



BUDGET 2016/17

SOUTHEND-ON-SEA BOROUGH COUNCIL
BUDGET FOR
1 April 2016 to 31 March 2017

MAYOR

Councillor Judith McMahon

**CHAIRMAN OF THE CABINET
& LEADER OF THE COUNCIL**

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INDEX

	Page No
COUNCIL BUDGET 2016/17	7
SUMMARIES	
Summary of General Fund Revenue Estimates	8
Subjective Summary	9
Schedule of Pressures and One-Off Investments 2016/17	11
Schedule of Savings 2016/17	13
Basic Amounts of Council Tax	15
Council Tax Bands 2016/17	16
Collection Fund Estimate	17
Estimated Level of Reserves	18
Medium Term Financial Forecast	19
Employee Numbers	21
Budget Monitoring Process and Timetable	23
PORTFOLIO REVENUE BUDGETS	
Leader	25
Corporate & Community Support Services	31
Culture, Tourism & the Economy	39
Transport, Waste & Cleansing	45
Housing, Planning & Public Protection Services	51
Children & Learning	57
Health & Adult Social Care	63
Technology	69
Contingency and Levies	74
Financing Costs and Interest	75
Housing Revenue Account (HRA)	77
DEPARTMENTAL REVENUE BUDGETS	
Departmental Summary	79
Corporate Services	80
People	84
Place	87
Public Health	91
CAPITAL PROGRAMME	
Summary of Capital Expenditure	93
Corporate & Community Support Services	94
Culture, Tourism & the Economy	95
Housing, Planning & Public Protection Services	96
Transport, Waste & Cleansing	97
Children & Learning	98
Health & Adult Social Care	99
Technology	100
Specific Sums Retained	101
Housing Revenue Account (HRA)	102
DEPARTMENTAL CAPITAL BUDGETS	
Corporate Services	103
People	105
Place	107
GLOSSARY	111
CONTACTS	
Portfolio Holders	112
Officers	113

Council Budget 2016/17

This year's budget has been prepared against the background of the ongoing contraction of available public sector funding for Local Government. This has required the Council to continue to find a significant level of both revenue and capital savings to be able to present a balanced budget. It is also clear that large scale savings will continue to be needed over the next three financial years.

In announcing the grant that the Council receives to fund the net cost of running of its services, the Government has continued with a more streamlined grant system. This means that, in general, the Council receives one overall grant rather than specific grants dedicated for certain services, which gives greater flexibility in how services are financed. Overall, this main grant from Government provides less than 18% of support to our net budget of £123.2 million.

The remainder of the Council's funding is derived from a retained share of business rates (27%) and from Council Tax (55%).

There has been cross party Member involvement in identifying areas where savings can be targeted and made. The Corporate Management Team therefore prepared a budget for approval to Cabinet that addressed the need for significant savings in 2016/17 with the help of the outcomes of Member discussions and the various workshops undertaken. The public budget consultation also assisted in informing the compilation of the Council's budget.

The final budget for 2016/17 that was approved by Council on 25 February 2016 set a:

- General fund revenue budget of £123.206 million
- Savings package to be delivered of £10.086 million
- Recognition of service pressures of £1.355 million
- One-off investments in services totalling £0.925 million, in addition to investments of £0.700 million approved for 2016/17 in previous years
- 3.99% increase in the Council Tax level for 2016/17, being a 1.99% general rise and a 2% Adult Social Care precept
- Capital investment budget to maintain and improve our assets of £188.1 million over the period 2016/17 to 2019/20
- Balanced Housing Revenue Account to manage the Council's housing stock
- Medium Term Financial Plan forecast to identify further savings of £28.1 million for the period 2017/18 to 2019/20.

The full detail of the agreed budget for 2016/17 is set out in the following pages.

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2017**

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

	Original Estimate 2015/16	Probable Outturn 2015/16	Budget 2016/17
	£000	£000	£000
Portfolios			
Leader	3,286	4,700	3,703
Corporate & Community Support Services	3,322	3,176	2,666
Culture, Tourism & the Economy	13,732	15,378	14,261
Transport, Waste & Cleansing	25,236	25,445	23,127
Housing, Planning & Public Protection Services	13,664	13,425	10,747
Children & Learning	33,477	32,860	30,770
Health & Adult Social Care	39,911	42,058	39,621
Technology	(386)	(125)	110
Sub Total	132,242	136,917	125,005
Capital Financing Removed	(19,982)	(20,261)	(18,642)
Portfolio Net Expenditure	112,260	116,656	106,363
Levies	550	549	585
Contingency - General	2,085	1,041	2,088
- Transformation	1,500	1,500	1,500
- Inflation	1,240	447	2,228
Pensions Upfront Funding	(4,782)	(4,782)	(4,782)
Financing costs	16,062	15,029	15,787
Total net expenditure	128,915	130,440	123,769
Contribution to /(from) general reserves	0	0	0
Contribution to /(from) earmarked reserves	(1,889)	(1,229)	(3,874)
Revenue Contribution to Capital	3,090	855	6,472
Corporate Savings (Unallocated)	0	0	(200)
Corporate Savings (2015/16)	(50)	0	0
Non Service Specific Grants	(3,973)	(3,973)	(4,252)
Budget Requirement	126,093	126,093	121,915
Use of Adult Social Care Precept			
Invest to Save for Adult Social Care			600
Transition of Adult Social Care Savings			691
	0	0	1,291
Total Budget Requirement	126,093	126,093	123,206

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

SUBJECTIVE SUMMARY

Details	Estimate for 2015/16		Estimate
	Original	Probable Outturn	2016/17
	£000	£000	£000
Expenditure			
Employees	62,997	65,203	63,494
Premises	5,830	6,035	5,372
Transport	2,136	2,234	2,149
Supplies and Services	33,847	41,215	41,549
Transfer Payments	79,384	81,889	73,631
Third Party Payments	176,728	182,125	159,833
Capital Finance Charges	16,547	16,934	16,890
Gross Expenditure	377,469	395,635	362,918
Income			
Government Grants	(201,913)	(215,840)	(190,905)
Other Grants and Reimbursements	(13,690)	(13,479)	(13,159)
Sales	(919)	(680)	(911)
Fees and Charges	(27,398)	(29,722)	(29,287)
Rents	(2,429)	(2,449)	(2,601)
Interest	(488)	(1,259)	(906)
Other	(958)	(957)	(1,050)
Total Income	(247,795)	(264,386)	(238,819)
Net Expenditure/(Income)	129,674	131,249	124,099
Contribution to/(from) earmarked reserves etc	(6,671)	(6,011)	(8,656)
Revenue Contributions to Capital	3,090	855	6,472
ASC Precept	0	0	1,291
Contribution to/(from) general reserve	0	0	0
Budget Requirement	126,093	126,093	123,206

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

PRESSURES 2016/17

				£	£
Portfolio					
Corporate & Community Support Services	1P	Contract Cleaning Civic Campus		85,000	
	7P	Property Team Income Generation		100,000	
	3P	Housing/Council Tax Benefit Administration Subsidy		90,000	275,000
Health & Adult Social Care	4P	Deprivation of Liberty Assessments (DOLS)		100,000	
	6P	Older People		500,000	
	5P	Transitions - Learning Disabilities		400,000	1,000,000
Technology	2P	Wide Area Network		80,000	80,000
Total				1,355,000	1,355,000
Department					
People					1,000,000
Place					100,000
Corporate Services					255,000
Total					1,355,000

ONE-OFF INVESTMENTS 2016/17

				£
Portfolio				
Corporate & Community Support Services	Prior	Essential Living Fund		350,000
Culture, Tourism and the Economy	New	Southend Pier		150,000
	New	Economic Development - Place Making		50,000
	Prior	Economic Development - Place Making		50,000
	Prior	Energy Team		100,000
Children & Learning	New	Pupil Support for 11 plus		25,000
	Prior	School Improvement		200,000
Health and Adult Social Care	New	Public Health debate and engagement		100,000
	New	ASC Precept - Overnight support for Older People		150,000
	New	ASC Precept - Additional Services to reduce admissions		250,000
	New	ASC Precept - Mental Health Intensive Enablement		200,000
Total				1,625,000
Agreed in 2016/17				925,000
Agreed for 2016/17 in prior years				700,000
Total				1,625,000
Department				
People				925,000
Place				350,000
Corporate Services				350,000
Total				1,625,000

