective Summary	Portfolio Total	Economic Development	Flood and Sea Defence	Town Centre Management	Partnership Team	Support To Voluntary Sector
	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure						
Employees	498	93	73	63	210	59
Premises	53	0	0	2	0	51
Transport	7	5	0	2	0	0
Supplies & Services	975	62	84	72	60	697
Transfer Payments	417	55	362	0	0	0
Third Party Payments	0	0	0	0	0	0
Total Controllable Expenditure	1,950	215	519	139	270	807
Income						
Government Grants	(43)	0	(43)	0	0	0
Other Grants & Reimbursements	(30)	0	0	(30)	0	0
Sales	0	0	0	0	0	0
Fees & Charges	(37)	0	(20)	(17)	0	0
Rents	0	0	0	0	0	0
Total Controllable Income	(110)	0	(63)	(47)	0	0
Net Controllable Total	1,840	215	456	92	270	807
MATS	161	34	92	0	25	10
Accommodation Charges	15	0	0	0	15	0
Departmental Support	104	66	23	0	15	0
Depreciation and Notional Interest	963	0	783	180	0	0
Total Expenditure Outside Control	1,243	100	898	180	55	10
Interest	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Deferred Charges & Amortisation	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0
Total Income Outside Control	0	0	0	0	0	0
Net Expenditure/(Income)	3,083	315	1,354	272	325	817

LEADER (POLICY/FINANCE) PORTFOLIO

REVENUE BUDGET 2013/14

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Leader (Policy/Finance) Portfolio

Objective Summary	2012-13						2013-14 Budget		
	Original			Probable Outturn			Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s			
Corporate Subscriptions	113	0	113	113	0	113	113	0	113
Corporate and Non Distributable Costs	3,957	(153)	3,804	4,383	(153)	4,230	3,368	(164)	3,204
Public Health	0	0	0	0	0	0	4,889	(4,889)	0
Emergency Planning	149	0	149	100	0	100	97	0	97
Media And Communication	319	(339)	(20)	322	(313)	9	267	(342)	(75)
People and Organisational Development	460	(460)	0	450	(449)	1	433	(442)	(9)
Strategy and Performance	322	(811)	(489)	288	0	288	273	0	273
The Programme Office	395	(445)	(50)	405	(403)	2	335	(416)	(81)
Tickfield Training Centre	212	(213)	(1)	278	(245)	33	245	(216)	29
Net Expenditure/(Income)	5,927	(2,421)	3,506	6,339	(1,563)	4,776	10,020	(6,469)	3,551

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Leader (Policy/Finance) Portfolio

Subjective Summary	2012-13		2013-14
	Original	Probable Outturn	After Savings
	£000s	£000s	£000s
Expenditure			
Employees	1,995	2,985	2,851
Premises	53	92	53
Transport	18	17	17
Supplies & Services	917	716	726
Transfer Payments	146	126	3,826
Third Party Payments	0	0	0
MATS	2,037	1,173	1,145
Accommodation Charges	68	498	630
Departmental Support	375	455	475
Depreciation	0	9	9
Special Items	318	268	288
Gross Expenditure	5,927	6,339	10,020
Income			
Government Grants	0	0	(4,517)
Other Grants & Reimbursements	0	0	0
Sales	0	0	0
Fees & Charges	(71)	(103)	(443)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(2,197)	(1,307)	(1,345)
Recharges to Housing Revenue Account	(153)	(153)	(164)
Other Internal Charges	0	0	0
Total Income	(2,421)	(1,563)	(6,469)
Net Expenditure/(Income)	3,506	4,776	3,551