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

SAVINGS 2016/17			£	£
Portfolio				
Leader	CS09	Policy Engagement and Communication	10,000	
	CS10	Outlook	50,000	
	CS18	Emergency Planning Supplies	5,000	
	CS25	Programme Office	200,000	265,000
Corporate & Community Support Services	CS01	Cremation Fees	47,000	
	CS02	Crematorium	12,000	
	CS03	Cemetery Burial Fees	6,000	
	CS04	Cemeteries & Crematorium Organist	17,000	
	CS05	Customer Service Centre	37,000	
	CS06	Capita One Transport System	10,000	
	CS07	Citizens Account	10,000	
	CS08	Restructure Registration, Facilities, Transport & Document Services	60,000	
	CS09	Policy Engagement and Communication	15,000	
	CS11	Discretionary Rate Relief	126,000	
	CS12	Asset Rental Income	50,000	
	CS13	Revenues Team	140,000	
	CS14	Benefits Team	85,000	
	CS15	Travelling Expenses	20,000	
	CS16	Legal Additional Income	25,000	
	CS17	Schools Appeals Income	3,000	
	CS20	Accommodation - Civic 2	100,000	
	CS22	Cemeteries and Crematoria	23,000	
	CS23	Legal Services and Land Charges	50,000	
	CS24	Financial Planning & Control	40,000	
	CS26	People and Policy	60,000	936,000
Culture, Tourism & the Economy	PL01	Grounds Maintenance	294,000	
	PL02	Sport and Leisure	300,000	
	PL09	SMAC	40,000	
	PL10	Museum	30,000	
	PL12	Resort Services	30,000	694,000
Transport, Waste & Cleansing	PL03	Transport Contract Efficiencies	250,000	
	PL04	Procurement Savings	650,000	
	PL05	Highways Permit Scheme	100,000	
	PL06	LED Street Lighting	440,000	
	PL07	Parking Income	200,000	
	PL08	Waste Collection Contract	925,000	
	PL11	Business Support Re-organisation	58,000	2,623,000
Housing, Planning & Public Protection Services	PE05	Housing Aids and Adaptations	68,000	
	PE07	Housing Restructure	50,000	
	PE29	Supporting People	100,000	
	PE33	Housing Aids and Adaptations	60,000	
	PL13	Development control income	50,000	328,000

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

SAVINGS 2016/17			£	£	
Children & Learning	CS17	Schools Appeals Income	7,000		
	PE08	Special Educational Needs (SEN) Service	50,000		
	PE09	Trading with Schools	60,000		
	PE10	Children's Centres	100,000		
	PE11	Management Saving	10,000		
	PE12	SEN Team	75,000		
	PE13	Education Psychology Savings	25,000		
	PE14	Home to School Transport	50,000		
	PE15	School Improvement	150,000		
	PE16	Advocacy	10,000		
	PE17	Short Break Grants (Aiming High)	50,000		
	PE18	Placement Budgets	250,000		
	PE19	Marigold Savings	30,000		
	PE20	Child and Adolescent Mental Health Service (CAMHS)	12,000		
	PE21	Targeted Youth Service	96,000		
	PE22	Teenage Pregnancy	67,000		
	PE23	Streets Ahead	100,000		
	PE24	Youth Offending Service	89,000		
	PE25	Connexions Service	61,000		
	PE26	Contact Costs	10,000		
	PE28	Workforce Strategy	25,000		
	PE30	Re-Tendering of Contracts	15,000		
	PE32	Early Help Redesign	266,000	1,608,000	
	Health & Adult Social Care	PE01	Review of Learning Disabilities (LD) Services	1,000,000	
		PE02	Review of Social Services for older people or working age adults	2,000,000	
		PE03	Drug and Alcohol Specialist Treatment	61,000	
		PE04	Adult Drug and Alcohol Specialist Treatment	33,000	
		PE06	Removal of contribution to Director of Public Health	18,000	
		PE27	Workforce Strategy Restructure	35,000	
		PE30	Re-Tendering of Contracts	127,000	
		PE31	Healthwatch	33,000	
		PE34	Telecare Monitoring	50,000	
		PE35	Social Care debt recovery	25,000	
Unallocated	PE36	Investment in equipment to reduce double handed care packages	50,000	3,432,000	
	CS19	Procurement Review	125,000		
	CS21	Capitalisation of major project support	75,000	200,000	
Total			<u>10,086,000</u>	<u>10,086,000</u>	
Department					
People				5,033,000	
Place				3,645,000	
Corporate Services				1,408,000	
Total				<u>10,086,000</u>	

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

BASIC AMOUNTS OF COUNCIL TAX

	2015/16	2016/17
	£	£
<u>Southend-on-Sea Borough Council</u>		
Budget Requirement		
Southend-on-Sea Borough Council element	126,090,645	123,205,705
Leigh-on-Sea Town Council element	361,694	391,550
	126,452,339	123,597,255
Retained Business Rates	(23,613,000)	(24,101,000)
Business Rates Top-up Grant	(9,448,736)	(9,527,000)
Revenue Support Grant	(28,728,230)	(21,412,000)
Council Tax Surplus - Southend-on-Sea Borough Council element	(1,000,000)	(1,000,000)
Demand on Collection Fund	63,662,373	67,557,255
Council Tax Base	54,591.12	55,701.27
Council Tax Base-Leigh-on-Sea Town Council	8,442.91	8,645.94
Southend-on-Sea Borough Council Basic Amount of Band D Council Tax <i>(average across the Borough including Leigh on Sea)</i>	1,166.17	1,212.85
Southend-on-Sea Borough Council - Tax Band D	1,159.56	1,205.82
Leigh-on-Sea Town Council - Tax Band D	42.84	45.27
<u>Precepts</u>		
Essex Police & Crime Commissioner	8,033,083	8,472,163
Essex Fire Authority	3,625,942	3,769,862
Essex Police & Crime Commissioner - Tax Band D	147.15	152.10
Essex Fire Authority - Tax Band D	66.42	67.68
<u>Total Council Tax Band D</u>		
Leigh-on-Sea Town Council	1,415.97	1,470.87
All other parts of the Borough	1,373.13	1,425.60

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

COUNCIL TAX BANDS 2016/17

Band	Valuation for Band	Southend-on-Sea Borough Council	Essex Police & Crime Commissioner	Essex Fire Authority	Total for Unparished Area	Total for Leigh-on-Sea Town Council Area
		£	£	£	£	£
A	Up to £40,000	803.88	101.40	45.12	950.40	980.58
B	£40,000 to £52,000	937.86	118.30	52.64	1,108.80	1,144.01
C	£52,000 to £68,000	1,071.84	135.20	60.16	1,267.20	1,307.44
D	£68,000 to £88,000	1,205.82	152.10	67.68	1,425.60	1,470.87
E	£88,000 to £120,000	1,473.78	185.90	82.72	1,742.40	1,797.73
F	£120,000 to £160,000	1,741.74	219.70	97.76	2,059.20	2,124.59
G	£160,000 to £320,000	2,009.70	253.50	112.80	2,376.00	2,451.45
H	£320,000 plus	2,411.64	304.20	135.36	2,851.20	2,941.74

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

COLLECTION FUND ESTIMATE

	Estimate		Estimate	
	2015/16		2016/17	
	£000	£000	£000	£000
<u>INCOME</u>				
Council Tax		75,322		79,800
Non Domestic Rates collectable		48,190		49,186
TOTAL INCOME		123,512		128,986
<u>EXPENDITURE</u>				
<u>Precepts</u>				
Southend-on-Sea Borough Council	63,301		67,166	
Essex Police & Crime Commissioner	8,033		8,472	
Essex Fire Authority	3,626		3,770	
Leigh Town Council	362	75,322	392	79,800
<u>Business Rates</u>				
Payable to Central Government	24,095		24,593	
Retained by Southend-on-Sea	23,613		24,101	
Passed to Essex Fire Authority	482	48,190	492	49,186
TOTAL EXPENDITURE		123,512		128,986

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

ESTIMATED LEVEL OF RESERVES (as at February 2016)

	Balance at 1 April 2015	Transfers 2015/16	Estimated Balance at 1 April 2016	Transfers 2016/17	Estimated Balance at 31 March 2017
	£000	£000	£000	£000	£000
General Reserve	11,000	0	11,000	0	11,000
HRA Reserve	3,502	0	3,502	0	3,502
Earmarked Reserves	57,758	3,149	60,907	(1,587)	59,320
Total Available Reserves	72,260	3,149	75,409	(1,587)	73,822
Earmarked Reserves	£000	£000	£000	£000	£000
Capital Reserves					
Capital	7,298	109	7,407	(5,867)	1,540
Corporate Reserves					
Business Transformation	4,876	(1,945)	2,931	(475)	2,456
Business Rates Retention	4,017		4,017		4,017
Interest Equalisation	2,133	500	2,633		2,633
LABGI	44		44		44
New Homes Bonus	2,144	342	2,486	1,003	3,489
Pension Funding	0	3,973	3,973	4,782	8,755
Repairs & Renewals	275	0	275		275
Insurance	4,033		4,033		4,033
Service Reserves					
Agresso Rollout	638	(90)	548	(15)	533
Area Child Protection	79		79		79
Art Reserve	36		36		36
Building Control	242		242		242
Elections	175	(35)	140	(36)	104
Local Land Charges	49		49		49
LPSA Grant	549	(277)	272	(272)	0
Museum Exhibits	114		114		114
Other Service Reserves	110		110	(90)	20
Queensway	274	(274)	0		0
School Improvement	855	(200)	655	(200)	455
Scrutiny Function	17		17		17
Social Care	5,159	(558)	4,601	(1,170)	3,431
Social Fund	1,463	(106)	1,357	(350)	1,007
Supporting People	1,342	(325)	1,017	(325)	692
Waste Management	5,238	(600)	4,638	(429)	4,209
Welfare Reform	990	(300)	690	(300)	390
Grants					
DSG	1,606		1,606		1,606
General Grants	2,224	(442)	1,782		1,782
Public Health	1,025	(678)	347	(130)	217
Public Health - DAAT	323	(323)	0		0
Weekly Collection Support Scheme	721		721		721
Monies Held in Trust	53		53		53
Total General Fund Reserves	48,102	(1,229)	46,873	(3,874)	42,999
Capital Investment	9,376	4,318	13,694	2,227	15,921
Repair Contract Pensions	280	60	340	60	400
Total HRA Reserves	9,656	4,378	14,034	2,287	16,321
Total Earmarked Reserves	57,758	3,149	60,907	(1,587)	59,320