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
LEADER PORTFOLIO

Subjective Summary	Portfolio Total	Corporate Subscriptions	Corporate and Non Distributable Costs	Public Health	Emergency Planning	Media and Communication	People and Organisational Development	Strategy and Performance	The Programme Office	Tickfield Training Centre
Expenditure	£000s									
Employees	2,851	0	823	1,028	70	135	249	202	238	106
Premises	53	0	0	0	0	0	0	0	0	53
Transport	17	0	4	0	3	1	1	3	3	2
Supplies & Services	726	113	419	0	9	74	47	11	3	50
Transfer Payments	3,826	0	90	3,695	0	0	41	0	0	0
Third Party Payments	0	0	0	0	0	0	0	0	0	0
Special Items	288	0	288	0	0	0	0	0	0	0
Total Controllable Expenditure	7,761	113	1,624	4,723	82	210	338	216	244	211
Income										
Government Grants	(4,517)	0	0	(4,517)	0	0	0	0	0	0
Other Grants & Reimbursements	0	0	0	0	0	0	0	0	0	0
Sales	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(443)	0	0	(372)	0	0	(21)	0	0	(50)
Rents	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(4,960)	0	0	(4,889)	0	0	(21)	0	0	(50)
Net Controllable Total	2,801	113	1,624	(166)	82	210	317	216	244	161
MATS	1,145	0	874	90	7	24	69	24	36	21
Accommodation Charges	630	0	493	76	4	15	0	15	27	0
Departmental Support	475	0	368	0	4	18	26	18	28	13
Depreciation	9	0	9	0	0	0	0	0	0	0
Total Expenditure Outside Control	2,259	0	1,744	166	15	57	95	57	91	34
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges	(1,345)	0	0	0	0	(342)	(421)	0	(416)	(166)
Recharges to Housing Revenue Account	(164)	0	(164)	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,509)	0	(164)	0	0	(342)	(421)	0	(416)	(166)
Net Expenditure/(Income)	3,551	113	3,204	0	97	(75)	(9)	273	(81)	29

PLANNING PORTFOLIO

REVENUE BUDGET 2013/14

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Planning Portfolio

Objective Summary	2012-13						2013-14 Budget		
	Original			Probable Outturn			Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s			
Building Control	721	(512)	209	698	(282)	416	635	(362)	273
Development Control	1,189	(605)	584	1,011	(365)	646	1,019	(455)	564
Regional And Local Town Plan	710	(11)	699	824	(33)	791	1,529	(769)	760
Net Expenditure/(Income)	2,620	(1,128)	1,492	2,533	(680)	1,853	3,183	(1,586)	1,597

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Planning Portfolio

Subjective Summary	2012-13		2013-14
	Original	Probable Outturn	After Savings
	£000s	£000s	£000s
Expenditure			
Employees	1,454	1,397	1,517
Premises	0	0	0
Transport	36	25	25
Supplies & Services	133	191	334
Transfer Payments	25	48	425
Third Party Payments	0	0	0
MATS	260	352	378
Accommodation Charges	118	136	58
Departmental Support	590	383	443
Depreciation and Notional Interest	4	1	3
Gross Expenditure	2,620	2,533	3,183
Income			
Government Grants	0	(30)	(751)
Other Grants & Reimbursements	(8)	0	(15)
Sales	(3)	(3)	(3)
Fees & Charges	(1,117)	(647)	(817)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	0	0	0
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(1,128)	(680)	(1,586)
Net Expenditure/(Income)	1,492	1,853	1,597

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
PLANNING PORTFOLIO**

Subjective Summary	Portfolio Total		Building Control	Development Control	Regional And Local Town Plan
	£000s				
Expenditure					
Employees	1,517		384	501	632
Premises	0		0	0	0
Transport	25		8	9	8
Supplies & Services	334		3	118	213
Transfer Payments	425		0	0	425
Third Party Payments	0		0	0	0
Total Controllable Expenditure	2,301		395	628	1,278
Income					
Government Grants	(751)		0	0	(751)
Other Grants & Reimbursements	(15)		0	0	(15)
Sales	(3)		0	0	(3)
Fees & Charges	(817)		(362)	(455)	0
Rents	0		0	0	0
Total Controllable Income	(1,586)		(362)	(455)	(769)
Net Controllable Total	715		33	173	509
MATS	378		103	163	112
Accommodation Charges	58		12	23	23
Departmental Support	443		125	202	116
Depreciation and Notional Interest	3		0	3	0
Total Expenditure Outside Control	882		240	391	251
Interest	0		0	0	0
Government Capital Grants	0		0	0	0
Recharges	0		0	0	0
Recharges to Housing Revenue Account	0		0	0	0
Other Internal Charges	0		0	0	0
Total Income Outside Control	0		0	0	0
Net Expenditure/(Income)	1,597		273	564	760

PUBLIC PROTECTION, WASTE & TRANSPORT PORTFOLIO

REVENUE BUDGET 2013/14

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Public Protection, Waste & Transport Portfolio

Objective Summary	2012-13						2013-14 Budget		
	Original			Revised			Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s			
Bridges and Structural Engineering	73	0	73	36	0	36	60	0	60
Closed Circuit Television	463	(18)	445	638	(18)	620	511	(18)	493
Concessionary Fares	3,408	0	3,408	3,402	0	3,402	3,377	0	3,377
Decriminalised Parking	1,150	(1,042)	108	1,925	(1,553)	372	1,291	(1,042)	249
Enterprise Tourism and Environment Central Pool	1,669	(1,750)	(81)	1,643	(1,651)	(8)	1,685	(1,719)	(34)
Highways Maintenance	11,268	(3,259)	8,009	10,249	(3,042)	7,207	12,581	(3,119)	9,462
Car Parking Management	1,620	(5,187)	(3,567)	1,516	(5,137)	(3,621)	1,451	(5,227)	(3,776)
Passenger Transport	719	(80)	639	521	(65)	456	528	(80)	448
Public Conveniences	717	0	717	683	0	683	794	0	794
Road Safety and School Crossing	589	0	589	399	0	399	491	0	491
Regulatory Business	865	(7)	858	791	(7)	784	733	(7)	726
Regulatory Licensing	465	(495)	(30)	442	(434)	8	412	(425)	(13)
Regulatory Management	1,315	(1,010)	305	1,401	(1,010)	391	1,356	(1,010)	346
Regulatory Protection	454	(30)	424	440	(30)	410	387	(30)	357
Traffic and Parking Management	456	(5)	451	413	(18)	395	278	(5)	273
Waste Collection	3,862	0	3,862	3,975	0	3,975	4,567	(635)	3,932
Waste Disposal	3,710	0	3,710	3,600	0	3,600	3,733	0	3,733
Street Cleansing	2,131	(7)	2,124	2,396	(7)	2,389	2,317	(7)	2,310
Household Recycling	641	(19)	622	647	(14)	633	566	(19)	547

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Public Protection, Waste & Transport Portfolio

Objective Summary	2012-13						2013-14 Budget		
	Original			Revised			Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s			
Community Safety	512	0	512	510	(46)	464	432	0	432
Environmental Care	856	0	856	893	0	893	921	(4)	917
Waste Management	697	0	697	674	0	674	639	0	639
Net Expenditure/(Income)	37,640	(12,909)	24,731	37,194	(13,032)	24,162	39,110	(13,347)	25,763

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2014**

Public Protection, Waste & Transport Portfolio

Subjective Summary	2012-13		2013-14
	Original	Probable Outturn	After Savings
	£000s	£000s	£000s
Expenditure			
Employees	5,036	5,101	4,848
Premises	2,007	2,093	1,859
Transport	198	126	145
Supplies & Services	1,039	1,276	1,371
Transfer Payments	17,698	18,434	17,799
Third Party Payments	0	0	0
MATS	3,620	2,358	2,483
Accommodation Charges	249	298	245
Departmental Support	952	1,978	1,984
Depreciation	6,841	5,530	8,376
Gross Expenditure	37,640	37,194	39,110
Income			
Government Grants	0	(11)	(635)
Other Grants & Reimbursements	(4)	(38)	(4)
Sales	(2)	(2)	(2)
Fees & Charges	(7,204)	(7,381)	(7,232)
Rents	(81)	(81)	(27)
Interest	0	0	0
Government Capital Grants	(2,858)	(2,858)	(2,718)
Recharges	(2,760)	(2,661)	(2,729)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(12,909)	(13,032)	(13,347)
Net Expenditure/(Income)	24,731	24,162	25,763