SOUTHEND-ON-SEA BOROUGH COUNCIL

Medium Term Financial Forecast

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Base Budget				
From prior year	127,981	123,206	119,654	118,735
LESS				
Appropriations to/from Reserves in prior year	1	3,874	(384)	(1,353)
Revenue Contributions to Capital	(3,090)	(6,472)	(255)	(60)
Less other one-off expenditure/savings	2,815	2,803	(970)	(593)
Adjusted Base Budget	127,707	123,411	118,045	116,729
Appropriations to/from reserves	(3,874)	384	1,353	2,272
Revenue Contributions to Capital (funded from Earmarked Reserves)	6,472	255	60	0
Other one-off/time limited expenditure bids	(2,803)	970	593	98
Inflation and other increases	1,757	2,240	2,240	2,240
Corporate Cost Pressures	1,842	3,136	2,905	2,052
Directorate Savings/Pressures				
On-going Corporate and Directorate cost pressures allowance	1,355	1,400	1,400	1,750
Savings agreed in prior year etc	0	0	0	0
Savings identified as per Budget Council	(10,086)	0	1,400	0
	(8,731)	1,400	1,400	1,750
Better Care Fund				
NHS funding to Support Social Care and benefit Health	(5,518)	(5,861)	(8,601)	(11,098)
Expenditure relating to the NHS funding	5,518	5,861	8,601	11,098
	0	0	0	0
Housing Revenue Account				
Projected Expenditure	25,864	25,864	25,864	25,864
Projected Income	(28,151)	(28,151)	(28,151)	(28,151)
Contributions to/(from) HRA Earmarked Reserves	2,287	2,287	2,287	2,287
	0	0	0	0
Schools				
Dedicated Schools Grant received from Government	(57,351)	(57,351)	(57,351)	(57,351)
Dedicated Schools Grant distributed to schools	57,351	57,351	57,351	57,351
Pupil Premium received from Government (indicative)	(8,000)	(8,000)	(8,000)	(8,000)
Pupil Premium distributed to schools	8,000	8,000	8,000	8,000
	0	0	0	0
Projected General Fund Net Expenditure	122,370	131,796	126,596	125,141
Changes in General Grants	836	258	539	631
Budget Requirement	123,206	132,054	127,135	125,772
Funded by:				
Council tax increase (1.99% in 16/17 onwards) (taxbase +0.5% p.a.)	(65,875)	(67,547)	(69,289)	(71,103)
Social Care Precept (2.00% in 16/17 onwards)	(1,291)	(2,644)	(4,069)	(5,564)
Business Rates Retained	(33,628)	(34,282)	(35,059)	(35,880)
Revenue Support Grant	(21,412)	(14,681)	(10,318)	(5,925)
Council Tax Freeze Grant 2014/15	0	0	0	0
Reserves and Balances	(1,000)	(500)	0	0
Total funding	(123,206)	(119,654)	(118,735)	(118,472)
Funding Gap	0	12,400	8,400	7,300

Core Precept	65,875	67,547	69,289	71,103
Social Care Precept	1,291	2,644	4,069	5,564
Band D Council Tax				
Council Tax for a Band D Property	1,205.82	1,253.88	1,303.92	1,355.94
% Increase in Council Tax	3.99%	3.99%	3.99%	3.99%
Council Tax Base				
Council Tax Base	55,701	55,980	56,260	56,541
Increase in Taxbase on prior year	2.03%	0.50%	0.50%	0.50%

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

EMPLOYEE NUMBERS (FULL TIME EQUIVALENT)

	2015/16		2016/17
	Original	Probable Outturn	Budget
	FTEs	FTEs	FTEs
Leader	14.42	14.61	14.61
Corporate & Community Support Services	399.10	409.90	375.06
Culture, Tourism and the Economy	199.74	204.70	189.47
Transport, Waste & Cleansing	92.09	92.50	106.60
Housing, Planning & Public Protection Services	94.51	105.38	101.52
Children & Learning	329.64	312.58	296.08
Health & Adult Social Care	471.90	476.68	475.22
Technology	56.96	61.46	61.46
Total FTE - by Portfolio	1,658.36	1,677.81	1,620.02
Chief Executive	2.00	2.00	2.00
People	816.54	798.66	777.30
Place	367.34	386.58	390.59
Corporate Services	438.48	450.97	412.13
Public Health	34.00	39.60	38.00
Total FTE - by Department	1,658.36	1,677.81	1,620.02

The FTE numbers above reflects the number of employees budgeted for, as at October 2015, adjusted where appropriate for the impact of agreed savings.

In addition Directors have elected to incorporate varying allowances for vacancies into their service budgets, meaning that those services need to be run at below establishment in order to breakeven.

Budget Monitoring

The Service Reports will be derived directly from the finance system. Currently they show full year Original Budget, Virement to Date, and Latest Budget. They also show the latest budget to date and spend to date. Spend to date includes known material period end accruals. No adjustments will be made to these prime reports. Targeted reports are available to Group Managers, Heads of Service and Directors through Agresso Self Serve functionality.

Group Managers	Copy of each cost centre that they manage
Heads of Service	Summary of each Group Managers budgets
Director's	Summary of each Head of Service - essentially the Director's section of the Consolidation Report

Meetings held during the period will be used to establish

- a) Major period end accruals that will need to be taken into account so as to present a more realistic picture
- b) Forecast outturn for the year
- c) Reasons behind "to date" variances
- d) Reasons behind "forecast outturn" variances
- e) Achievement of allocated savings and investment (not necessarily appropriate for all levels of meeting)
- f) Agreed management action, such as virement, cap on spend etc etc

The above to be captured on a pro-forma meeting note and signed & dated by GM, HoS or Director as appropriate, plus the attendant Business Partner

Meetings will be organised in hierarchical order (although acceptable to combine meetings with the agreement of the service area), i.e.

Group Managers, then

Head of Service (taking results of GM meetings), then

Directors (taking results of HoS meetings)

Meetings are to be prebooked in advance, and given the tight turnaround for this process, both the Service Manager and the Business Partner have responsibility to make themselves available at the planned times

The consolidation report will consist of a set of Portfolio and Departmental reports incorporating

- a) the Departments forecast outturn
- b) analysis of the "to date" and "forecast outturn" variances
- c) what progress has been made in delivering planned savings and investment
- d) management action plans for keeping to the budget by the end of the year.

Timetable for Budget Monitoring - 2016/17

Month	Accounting Period	Last Working Day of Period	Budget Savings Returns to S151 Officer	Finance Review of Savings Returns	Date of Period End	Final Ledger Amendments (by close of play)
April	1	Fri 29-Apr-16			Sat 30-Apr-16	Tue 03-May-16
May	2	Tue 31-May-16	Tue 31-May-16	Thu 02-Jun-16	Tue 31-May-16	Thu 02-Jun-16
June	3	Thu 30-Jun-16	Thu 30-Jun-16	Mon 04-Jul-16	Thu 30-Jun-16	Mon 04-Jul-16
July	4	Fri 29-Jul-16	Fri 29-Jul-16	Mon 01-Aug-16	Sun 31-Jul-16	Tue 02-Aug-16
August	5	Wed 31-Aug-16	Wed 31-Aug-16	Fri 02-Sep-16	Wed 31-Aug-16	Fri 02-Sep-16
September	6	Fri 30-Sep-16	Fri 30-Sep-16	Mon 03-Oct-16	Fri 30-Sep-16	Tue 04-Oct-16
October	7	Mon 31-Oct-16	Mon 31-Oct-16	Wed 02-Nov-16	Mon 31-Oct-16	Wed 02-Nov-16
November	8	Wed 30-Nov-16	Wed 30-Nov-16	Fri 02-Dec-16	Wed 30-Nov-16	Fri 02-Dec-16
December	9	Fri 30-Dec-16	Fri 30-Dec-16	Mon 02-Jan-17	Sat 31-Dec-16	Wed 04-Jan-17
January	10	Tue 31-Jan-17	Tue 31-Jan-17	Thu 02-Feb-17	Tue 31-Jan-17	Thu 02-Feb-17
February	11	Tue 28-Feb-17	Tue 28-Feb-17	Thu 02-Mar-17	Tue 28-Feb-17	Thu 02-Mar-17
March	12	Fri 31-Mar-17			Fri 31-Mar-17	Tue 04-Apr-17