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
PUBLIC PROTECTION, WASTE AND TRANSPORT PORTFOLIO

Subjective Summary	Portfolio Total £000s	Bridges and Structural Engineering £000s	Closed Circuit Television £000s	Concessionary Fares £000s	Decriminalised Parking £000s	Enterprise Tourism and Environment Central Pool £000s	Highways Maintenance £000s	Car Parking Management £000s	Passenger Transport £000s	Public Conveniences £000s	Road Safety and School Crossing £000s	Regulatory Business £000s
Expenditure												
Employees	4,848	0	266	23	141	1,296	833	213	1	2	370	1
Premises	1,859	0	0	0	0	0	659	769	119	199	0	0
Transport	145	0	1	0	0	2	15	12	0	0	9	(1)
Supplies & Services	1,371	30	63	38	84	(8)	110	155	7	15	32	31
Transfer Payments	17,799	21	0	3,255	939	0	2,334	56	61	298	0	0
Third Party Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	26,022	51	330	3,316	1,164	1,290	3,951	1,205	188	514	411	31
Income												
Government Grants	(635)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4)	0	0	0	0	0	0	0	0	0	0	(4)
Sales	(2)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(7,232)	0	(18)	0	(1,042)	0	(401)	(5,220)	(60)	0	0	(3)
Rents	(27)	0	0	0	0	0	0	(7)	(20)	0	0	0
Total Controllable Income	(7,900)	0	(18)	0	(1,042)	0	(401)	(5,227)	(80)	0	0	(7)
Net Controllable Total	18,122	51	312	3,316	122	1,290	3,550	(4,022)	108	514	411	24
MATS	2,483	9	89	38	104	296	773	96	63	24	54	31
Accommodation Charges	245	0	0	0	0	99	50	0	0	0	0	0
Departmental Support	1,984	0	23	23	23	0	185	28	23	36	26	671
Depreciation	8,376	0	69	0	0	0	7,622	122	254	220	0	0
Total Expenditure Outside Control	13,088	9	181	61	127	395	8,630	246	340	280	80	702
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(2,718)	0	0	0	0	0	(2,718)	0	0	0	0	0
Recharges	(2,729)	0	0	0	0	(1,719)	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(5,447)	0	0	0	0	(1,719)	(2,718)	0	0	0	0	0
Net Expenditure/(Income)	25,763	60	493	3,377	249	(34)	9,462	(3,776)	448	794	491	726

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2014
PUBLIC PROTECTION, WASTE AND TRANSPORT PORTFOLIO

Subjective Summary	Portfolio Total £000s	Regulatory Licensing £000s	Regulatory Management £000s	Regulatory Protection £000s	Traffic and Parking Management £000s	Waste Collection £000s	Waste Disposal £000s	Street Cleansing £000s	Household Recycling £000s	Community Safety £000s	Environmental Care £000s	Waste Management £000s
Expenditure												
Employees	4,848	3	1,077	1	(231)	11	11	6	2	101	502	219
Premises	1,859	0	0	0	15	0	0	51	47	0	0	0
Transport	145	5	24	10	11	0	0	0	0	0	52	5
Supplies & Services	1,371	55	29	9	23	636	0	19	0	14	22	7
Transfer Payments	17,799	15	0	7	126	3,873	3,669	2,129	472	210	145	189
Third Party Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	26,022	78	1,130	27	(56)	4,520	3,680	2,205	521	325	721	420
Income												
Government Grants	(635)	0	0	0	0	(635)	0	0	0	0	0	0
Other Grants & Reimbursements	(4)	0	0	0	0	0	0	0	0	0	0	0
Sales	(2)	(2)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(7,232)	(423)	0	(30)	(5)	0	0	(7)	(19)	0	(4)	0
Rents	(27)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(7,900)	(425)	0	(30)	(5)	(635)	0	(7)	(19)	0	(4)	0
Net Controllable Total	18,122	(347)	1,130	(3)	(61)	3,885	3,680	2,198	502	325	717	420
MATS	2,483	50	117	111	170	11	12	69	9	41	164	152
Accommodation Charges	245	0	35	0	46	0	0	0	0	0	0	15
Departmental Support	1,984	284	74	249	43	36	41	36	36	66	36	45
Depreciation	8,376	0	0	0	75	0	0	7	0	0	0	7
Total Expenditure Outside Control	13,088	334	226	360	334	47	53	112	45	107	200	219
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(2,718)	0	0	0	0	0	0	0	0	0	0	0
Recharges	(2,729)	0	(1,010)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(5,447)	0	(1,010)	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	25,763	(13)	346	357	273	3,932	3,733	2,310	547	432	917	639

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

FINANCING COSTS & INTEREST

Details	Estimate for 2012/13		Estimate 2013/14
	Original	Probable Outturn	
	£000	£000	£000
Financing Costs & Interest			
Expenditure			
External Interest on Debt (PWLB)	11,523	10,468	12,346
External Interest on Debt (Short Term)	45	1	10
External Interest on Debt (ECC)	430	414	378
Minimum Revenue Provision	4,541	4,977	6,442
Minimum Revenue Provision (ECC)	630	646	622
Interest on Balances etc	45	26	26
Total Expenditure	17,214	16,532	19,824
Less Interest Charged to HRA	(3,964)	(3,197)	(3,488)
Total Interest & Minimum Revenue Provision Payable	13,250	13,335	16,336
Income			
Interest Earned on Balances	(886)	(573)	(493)
Less Interest Payable to HRA	51	51	51
Total Interest Receivable	(835)	(522)	(442)
Net Expenditure/(Income)	12,415	12,813	15,894