Month	Accounting Period	Self Service Reports Available	Consolidation Report	Sent to S151 officer (by close of play)	Final date for CMT (noon)	Date of CMT
April	1	Wed 04-May-16				
May	2	Fri 03-Jun-16	Fri 10-Jun-16	Mon 13-Jun-16	Fri 17-Jun-16	Wed 29-Jun-16
June	3	Tue 05-Jul-16	Fri 08-Jul-16	Mon 11-Jul-16	Fri 15-Jul-16	Wed 27-Jul-16
July	4	Wed 03-Aug-16	Fri 05-Aug-16	Mon 08-Aug-16	Fri 12-Aug-16	Wed 24-Aug-16
August	5	Mon 05-Sep-16	Fri 09-Sep-16	Mon 12-Sep-16	Fri 16-Sep-16	Wed 21-Sep-16
September	6	Wed 05-Oct-16	Fri 07-Oct-16	Mon 10-Oct-16	Fri 14-Oct-16	Wed 19-Oct-16
October	7	Thu 03-Nov-16	Fri 04-Nov-16	Mon 07-Nov-16	Fri 11-Nov-16	Wed 16-Nov-16
November	8	Mon 05-Dec-16	Fri 09-Dec-16	Mon 12-Dec-16	Fri 16-Dec-16	Wed 28-Dec-16
December	9	Thu 05-Jan-17	Fri 13-Jan-17	Mon 16-Jan-17	Fri 20-Jan-17	Wed 25-Jan-17
January	10	Fri 03-Feb-17	Fri 10-Feb-17	Mon 13-Feb-17	Fri 17-Feb-17	Wed 22-Feb-17
February	11	Fri 03-Mar-17	Fri 10-Mar-17	Mon 13-Mar-17	Fri 17-Mar-17	Wed 22-Mar-17
March	12	Wed 05-Apr-17				

LEADER

REVENUE BUDGET 2016/17

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Leader Portfolio

Objective Summary	2015/16						2016/17		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Corporate Subscriptions	73	0	73	73	0	73	73	0	73
Corporate and Non Distributable Costs	3,354	(172)	3,182	4,698	(172)	4,526	3,760	(177)	3,583
Emergency Planning	102	0	102	100	0	100	99	0	99
Strategy and Performance	895	(966)	(71)	881	(880)	1	833	(885)	(52)
Net Expenditure/(Income)	4,424	(1,138)	3,286	5,752	(1,052)	4,700	4,765	(1,062)	3,703

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Leader Portfolio

Subjective Summary	2015/16		2016/17
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	1,465	1,754	1,478
Premises	3	3	3
Transport	4	4	4
Supplies & Services	632	585	589
Third Party Payments	197	7	190
Transfer Payments	0	0	0
MATS	1,076	1,252	1,289
Accommodation Charges	531	541	513
Departmental Support	394	490	475
Depreciation	4	379	4
Special Items	118	737	220
Gross Expenditure	4,424	5,752	4,765
Income			
Government Grants	(30)	(30)	(30)
Other Grants & Reimbursements	0	0	0
Sales	0	0	0
Fees & Charges	0	0	0
Rents	0	0	0
Interest	0	0	0
Investment Asset Revaluation Gain	0	0	0
Government Capital Grants	0	0	0
Recharges	(936)	(850)	(855)
Recharges to Housing Revenue Account	(172)	(172)	(177)
Other Internal Charges	0	0	0
Total Income	(1,138)	(1,052)	(1,062)
Net Expenditure/(Income)	3,286	4,700	3,703

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
LEADER PORTFOLIO**

Subjective Summary	Portfolio Total	Corporate Subscriptions	Corporate and Non Distributable Costs	Emergency Planning	Strategy and Performance
	£000s				
Expenditure					
Employees	1,478	0	834	70	574
Premises	3	0	0	2	1
Transport	4	0	1	1	2
Supplies & Services	589	73	436	12	68
Third Party Payments	190	0	190	0	0
Transfer Payments	0	0	0	0	0
Special Items	220	0	220	0	0
Total Controllable Expenditure	2,484	73	1,681	85	645
Income					
Government Grants	(30)	0	0	0	(30)
Other Grants & Reimbursements	0	0	0	0	0
Sales	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Rents	0	0	0	0	0
Total Controllable Income	(30)	0	0	0	(30)
Net Controllable Total	2,454	73	1,681	85	615
Expenditure Outside Control					
MATS	1,289	0	1,162	9	118
Accommodation Charges	513	0	477	2	34
Departmental Support	475	0	436	3	36
Depreciation	4	0	4	0	0
Total Expenditure Outside Control	2,281	0	2,079	14	188
Income Outside Control					
Interest	0	0	0	0	0
Government Capital Grants	0	0	0	0	0
Recharges	(855)	0	0	0	(855)
Recharges to Housing Revenue Account	(177)	0	(177)	0	0
Other Internal Charges	0	0	0	0	0
Total Income Outside Control	(1,032)	0	(177)	0	(855)
Net Expenditure/(Income)	3,703	73	3,583	99	(52)

CORPORATE AND COMMUNITY SUPPORT SERVICES

REVENUE BUDGET 2016/17

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Corporate and Community Support Services Portfolio

Objective Summary	2015/16						2016/17		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Department of Corporate Services	1,053	(1,053)	0	1,186	(1,181)	5	1,212	(1,113)	99
The Programme Office	340	(341)	(1)	325	(328)	(3)	63	(347)	(284)
Administration & Support	549	(550)	(1)	530	(529)	1	530	(526)	4
Accountancy	2,616	(2,834)	(218)	2,762	(2,758)	4	2,727	(2,742)	(15)
Accounts Payable	194	(154)	40	244	(243)	1	257	(256)	1
Accounts Receivable	274	(282)	(8)	328	(332)	(4)	340	(351)	(11)
Insurance	195	(241)	(46)	187	(241)	(54)	185	(243)	(58)
Asset Management	429	(428)	1	426	(430)	(4)	438	(434)	4
Community Centres and Club 60	63	(1)	62	53	(1)	52	54	(1)	53
Corporate and Industrial Estates	921	(2,350)	(1,429)	924	(2,353)	(1,429)	794	(2,539)	(1,745)
Council Tax Admin	1,413	(471)	942	1,465	(571)	894	1,355	(481)	874
Non Domestic Rates Collection	360	(302)	58	362	(302)	60	347	(304)	43
Housing Benefit and Council Tax Benefit Admin	2,830	(1,285)	1,545	2,605	(1,360)	1,245	2,677	(1,195)	1,482
Rent Benefit Payments	98,947	(99,050)	(103)	99,247	(99,050)	197	98,947	(99,050)	(103)
Internal Audit	855	(907)	(52)	818	(818)	0	948	(940)	8
Buildings Management	2,843	(2,873)	(30)	2,976	(2,989)	(13)	2,909	(2,843)	66
Cemeteries and Crematorium	1,437	(2,044)	(607)	1,484	(2,289)	(805)	1,436	(2,198)	(762)
Customer Services Centre	1,922	(1,968)	(46)	1,926	(1,894)	32	1,913	(1,946)	(33)
Dial A Ride Service	103	(17)	86	111	(18)	93	117	(19)	98
Registration of Births Deaths and Marriages	470	(323)	147	450	(357)	93	459	(364)	95
Transport Management	209	(209)	0	243	(242)	1	227	(240)	(13)
Vehicle Fleet	809	(773)	36	739	(752)	(13)	720	(741)	(21)

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Corporate and Community Support Services Portfolio

Objective Summary	2015/16						2016/17		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Partnership Team	327	0	327	334	0	334	317	0	317
Support To Voluntary Sector	913	0	913	784	0	784	802	0	802
Human Resources	1,936	(1,946)	(10)	2,316	(2,373)	(57)	2,208	(2,239)	(31)
People and Organisational Development	449	(455)	(6)	473	(471)	2	532	(527)	5
Tickfield Training Centre	366	(349)	17	355	(358)	(3)	386	(383)	3
Democratic Services Support	458	0	458	421	0	421	430	0	430
Mayoralty	211	0	211	220	0	220	218	0	218
Member Support	732	0	732	710	0	710	712	0	712
Elections and Electoral Registration	394	0	394	499	(50)	449	409	0	409
Local Land Charges	255	(319)	(64)	280	(318)	(38)	279	(318)	(39)
Legal Services	1,105	(1,131)	(26)	1,276	(1,274)	2	1,173	(1,237)	(64)
Corporate Procurement	705	(705)	0	830	(832)	(2)	756	(748)	8
Property Management and Maintenance	575	(575)	0	687	(686)	1	749	(635)	114
Net Expenditure/(Income)	127,258	(123,936)	3,322	128,576	(125,400)	3,176	127,626	(124,960)	2,666

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Corporare and Community Support Services Portfolio

Subjective Summary	2015/16		2016/17
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	14,824	15,052	14,563
Premises	1,796	1,891	1,835
Transport	220	392	391
Supplies & Services	4,334	4,538	4,614
Third Party Payments	121	61	136
Transfer Payments	98,699	98,999	98,520
MATS	4,484	4,665	4,755
Accommodation Charges	718	894	848
Departmental Support	487	636	610
Depreciation	1,575	1,448	1,354
Gross Expenditure	127,258	128,576	127,626
Income			
Government Grants	(97,046)	(97,095)	(96,957)
Other Grants & Reimbursements	(3,658)	(3,817)	(3,811)
Sales	(60)	(60)	(52)
Fees & Charges	(4,551)	(5,128)	(4,994)
Rents	(2,410)	(2,410)	(2,579)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(15,680)	(16,360)	(15,978)
Recharges to Housing Revenue Account	(229)	(228)	(233)
Other Internal Charges	(302)	(302)	(356)
Total Income	(123,936)	(125,400)	(124,960)
Net Expenditure/(Income)	3,322	3,176	2,666