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

CONTINGENCY

Details	Estimate for 2012/13		Estimate 2013/14
	Original	Probable Outturn	
	£000	£000	£000
Contingency Sums			
General Inflation	2,305	1,071	2,211
Pay Inflation	0	0	700
Transformation	1,500	1,500	1,500
General Contingency	2,582	0	2,625
Net Expenditure	6,387	2,571	7,036

LEVIES

Details	Estimate for 2012/13		Estimate 2013/14
	Original	Probable Outturn	
	£000	£000	£000
Levies			
Kent and Essex Sea Fisheries Committee	22	22	22
Essex Local Flood Defence Committee	158	158	158
Coroner's Courts	229	334	278
Net Expenditure	409	514	458

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
FOR THE YEAR ENDING 31 MARCH 2014**

HOUSING REVENUE ACCOUNT

Description	Estimate for 2012/13		2013/14
	Original Budget	Probable Outturn	Estimate
	£000	£000	£000
Expenditure			
Employees	267	330	342
Premises (excluding repairs)	620	658	620
Repairs	5,002	5,002	5,152
Supplies and services	65	65	65
Negative Subsidy Liability	0	0	0
Management Fee	9,778	9,778	9,455
MATS	887	887	910
Provision for bad debts	270	270	282
Depreciation	6,575	6,203	6,820
Capital Financing Charges	4,323	3,392	3,553
Gross Expenditure	27,787	26,585	27,199
Income			
Fees and charges	(3,690)	(3,716)	(3,824)
Dwelling Rents	(23,000)	(23,150)	(24,000)
Other Rents	(366)	(361)	(374)
Other	(167)	(167)	(227)
Contribution from GF for wider Community	(80)	(80)	(80)
Interest	(50)	(50)	(50)
Recharges	(970)	(960)	(600)
Total Income	(28,323)	(28,484)	(29,155)
Net Operating Expenditure	(536)	(1,899)	(1,956)
Efficiency Gains	0	0	(75)
Statutory Mitigation on Capital Financing	0	0	(100)
Appropriation to Earmarked Reserves	536	1,899	2,131
(Surplus) or Deficit in Year	0	0	0

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2014

CAPITAL PROGRAMME - SUMMARY 2013/14 to 2016/17

By Portfolio	2013/14 Budget	2014/15 Budget	2015/16 Budget	2016/17 Budget	Total Current Budget
	£000	£000	£000	£000	£000
Adult Social Care, Health & Housing	2,134	1,015	750		3,899
Children & Learning	9,452	4,723	2,620	200	16,995
Corporate Support Services	12,304	2,265	2,068	1,491	18,128
Culture & Tourism	3,088	650	600		4,338
Deputy Leader	4,915				4,915
Leader					
Planning	23				23
Public Protection, Waste & Transport	11,662	6,025			17,687
Specific Sums Retained	1,419				1,419
Housing Revenue Account (HRA)	8,131	8,241	7,261	8,000	31,633
	53,128	22,919	13,299	9,691	99,037
By Department					
People	19,717	13,979	10,631	8,200	52,527
Place	21,107	6,675	600		28,382
Corporate Services	12,304	2,265	2,068	1,491	18,128
	53,128	22,919	13,299	9,691	99,037
Funded by					
Borrowing	22,295	5,980	3,418	1,691	33,384
Capital Grants	20,865	8,698	2,620		32,183
Third Party Contributions, including Planning	1,444				1,444
Revenue Contribution	393				393
HRA - Revenue Resources	7,631	8,241	7,261	8,000	31,133
HRA - Capital Receipts	500				500
	53,128	22,919	13,299	9,691	99,037

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

**CAPITAL PROGRAMME - ADULT SOCIAL CARE, HEALTH & HOUSING
2013/14 to 2016/17**

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
Disabled Facilities - Adults	1,274	425	550		2,249
Empty Dwelling Management	193				193
Empty Dwelling Management - Works in Default	56				56
Private Sector Renewal	500	590	200		1,290
Warmer Healthy Homes Expenditure	111				111
Total General Fund Housing	2,134	1,015	750		3,899
Total Capital Schemes	2,134	1,015	750		3,899