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Department of Corporate Services	The Programme Office	Administration & Support	Accountancy	Accounts Payable	Accounts Receivable	Insurance	Asset Management	Community Centres and Club 60	Corporate and Industrial Estates
Expenditure	£000s										
Employees	14,563	797	0	379	1,962	116	157	139	332	0	0
Premises	1,835	0	0	2	1	0	0	0	1	26	58
Transport	391	7	1	0	3	0	0	0	3	0	0
Supplies & Services	4,614	110	2	23	135	13	34	4	54	0	14
Third Party Payments	136	0	0	0	0	0	0	0	0	0	2
Transfer Payments	98,520	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	120,059	914	3	404	2,101	129	191	143	390	26	74
Income											
Government Grants	(96,957)	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,811)	0	0	0	(77)	0	0	0	0	0	0
Sales	(52)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(4,994)	0	0	0	(150)	(5)	0	(97)	(5)	(1)	0
Rents	(2,579)	0	0	0	0	0	0	0	0	0	(2,539)
Total Controllable Income	(108,393)	0	0	0	(227)	(5)	0	(97)	(5)	(1)	(2,539)
Net Controllable Total	11,666	914	3	404	1,874	124	191	46	385	25	(2,465)
MATS	4,755	128	35	90	513	119	138	34	34	0	458
Accommodation Charges	848	34	10	20	84	6	10	6	10	0	212
Departmental Support	610	136	15	16	29	3	1	2	4	0	0
Depreciation	1,354	0	0	0	0	0	0	0	0	28	50
Total Expenditure Outside Control	7,567	298	60	126	626	128	149	42	48	28	720
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Recharges	(15,978)	(1,113)	(347)	(526)	(2,356)	(251)	(277)	(146)	(429)	0	0
Recharges to Housing Revenue Account	(233)	0	0	0	(159)	0	(74)	0	0	0	0
Other Internal Charges	(356)	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(16,567)	(1,113)	(347)	(526)	(2,515)	(251)	(351)	(146)	(429)	0	0
Net Expenditure/(Income)	2,666	99	(284)	4	(15)	1	(11)	(58)	4	53	(1,745)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Council Tax Admin	Non Domestic Rates Collection	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Internal Audit	Buildings Management	Cemeteries and Crematorium	Customer Services Centre	Dial A Ride Service	Registration of Births Deaths and Marriages
Expenditure	£000s										
Employees	14,563	619	158	1,375	0	693	190	685	1,385	84	322
Premises	1,835	0	0	0	0	0	1,379	232	0	0	6
Transport	391	2	2	2	0	5	6	14	1	5	1
Supplies & Services	4,614	254	63	437	500	39	149	162	155	0	28
Third Party Payments	136	4	15	0	0	89	0	12	0	0	0
Transfer Payments	98,520	0	0	73	98,447	0	0	0	0	0	0
Total Controllable Expenditure	120,059	879	238	1,887	98,947	826	1,724	1,105	1,541	89	357
Income											
Government Grants	(96,957)	0	(238)	(1,195)	(95,522)	(2)	0	0	0	0	0
Other Grants & Reimbursements	(3,811)	0	0	0	(3,528)	0	0	0	0	0	0
Sales	(52)	0	0	0	0	0	(6)	(41)	0	0	(5)
Fees & Charges	(4,994)	(481)	(66)	0	0	(185)	(83)	(2,155)	(284)	(19)	(344)
Rents	(2,579)	0	0	0	0	0	(23)	(2)	0	0	(15)
Total Controllable Income	(108,393)	(481)	(304)	(1,195)	(99,050)	(187)	(112)	(2,198)	(284)	(19)	(364)
Net Controllable Total	11,666	398	(66)	692	(103)	639	1,612	(1,093)	1,257	70	(7)
MATS	4,755	436	98	692	0	84	194	103	244	25	78
Accommodation Charges	848	34	10	86	0	28	0	0	72	0	14
Departmental Support	610	6	1	12	0	10	7	5	56	3	10
Depreciation	1,354	0	0	0	0	0	984	223	0	0	0
Total Expenditure Outside Control	7,567	476	109	790	0	122	1,185	331	372	28	102
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Recharges	(15,978)	0	0	0	0	(753)	(2,731)	0	(1,662)	0	0
Recharges to Housing Revenue Account	(233)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(356)	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(16,567)	0	0	0	0	(753)	(2,731)	0	(1,662)	0	0
Net Expenditure/(Income)	2,666	874	43	1,482	(103)	8	66	(762)	(33)	98	95

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Transport Management	Vehicle Fleet	Partnership Team	Support To Voluntary Sector	Human Resources	People and Organisational Development	Tickfield Training Centre
	£000s			£000s	£000s			
Expenditure								
Employees	14,563	143	280	242	84	1,433	249	120
Premises	1,835	1	3	0	0	1	0	84
Transport	391	1	300	1	0	5	2	0
Supplies & Services	4,614	9	6	32	697	258	141	43
Third Party Payments	136	0	0	0	0	1	10	0
Transfer Payments	98,520	0	0	0	0	0	0	0
Total Controllable Expenditure	120,059	154	589	275	781	1,698	402	247
Income								
Government Grants	(96,957)	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,811)	0	0	0	0	0	(26)	0
Sales	(52)	0	0	0	0	0	0	0
Fees & Charges	(4,994)	0	(41)	0	0	(487)	(11)	(95)
Rents	(2,579)	0	0	0	0	0	0	0
Total Controllable Income	(108,393)	0	(41)	0	0	(487)	(37)	(95)
Net Controllable Total	11,666	154	548	275	781	1,211	365	152
MATS	4,755	59	87	23	16	348	105	96
Accommodation Charges	848	8	4	8	0	70	12	0
Departmental Support	610	6	19	11	5	92	13	8
Depreciation	1,354	0	21	0	0	0	0	35
Total Expenditure Outside Control	7,567	73	131	42	21	510	130	139
Interest	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0
Recharges	(15,978)	(240)	(398)	0	0	(1,752)	(436)	(288)
Recharges to Housing Revenue Account	(233)	0	0	0	0	0	0	0
Other Internal Charges	(356)	0	(302)	0	0	0	(54)	0
Total Income Outside Control	(16,567)	(240)	(700)	0	0	(1,752)	(490)	(288)
Net Expenditure/(Income)	2,666	(13)	(21)	317	802	(31)	5	3

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Democratic Services Support	Mayoralty	Member Support	Elections and Electoral Registration	Local Land Charges	Legal Services	Corporate Procurement	Property Management and Maintenance
Expenditure	£000s								
Employees	14,563	286	84	45	247	146	713	588	510
Premises	1,835	0	31	0	8	0	0	0	2
Transport	391	7	12	0	0	0	3	2	6
Supplies & Services	4,614	62	45	667	102	64	290	9	13
Third Party Payments	136	0	0	0	3	0	0	0	0
Transfer Payments	98,520	0	0	0	0	0	0	0	0
Total Controllable Expenditure	120,059	355	172	712	360	210	1,006	599	531
Income									
Government Grants	(96,957)	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,811)	0	0	0	0	(21)	(159)	0	0
Sales	(52)	0	0	0	0	0	0	0	0
Fees & Charges	(4,994)	0	0	0	0	(297)	(81)	0	(107)
Rents	(2,579)	0	0	0	0	0	0	0	0
Total Controllable Income	(108,393)	0	0	0	0	(318)	(240)	0	(107)
Net Controllable Total	11,666	355	172	712	360	(108)	766	599	424
MATS	4,755	55	30	0	31	43	85	137	137
Accommodation Charges	848	0	0	0	6	12	30	20	42
Departmental Support	610	20	3	0	12	14	52	0	39
Depreciation	1,354	0	13	0	0	0	0	0	0
Total Expenditure Outside Control	7,567	75	46	0	49	69	167	157	218
Interest	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges	(15,978)	0	0	0	0	0	(997)	(748)	(528)
Recharges to Housing Revenue Account	(233)	0	0	0	0	0	0	0	0
Other Internal Charges	(356)	0	0	0	0	0	0	0	0
Total Income Outside Control	(16,567)	0	0	0	0	0	(997)	(748)	(528)
Net Expenditure/(Income)	2,666	430	218	712	409	(39)	(64)	8	114

CULTURE, TOURISM AND THE ECONOMY

REVENUE BUDGET 2016/17

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Culture, Tourism and the Economy Portfolio