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

**CAPITAL PROGRAMME - CHILDREN AND LEARNING
2013/14 to 2016/17**

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
Belfairs Adult College	28				28
Total Building Schools for the Future	28				28
AHDC Short Breaks for Disabled Children	108				108
Disabled Facilities - Children	478	200	200	200	1,078
Kingsdown Phase 2	10				10
New Primary School (Hinguar)	75				75
Sacred Heart Extension	225	200			425
Schools Access Initiative	15				15
Total Children & Learning Other Schemes	911	400	200	200	1,711
Bournes Green Junior Pipe Works	45				45
Chase High Boilers	280				280
Darlinghurst Hall	75				75
Edwards Hall Lighting (H&S)	20				20
Fairways Rewire Jnr Block	70				70
Friars Curtain Walling	185				185
Friars Roof and Drains	37				37
Future condition projects	163	1,000	1,000		2,163
Hamstel Infant Fire Systems (H&S)	20				20
Heycroft Roof	45				45
Kingsdown Roof Fire Breaks (H&S)	9				9
Leigh Infant and Junior Fire Systems (H&S)	28				28
Milton Hall Drains	67				67
Milton Hall Flat Roof	45				45
S046 Shoebury Youth Centre	39				39
Temple Sutton Heating	106				106
Thorpedene Water Tanks	11				11
Total Condition Schemes	1,245	1,000	1,000		3,245
Devolved Formula Capital	370	370	370		1,110
Total Devolved Formula Capital	370	370	370		1,110

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

**CAPITAL PROGRAMME - CHILDREN AND LEARNING
2013/14 to 2016/17**

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
Blenheim Remaining Demountables	450		450		900
Bournemouth Park Primary Places	150	300	600		1,050
Expansion of 2 yr old Childcare Places	200				200
Friars Primary Places		50			50
Hamstel Infant & Juniors Places	1,289	550			1,839
Milton Hall Primary Places - New	1,279	53			1,332
Porters Grange Primary Places	150				150
Provision for Primary School Places	2,000	2,000			4,000
St.Mary's Primary Places	810				810
Temple Sutton Primary Places	520				520
Thorpe Greenways	50				50
Total Primary School Places	6,898	2,953	1,050		10,901
Total Capital Schemes	9,452	4,723	2,620	200	16,995

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2014

CAPITAL PROGRAMME - CORPORATE SUPPORT SERVICES 2013/14 to 2016/17

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
Accommodation Strategy	4,752				4,752
CCTV relocation & equipment upgrade	50				50
Total Accomodation Strategy	4,802				4,802
Server Room Migration	95				95
Total Civic Centre	95				95
Accommodation Review - Queensway House	1,060				1,060
Airport Business Park Site Survey	275	150			425
Brunel Road Redevelopment	59				59
New Beach Huts	110				110
Porters Civic House and Cottage	200				200
Total Asset Management	1,704	150			1,854
Crematorium Re-Quip (Mercury)				16	16
Essential Crematorium/Cemetery Equipment		10		175	185
Mandatory Works to Cremators	7	75	38		120
New Burial Ground	2,034	250			2,284
Total Cemeteries & Crematorium	2,041	335	38	191	2,605
Agresso Enterprise Resource Planning (ERP) system	300				300
ALBACS replacement	3				3
Basildon Mirror for DR	120				120
Choice Based Lettings	19				19
Citizen Account phase 2	50				50
ELAN System Replacement	90				90
Electronic Document & Records System (EDRMS)	223				223
Gazetteer Management System	137				137
ICT Infrastructure	100				100
ICT Core Infrastructure	180	80	330		590
ICT Rolling Replacement Programme	200	200	200		600
New Server Room	750				750
Replacement and Enhancement to Cash Receipting System	50				50
Software Licencing	300	300	300	300	1,200
Vehicle Tracking and Performance System	60				60
Wireless Borough/City Deal	100	200	200		500
Total ICT Programme	2,682	780	1,030	300	4,792
Urgent and Priority Works	980	1,000	1,000	1,000	3,980
Urgent and Priority Works	980	1,000	1,000	1,000	3,980
Total Capital Schemes	12,304	2,265	2,068	1,491	18,128

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014
CAPITAL PROGRAMME - CULTURE & TOURISM
2013/14 to 2016/17**

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
Belfairs Woodland Centre Project	800				800
Chalkwell Park Drainage Scheme	95				95
Cliffs Pavilion Air Handling	150				150
Energy Improvements in Culture Property Assets	180				180
FPG - Elmer Square	95				95
Hard Surface Path Improvements	160	100	100		360
Museums - urgent building works	12				12
Priory Park to Prittlewell Priory Security Lighting	20				20
Prittlewell Prince Museum	209				209
Pump Priming Budget	353				353
Replace Ventilation system Belfairs Leisure	271				271
Southchurch Park Lake	23				23
Sustaining the Central Library	100	50			150
War Memorials within the Borough	120				120
Pier Infrastructure and Development	500	500	500		1,500
Total Culture	3,088	650	600		4,338
Total Capital Schemes	3,088	650	600		4,338