Objective Summary	2015/16						2016/17		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Arts Development	516	(205)	311	533	(205)	328	706	(364)	342
Amenity Services Organisation	3,005	(2,389)	616	2,986	(441)	2,545	2,964	(386)	2,578
Culture Management	135	(6)	129	97	(6)	91	104	(6)	98
Library Service	3,509	(387)	3,122	3,722	(387)	3,335	4,053	(390)	3,663
Museums And Art Gallery	1,168	(92)	1,076	1,439	(92)	1,347	1,041	(67)	974
Parks And Amenities Management	4,458	(663)	3,795	3,353	(564)	2,789	2,736	(667)	2,069
Sports Development	277	(134)	143	282	(114)	168	179	(45)	134
Sport and Leisure Facilities	836	0	836	681	(231)	450	627	(144)	483
Southend Theatres	582	(16)	566	569	(16)	553	575	(17)	558
Resort Services Pier and Foreshore and Southend Marine Activity Centre	3,129	(947)	2,182	3,421	(1,141)	2,280	3,408	(999)	2,409
Tourism	301	(10)	291	246	(10)	236	267	(11)	256
Economic Development	483	(112)	371	715	(112)	603	363	0	363
Town Centre	124	(48)	76	146	(63)	83	211	(58)	153
Better Queensway	0	0	0	274	0	274	0	0	0
Climate Change	218	0	218	296	0	296	205	(24)	181
Net Expenditure/(Income)	18,741	(5,009)	13,732	18,760	(3,382)	15,378	17,439	(3,178)	14,261

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Culture, Tourism and the Economy Portfolio

Subjective Summary	2015/16		2016/17
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	6,348	6,489	6,424
Premises	1,730	1,824	1,750
Transport	411	331	408
Supplies & Services	1,750	2,351	1,855
Third Party Payments	2,247	2,199	1,723
Transfer Payments	0	0	0
MATS	1,751	1,969	1,944
Accommodation Charges	86	61	60
Departmental Support	1,992	498	503
Depreciation	2,426	3,038	2,772
Gross Expenditure	18,741	18,760	17,439
Income			
Government Grants	(70)	(50)	0
Other Grants & Reimbursements	(605)	(569)	(594)
Sales	(355)	(397)	(365)
Fees & Charges	(1,941)	(2,327)	(2,198)
Rents	(19)	(39)	(21)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(2,019)	0	0
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(5,009)	(3,382)	(3,178)
Net Expenditure/(Income)	13,732	15,378	14,261

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CULTURE, TOURISM and the ECONOMY PORTFOLIO

Subjective Summary	Portfolio Total		Arts Development	Amenity Services Organisation	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Sports Development	Sport and Leisure Facilities	Southend Theatres	Resort Services Pier and Foreshore and Southend Marine Activity Centre	Tourism
	£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure													
Employees	6,424		238	1,830	55	1,565	506	745	49	112	1	888	77
Premises	1,750		4	35	0	428	257	194	0	7	19	790	2
Transport	408		1	283	1	15	0	53	1	0	0	47	2
Supplies & Services	1,855		353	233	11	396	53	211	0	5	0	400	44
Third Party Payments	1,723		0	131	0	450	0	875	47	0	188	10	11
Transfer Payments	0		0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	12,160		596	2,512	67	2,854	816	2,078	97	124	208	2,135	136
Income													
Government Grants	0		0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(594)		(334)	0	0	(185)	0	(7)	(45)	0	0	0	0
Sales	(365)		(14)	0	0	(65)	(23)	(4)	0	0	0	(259)	0
Fees & Charges	(2,198)		(16)	(386)	(6)	(140)	(28)	(651)	0	(144)	(17)	(740)	(11)
Rents	(21)		0	0	0	0	(16)	(5)	0	0	0	0	0
Total Controllable Income	(3,178)		(364)	(386)	(6)	(390)	(67)	(667)	(45)	(144)	(17)	(999)	(11)
Net Controllable Total	8,982		232	2,126	61	2,464	749	1,411	52	(20)	191	1,136	125
MATS	1,944		51	410	17	382	115	356	43	16	35	305	37
Accommodation Charges	60		2	0	2	26	0	12	2	4	0	0	2
Departmental Support	503		54	37	18	24	18	98	37	25	25	38	92
Depreciation	2,772		3	5	0	767	92	192	0	458	307	930	0
Total Expenditure Outside Control	5,279		110	452	37	1,199	225	658	82	503	367	1,273	131
Interest	0		0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0		0	0	0	0	0	0	0	0	0	0	0
Recharges	0		0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0		0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0		0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	0		0	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	14,261		342	2,578	98	3,663	974	2,069	134	483	558	2,409	256

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CULTURE, TOURISM and the ECONOMY PORTFOLIO

Subjective Summary	Portfolio Total	Economic Development	Town Centre	Climate Change
	£000s	£000s	£000s	£000s
Expenditure				
Employees	6,424	101	74	183
Premises	1,750	0	14	0
Transport	408	2	2	1
Supplies & Services	1,855	165	81	(97)
Third Party Payments	1,723	0	11	0
Transfer Payments	0	0	0	0
Total Controllable Expenditure	12,160	268	182	87
Income				
Government Grants	0	0	0	0
Other Grants & Reimbursements	(594)	0	(23)	0
Sales	(365)	0	0	0
Fees & Charges	(2,198)	0	(35)	(24)
Rents	(21)	0	0	0
Total Controllable Income	(3,178)	0	(58)	(24)
Net Controllable Total	8,982	268	124	63
MATS	1,944	50	9	118
Accommodation Charges	60	8	2	0
Departmental Support	503	37	0	0
Depreciation	2,772	0	18	0
Total Expenditure Outside Control	5,279	95	29	118
Interest	0	0	0	0
Government Capital Grants	0	0	0	0
Recharges	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0
Other Internal Charges	0	0	0	0
Total Income Outside Control	0	0	0	0
Net Expenditure/(Income)	14,261	363	153	181

TRANSPORT, WASTE and CLEANSING

REVENUE BUDGET 2016/17

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Transport, Waste & Cleansing Portfolio

Objective Summary	2015/16						2016/17		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Transport									
Highways Maintenance	10,296	(2,232)	8,064	9,925	(2,382)	7,543	9,611	(2,229)	7,382
Bridges and Structural Engineering	392	0	392	410	0	410	432	0	432
Decriminalised Parking	1,965	(1,601)	364	1,955	(1,553)	402	1,306	(1,633)	(327)
Car Parking Management	1,437	(5,647)	(4,210)	1,437	(5,746)	(4,309)	1,443	(5,959)	(4,516)
Concessionary Fares	3,489	0	3,489	3,496	0	3,496	3,246	0	3,246
Passenger Transport	389	(61)	328	407	(61)	346	405	(62)	343
Road Safety and School Crossing	365	(60)	305	402	(60)	342	403	(60)	343
Transport Planning	1,669	(752)	917	1,678	(752)	926	1,077	(57)	1,020
Traffic and Parking Management	786	(5)	781	686	(5)	681	683	(5)	678
Waste and Cleansing									
Public Conveniences	661	0	661	721	0	721	604	0	604
Waste Collection	3,860	0	3,860	4,525	0	4,525	3,850	0	3,850
Waste Disposal	4,019	0	4,019	4,124	0	4,124	4,120	0	4,120
Street Cleansing	2,193	(7)	2,186	2,225	(7)	2,218	1,916	(7)	1,909
Household Recycling	654	0	654	649	0	649	570	0	570
Environmental Care	652	(4)	648	629	(4)	625	644	(4)	640
Waste Management	2,034	0	2,034	2,107	(54)	2,053	2,078	0	2,078
Other Services									
Flood and Sea Defence	874	(63)	811	1,285	(595)	690	860	(64)	796
Enterprise Tourism and Environment Central Pool	1,858	(1,925)	(67)	1,706	(1,703)	3	1,634	(1,675)	(41)
Net Expenditure/(Income)	37,593	(12,357)	25,236	38,367	(12,922)	25,445	34,882	(11,755)	23,127

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Transport, Waste & Cleansing Portfolio

Subjective Summary	2015/16		2016/17
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	3,823	3,646	3,616
Premises	1,844	1,896	1,457
Transport	90	89	92
Supplies & Services	686	879	471
Third Party Payments	20,369	21,701	18,621
Transfer Payments	0	0	0
MATS	1,812	1,350	1,404
Accommodation Charges	156	171	162
Departmental Support	1,129	612	590
Depreciation	7,684	8,023	8,469
Gross Expenditure	37,593	38,367	34,882
Income			
Government Grants	(853)	(1,439)	(103)
Other Grants & Reimbursements	0	0	(40)
Sales	(2)	(2)	(2)
Fees & Charges	(7,940)	(8,141)	(8,411)
Rents	0	0	(1)
Interest	0	0	0
Government Capital Grants	(1,637)	(1,637)	(1,523)
Recharges	(1,925)	(1,703)	(1,675)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(12,357)	(12,922)	(11,755)
Net Expenditure/(Income)	25,236	25,445	23,127

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
TRANSPORT, WASTE and CLEANSING PORTFOLIO

Subjective Summary	Portfolio Total £000s	Highways Maintenance £000s	Bridges and Structural Engineering £000s	Decriminalised Parking £000s	Car Parking Management £000s	Concessionary Fares £000s	Passenger Transport £000s	Road Safety and School Crossing £000s	Transport Planning £000s	Traffic and Parking Management £000s	Public Conveniences £000s	Waste Collection £000s
Expenditure												
Employees	3,616	538	0	157	145	9	1	224	469	108	2	52
Premises	1,457	207	0	0	826	0	113	0	57	12	144	0
Transport	92	7	0	0	11	0	0	8	10	12	0	0
Supplies & Services	471	21	0	91	36	39	6	33	87	23	15	0
Third Party Payments	18,621	1,568	51	989	110	3,169	62	0	202	85	298	3,653
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	24,257	2,341	51	1,237	1,128	3,217	182	265	825	240	459	3,705
Income												
Government Grants	(103)	0	0	0	0	0	0	(60)	0	0	0	0
Other Grants & Reimbursements	(40)	0	0	0	0	0	0	0	(40)	0	0	0
Sales	(2)	0	0	0	0	0	0	0	(2)	0	0	0
Fees & Charges	(8,411)	(706)	0	(1,633)	(5,958)	0	(62)	0	(15)	(5)	0	0
Rents	(1)	0	0	0	(1)	0	0	0	0	0	0	0
Total Controllable Income	(8,557)	(706)	0	(1,633)	(5,959)	0	(62)	(60)	(57)	(5)	0	0
Net Controllable Total	15,700	1,635	51	(396)	(4,831)	3,217	120	205	768	235	459	3,705
Expenditure Outside Control												
MATS	1,404	226	9	41	100	11	6	96	216	61	8	107
Accommodation Charges	162	22	0	10	10	0	0	24	16	8	0	0
Departmental Support	590	157	0	18	21	18	18	18	18	42	34	38
Depreciation	8,469	6,865	372	0	184	0	199	0	2	332	103	0
Total Expenditure Outside Control	10,625	7,270	381	69	315	29	223	138	252	443	145	145
Income Outside Control												
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,523)	(1,523)	0	0	0	0	0	0	0	0	0	0
Recharges	(1,675)	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,198)	(1,523)	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	23,127	7,382	432	(327)	(4,516)	3,246	343	343	1,020	678	604	3,850

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
TRANSPORT, WASTE and CLEANSING PORTFOLIO

Subjective Summary	Portfolio Total	Waste Disposal	Street Cleansing	Household Recycling	Environmental Care	Waste Management	Flood and Sea Defence	Enterprise Tourism and Environment Central Pool
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure								
Employees	3,616	11	6	2	312	244	128	1,208
Premises	1,457	0	51	47	0	0	0	0
Transport	92	0	0	0	36	5	0	3
Supplies & Services	471	0	19	0	23	6	54	18
Third Party Payments	18,621	4,051	1,793	487	145	1,689	269	0
Transfer Payments	0	0	0	0	0	0	0	0
Total Controllable Expenditure	24,257	4,062	1,869	536	516	1,944	451	1,229
Income								
Government Grants	(103)	0	0	0	0	0	(43)	0
Other Grants & Reimbursements	(40)	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	0	0	0
Fees & Charges	(8,411)	0	(7)	0	(4)	0	(21)	0
Rents	(1)	0	0	0	0	0	0	0
Total Controllable Income	(8,557)	0	(7)	0	(4)	0	(64)	0
Net Controllable Total	15,700	4,062	1,862	536	512	1,944	387	1,229
Expenditure Outside Control								
MATS	1,404	9	7	5	77	49	31	345
Accommodation Charges	162	0	0	0	0	12	0	60
Departmental Support	590	49	38	29	51	23	18	0
Depreciation	8,469	0	2	0	0	50	360	0
Total Expenditure Outside Control	10,625	58	47	34	128	134	409	405
Income Outside Control								
Interest	0	0	0	0	0	0	0	0
Government Capital Grants	(1,523)	0	0	0	0	0	0	0
Recharges	(1,675)	0	0	0	0	0	0	(1,675)
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,198)	0	0	0	0	0	0	(1,675)
Net Expenditure/(Income)	23,127	4,120	1,909	570	640	2,078	796	(41)

HOUSING, PLANNING and PUBLIC PROTECTION SERVICES

REVENUE BUDGET 2016/17

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Housing, Planning and Public Protection Services Portfolio

Objective Summary	2015/16						2016/17		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Housing									
Strategy and Planning for Housing	218	0	218	247	(247)	0	256	(255)	1
Private Sector Housing	5,866	(338)	5,528	6,001	(338)	5,663	4,139	(587)	3,552
Housing Needs and Homelessness	1,449	(439)	1,010	1,679	(439)	1,240	1,276	(514)	762
Supporting People	3,772	0	3,772	3,580	0	3,580	3,456	0	3,456
Planning and Public Protection									
Closed Circuit Television	403	(18)	385	514	(35)	479	517	(32)	485
Community Safety	356	(41)	315	254	(41)	213	251	(32)	219
Building Control	593	(389)	204	685	(389)	296	732	(397)	335
Development Control	1,022	(509)	513	804	(559)	245	829	(569)	260
Regional And Local Town Plan	398	0	398	412	0	412	412	0	412
Regulatory Business	661	(10)	651	584	(10)	574	707	(11)	696
Regulatory Licensing	632	(474)	158	494	(474)	20	570	(483)	87
Regulatory Management	239	0	239	522	0	522	236	0	236
Regulatory Protection	335	(62)	273	243	(62)	181	308	(62)	246
Net Expenditure/(Income)	15,944	(2,280)	13,664	16,019	(2,594)	13,425	13,689	(2,942)	10,747

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Housing, Planning and Public Protection Services Portfolio

Subjective Summary	2015/16		2016/17
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	4,076	4,425	4,275
Premises	3	10	10
Transport	46	46	46
Supplies & Services	3,862	3,599	3,551
Third Party Payments	203	412	99
Transfer Payments	0	0	0
MATS	1,079	1,450	1,001
Accommodation Charges	216	165	156
Departmental Support	1,094	551	980
Depreciation	5,365	5,361	3,571
Gross Expenditure	15,944	16,019	13,689
Income			
Government Grants	(50)	(50)	(50)
Other Grants & Reimbursements	(191)	(208)	(182)
Sales	(2)	(2)	(2)
Fees & Charges	(1,475)	(1,525)	(1,567)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	(229)	(229)	(476)
Recharges	0	(247)	(255)
Recharges to Housing Revenue Account	(333)	(333)	(410)
Other Internal Charges	0	0	0
Total Income	(2,280)	(2,594)	(2,942)
Net Expenditure/(Income)	13,664	13,425	10,747

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
HOUSING, PLANNING and PUBLIC PROTECTION SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Strategy and Planning for Housing	Private Sector Housing	Housing Needs and Homelessness	Supporting People
	£000s		£000s	£000s	£000s
Expenditure					
Employees	4,275	206	454	612	91
Premises	10	0	2	1	0
Transport	46	0	2	3	1
Supplies & Services	3,551	3	19	124	3,143
Third Party Payments	99	0	0	0	0
Transfer Payments	0	0	0	0	0
Total Controllable Expenditure	7,981	209	477	740	3,235
Income					
Government Grants	(50)	0	0	0	0
Other Grants & Reimbursements	(182)	0	0	(150)	0
Sales	(2)	0	0	0	0
Fees & Charges	(1,567)	0	(65)	0	0
Rents	0	0	0	0	0
Total Controllable Income	(1,801)	0	(65)	(150)	0
Net Controllable Total	6,180	209	412	590	3,235
MATS	1,001	37	93	204	92
Accommodation Charges	156	10	18	34	4
Departmental Support	980	0	68	236	125
Depreciation and Notional Interest	3,571	0	3,483	62	0
Total Expenditure Outside Control	5,708	47	3,662	536	221
Interest	0	0	0	0	0
Government Capital Grants	(476)	0	(476)	0	0
Recharges	(255)	(255)	0	0	0
Recharges to Housing Revenue Account	(410)	0	(46)	(364)	0
Other Internal Charges	0	0	0	0	0
Total Income Outside Control	(1,141)	(255)	(522)	(364)	0
Net Expenditure/(Income)	10,747	1	3,552	762	3,456

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
HOUSING, PLANNING and PUBLIC PROTECTION SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Closed Circuit Television	Community Safety	Building Control	Development Control	Regional And Local Town Plan	Regulatory Business	Regulatory Licensing	Regulatory Management	Regulatory Protection
	£000s	£000s	£000s				£000s	£000s	£000s	£000s
Expenditure										
Employees	4,275	356	142	555	521	233	586	282	13	224
Premises	10	7	0	0	0	0	0	0	0	0
Transport	46	0	(1)	7	8	4	10	8	0	4
Supplies & Services	3,551	43	13	3	113	6	40	27	0	17
Third Party Payments	99	1	57	0	0	0	0	34	0	7
Transfer Payments	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	7,981	407	211	565	642	243	636	351	13	252
Income										
Government Grants	(50)	0	0	0	0	0	0	0	0	(50)
Other Grants & Reimbursements	(182)	0	(32)	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	0	0	(2)	0	0
Fees & Charges	(1,567)	(32)	0	(397)	(569)	0	(11)	(481)	0	(12)
Rents	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(1,801)	(32)	(32)	(397)	(569)	0	(11)	(483)	0	(62)
Net Controllable Total	6,180	375	179	168	73	243	625	(132)	13	190
MATS	1,001	66	21	119	146	33	23	43	121	3
Accommodation Charges	156	0	0	16	22	8	0	0	44	0
Departmental Support	980	18	19	32	19	128	48	176	58	53
Depreciation and Notional Interest	3,571	26	0	0	0	0	0	0	0	0
Total Expenditure Outside Control	5,708	110	40	167	187	169	71	219	223	56
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(476)	0	0	0	0	0	0	0	0	0
Recharges	(255)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(410)	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,141)	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	10,747	485	219	335	260	412	696	87	236	246