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014
CAPITAL PROGRAMME - DEPUTY LEADER
2013/14 to 2016/17**

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
Coastal Defence	400				400
Sea Defences	4,515				4,515
Total Coastal Defence & Foreshore	4,915				4,915
Total Capital Schemes	4,915				4,915

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

**CAPITAL PROGRAMME - PLANNING
2013/14 to 2016/17**

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
Planning Delivery Grant Capital Management	23				23
Total Planning	23				23
Total Capital Schemes	23				23

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2014

CAPITAL PROGRAMME - PUBLIC PROTECTION, WASTE & TRANSPORT 2013/14 to 2016/17

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
Airport Access Enhancement Contribution	1,000				1,000
Cinder Path	1,050				1,050
Highways Planned Maintenance Investment	1,477	157			1,634
Street Lighting	100				100
Street Lighting Renewal	441				441
Total Highways & Infrastructure	4,068	157			4,225
Car Parks Upgrade	150				150
Total Parking Management	150				150
LTP - Maintenance	1,518	1,518			3,036
LTP - Integrated Transport	1,138	1,600			2,738
Total LTP	2,656	3,118			5,774
Local Sustainable Transport Fund - Capital Interlinking South	100	50			150
Local Sustainable Transport Fund - A127 ITS Capital	100				100
Local Sustainable Transport Fund - General Infrastructure	450	450			900
Local Sustainable Transport Fund - Park That Bike	27	10			37
Total LSTF	677	510			1,187
Bike Friendly Cities	170				170
Total Bike Friendly Cities	170				170
Bus Bid Element 1 - Automatic Vehicle Location	80				80
Bus Bid Element 2 - Better Interchanges	490				490
Bus Bid Element 3 - Tackling Congestion	355				355
Total Bus Bid Elements	925				925
A127 Junction Improvements	1,085	1,065			2,150
Southend Transport Model	171				171
Total Transport	1,256	1,065			2,321
Enhanced Household Waste Recycling Site	1,000				1,000
Waste Transfer Station	760	1,175			1,935
Total Waste	1,760	1,175			2,935
Total Capital Schemes	11,662	6,025			17,687

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

**CAPITAL PROGRAMME - SPECIFIC SUMS RETAINED
2013/14 to 2016/17**

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
S106 Adventure Isl 1100610BC4	5				5
S106 Airport 0901960 Fulm	19				19
S106 - Aldi 666-687 London Road	34				34
S106 - College London Rd	103				103
S106 Ajax Works 0300130ful	7				7
S106 Bircham Rd 0601069ful	12				12
S106 Former College 1000225FUL	13				13
S106 Garrison Cricket Mainten	7				7
S106 Garrison Park Store	1				1
S106 High Works Shoe Garrison	5				5
S106 Land North Of Ambleside	2				2
S106 Lifstan Way 0000273 Out	87				87
S106 910 London Road 0901899 ful	18				18
S106 Manchester Drive 10/01584/FULM	2				2
S106 Nth Sbury Rd 0301504out	837				837
S106 Prospects/Futures College	51				51
S106 Queens Hotel Affordable Housing	2				2
S106 Seec 0200500ful	104				104
S106 662 Southchurch Road 080145	88				88
S106 Univ H-Way0401561ful	22				22
Total S106 & S38 Agreements	1,419				1,419
Total Capital Schemes	1,419				1,419

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2014**

**CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT
2013/14 to 2016/17**

Scheme	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	Total Current Budget £000
Kitchen Refurbishment	700				700
Bathroom Refurbishment	550				550
Rewiring	50				50
Central Heating	150				150
Roofing	900				900
Windows and Doors	350				350
Environmental Works	1,914				1,914
Common Area Improvements	2,167				2,167
ERDF Energy Project	350				350
Future Programme (MRA & Decent Homes)		7,741	6,761	7,500	22,002
Total Decent Homes Programme	7,131	7,741	6,761	7,500	29,133
Sheltered Refurbishment	500				500
Total Sheltered Housing Remodelling	500				500
Disabled Adaptations to HRA Stock	500	500	500	500	2,000
Total Disabled Adaptations to HRA Stock	500	500	500	500	2,000
Total Capital Schemes	8,131	8,241	7,261	8,000	31,633

GLOSSARY

FTEs	Full time equivalent - the number of employees is expressed as the equivalent number of posts not the number of people.
Objective Summary	The objective summary for each directorate shows net expenditure classified by service.
Subjective Summary	The subjective summary for each directorate shows expenditure and income classified by type rather than by service. The standard headings are as follows:-
Employees	Salaries, national insurance and pension costs for employees of the Borough Council as well as other employee related expenses such as agency staff payments, interview expenses, training and relocation.
Premises	Expenses directly related to land and buildings.
Transport	Expenses associated with the provision, hire or use of transport.
Supplies and Services	All direct supplies and service expenses to the Borough Council including equipment, printing, stationery and procurement.
Transfer Payments	Payments to individuals for which no goods and services are received in return by the Borough Council. This heading includes housing and council tax benefit.
Third Party Payments	Payments to external providers in return for the provision of a service. This includes contractors (but not capital work) and consultants.
MATS (Managerial & Technical), Accommodation & Departmental Support	The charges made by support units within the Borough Council to front line services. They include charges for directorate departmental support as well as central support services such as finance, legal, IT, human resources and property.
Depreciation etc	The revenue charges arising from capital assets held by the Council, mainly comprising depreciation. Certain non-vauded adding capital (Revenue Expenditure Funding from Capital Under Statue - REFCUS) is also charged here.
Government Grants	Specific grants received from Government.
Other Grants and Reimbursements	Grants and contributions towards a specific project received from bodies and partners other than Central Government.
Sales	Sales of goods and services.
Fees and Charges	Charges for the use of Council services such as swimming pools and car parking.
Rents	Income received from the renting out or letting of Council property.
Interest	Interest earned on cash balances.
Government Capital Grants	Government Grants received specifically to fund capital expenditure. Where the expenditure is taken to the revenue account (see depreciation above) any associated grant also gets applied to the revenue account.
Other	Other income not included in any of the above headings.
Recharges	The value of costs recharged by departmental and corporate support units to front line services.

The Council has a 'Cabinet and Scrutiny' system. The Cabinet is made up of eight Executive Councillors, who each have the responsibility for different areas of the Council's work called 'Portfolios'.

Portfolio Holders as at April 2013 are listed below.

Portfolio	Executive Councillor	Substitute (from amongst Cabinet)
Leader/Policy & Finance	Nigel Holdcroft	John Lamb
Deputy Leader with special responsibility for Regeneration	John Lamb	Nigel Holdcroft
Adult Social Care, Health & Housing	Lesley Salter	James Courtenay
Children & Learning	James Courtenay	Derek Jarvis
Corporate Support Services	Andrew Moring	Nigel Holdcroft
Culture & Tourism	Derek Jarvis	Tony Cox
Public Protection, Waste & Transport	Tony Cox	John Lamb
Planning	Jonathan Garston	Andrew Moring

CONTACTS

(as at 1 April 2013)

If you would like further details on the information included in this book
the appropriate contacts are as follows:

	External	Internal
Adult Social Care, Health & Housing		
Vacant - Group Accountant - People (Adults)	(01702)	
Children & Learning		
Andrew Ward - Group Accountant - People (Children)	(01702) 534056	4056
Corporate Support Services		
Sue Adams - Group Accountant - Corporate Services	(01702) 215353	5353
Culture & Tourism		
Vacant - Group Accountant - Place	(01702) 212080	2080
Deputy Leader		
Vacant - Group Accountant - Place	(01702) 212080	2080
Sue Adams - Group Accountant - Corporate Services	(01702) 215353	5353
Leader		
Sue Adams - Group Accountant - Corporate Services	(01702) 215353	5353
Vacant - Group Accountant - People (Adults)	(01702)	
Planning		
Vacant - Group Accountant - Place	(01702) 212080	2080
Public Protection, Waste & Transport		
Vacant - Group Accountant - Place	(01702) 212080	2080
Housing Revenue Account (HRA)		
Vacant - Group Accountant - People (Adults)	(01702)	
Contingency		
Sue Adams - Group Accountant - Corporate Services	(01702) 215353	5353
Levies, Financing Costs & Interest etc.		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Capital		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Medium Term Financial Plan and Budget Strategy		
Ian Ambrose - Group Manager Financial Management	(01702) 215204	5204