CHILDREN & LEARNING
REVENUE BUDGET 2016/17

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Children & Learning Portfolio

Objective Summary	2015/16						2016/17		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Retained									
Childrens Commissioning	1,093	(558)	535	2,664	(2,327)	337	2,549	(2,166)	383
Children with Special Needs	2,171	(777)	1,394	2,512	(741)	1,771	2,047	(738)	1,309
Early Years Development and Child Care Partnership	2,022	(555)	1,467	11,429	(9,886)	1,543	10,993	(9,562)	1,431
Children Fieldwork Services	4,887	0	4,887	4,713	0	4,713	4,311	0	4,311
Children Fostering and Adoption	7,061	(208)	6,853	6,819	(287)	6,532	6,707	(252)	6,455
Youth Service	1,813	(390)	1,423	1,629	(400)	1,229	1,444	(397)	1,047
Other Education	577	(524)	53	742	(575)	167	728	(580)	148
Private Voluntary Independent	4,465	(160)	4,305	4,280	(160)	4,120	4,211	(156)	4,055
Children Specialist Commissioning	1,321	(59)	1,262	1,286	(59)	1,227	1,105	(59)	1,046
Children Specialist Projects	219	(216)	3	389	(174)	215	304	(189)	115
School Support and Preventative Services	30,568	(21,215)	9,353	36,334	(27,264)	9,070	21,341	(12,628)	8,713
Youth Offending Service	3,074	(1,132)	1,942	3,068	(1,132)	1,936	3,143	(1,386)	1,757
Total Retained	59,271	(25,794)	33,477	75,865	(43,005)	32,860	58,883	(28,113)	30,770
Delegated									
Schools Delegated Budgets	71,093	(71,093)	0	68,983	(68,983)	0	57,351	(57,351)	0
Total Delegated	71,093	(71,093)	0	68,983	(68,983)	0	57,351	(57,351)	0
Net Expenditure/(Income)	130,364	(96,887)	33,477	144,848	(111,988)	32,860	116,234	(85,464)	30,770

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Children & Learning Portfolio

Subjective Summary	2015/16		2016/17
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	13,929	14,610	13,558
Premises	317	284	270
Transport	744	704	671
Supplies & Services	9,484	17,348	16,814
Third Party Payments	12,697	13,368	12,348
Transfer Payments	78,029	83,126	61,313
MATS	3,864	4,215	4,050
Accommodation Charges	440	488	465
Departmental Support	1,952	2,611	2,420
Depreciation	8,908	8,094	4,325
Gross Expenditure	130,364	144,848	116,234
Income			
Government Grants	(89,220)	(102,580)	(80,276)
Other Grants & Reimbursements	(758)	(824)	(786)
Sales	(45)	(45)	(46)
Fees & Charges	(798)	(801)	(867)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	(5,128)	(5,128)	(1,070)
Recharges	(938)	(2,610)	(2,419)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(96,887)	(111,988)	(85,464)
Net Expenditure/(Income)	33,477	32,860	30,770

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CHILDREN and LEARNING PORTFOLIO

Subjective Summary	Portfolio Total £000s	Childrens Commissioning £000s	Children with Special Needs £000s	Early Years Development and Child Care Partnership £000s	Children Fieldwork Services £000s	Children Fostering and Adoption £000s	Youth Service £000s	Other Education £000s	Private Voluntary Independent £000s	Children Specialist Commissioning £000s	Children Specialist Projects £000s
Expenditure											
Employees	13,558	697	922	144	2,875	1,928	894	343	0	730	17
Premises	270	2	28	12	0	65	117	12	0	1	0
Transport	671	3	35	1	157	116	27	0	0	8	0
Supplies & Services	16,814	107	202	8,373	362	813	55	139	0	123	99
Third Party Payments	12,348	0	291	450	115	3,189	0	85	4,211	57	188
Thransfer Payments	61,313	0	385	1,750	0	0	0	0	0	0	0
Total Controllable Expenditure	104,974	809	1,863	10,730	3,509	6,111	1,093	579	4,211	919	304
Income											
Government Grants	(80,276)	(236)	0	(9,562)	0	(77)	(50)	(320)	0	(10)	(169)
Other Grants & Reimbursements	(786)	(26)	(169)	0	0	(175)	0	0	(156)	(43)	0
Sales	(46)	0	0	0	0	0	(46)	0	0	0	0
Fees & Charges	(867)	(29)	(25)	0	0	0	(301)	(260)	0	(6)	(20)
Rents	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(81,975)	(291)	(194)	(9,562)	0	(252)	(397)	(580)	(156)	(59)	(189)
Net Controllable Total	22,999	518	1,669	1,168	3,509	5,859	696	(1)	4,055	860	115
MATS	4,050	1,718	121	94	347	267	136	29	0	99	0
Accommodation Charges	465	22	10	20	104	44	0	4	0	4	0
Departmental Support	2,420	0	53	95	351	280	120	116	0	83	0
Depreciation	4,325	0	0	54	0	5	95	0	0	0	0
Total Expenditure Outside Control	11,260	1,740	184	263	802	596	351	149	0	186	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,070)	0	0	0	0	0	0	0	0	0	0
Recharges	(2,419)	(1,875)	(544)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,489)	(1,875)	(544)	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	30,770	383	1,309	1,431	4,311	6,455	1,047	148	4,055	1,046	115

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CHILDREN and LEARNING PORTFOLIO

Subjective Summary	Portfolio Total	School Support and Preventative Services	Youth Offending Service	Schools Delegated Budgets
	£000s	£000s	£000s	£000s
Expenditure				
Employees	13,558	2,654	2,354	0
Premises	270	31	2	0
Transport	671	286	38	0
Supplies & Services	16,814	6,481	60	0
Third Party Payments	12,348	3,666	96	0
Transfer Payments	61,313	1,827	0	57,351
Total Controllable Expenditure	104,974	14,945	2,550	57,351
Income				
Government Grants	(80,276)	(11,424)	(1,077)	(57,351)
Other Grants & Reimbursements	(786)	92	(309)	0
Sales	(46)	0	0	0
Fees & Charges	(867)	(226)	0	0
Rents	0	0	0	0
Total Controllable Income	(81,975)	(11,558)	(1,386)	(57,351)
Net Controllable Total	22,999	3,387	1,164	0
Expenditure Outside Control				
MATS	4,050	988	251	0
Accommodation Charges	465	82	175	0
Departmental Support	2,420	1,155	167	0
Depreciation	4,325	4,171	0	0
Total Expenditure Outside Control	11,260	6,396	593	0
Income Outside Control				
Interest	0	0	0	0
Government Capital Grants	(1,070)	(1,070)	0	0
Recharges	(2,419)	0	0	0
Recharges to Housing Revenue Account	0	0	0	0
Other Internal Charges	0	0	0	0
Total Income Outside Control	(3,489)	(1,070)	0	0
Net Expenditure/(Income)	30,770	8,713	1,757	0

HEALTH and ADULT SOCIAL CARE

REVENUE BUDGET 2016/17

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Health and Adult Social Care Portfolio

Objective Summary	2015/16						2016/17		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Adult Social Care									
Adult Support Services and Management	498	(507)	(9)	930	(894)	36	600	(593)	7
Commissioning Team	2,063	(2,062)	1	2,475	(2,470)	5	2,628	(2,685)	(57)
Strategy and Development	1,660	(1,934)	(274)	2,451	(2,470)	(19)	2,298	(2,328)	(30)
People with a Learning Disability	16,712	(1,734)	14,978	16,411	(1,845)	14,566	15,778	(1,629)	14,149
People with Mental Health Needs	3,105	(165)	2,940	4,153	(226)	3,927	3,427	(165)	3,262
Older People	31,999	(14,581)	17,418	33,242	(15,308)	17,934	31,278	(14,940)	16,338
Other Community Services	3,226	(2,880)	346	2,052	(1,940)	112	2,021	(665)	1,356
People with a Physical or Sensory Impairment	4,595	(552)	4,043	5,368	(1,108)	4,260	4,763	(584)	4,179
Service Strategy and Regulation	328	(107)	221	188	(69)	119	149	(69)	80
Health									
Public Health	6,409	(6,369)	40	6,516	(5,977)	539	7,974	(7,837)	137
Drug and Alcohol Action Team	2,717	(2,548)	169	2,998	(2,460)	538	2,529	(2,373)	156
Young Persons Drug and Alcohol Team	301	(263)	38	304	(263)	41	307	(263)	44
Net Expenditure/(Income)	73,613	(33,702)	39,911	77,088	(35,030)	42,058	73,752	(34,131)	39,621

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Health and Adult Social Care Portfolio

Subjective Summary	2015/16		2016/17
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	16,170	16,958	17,161
Premises	472	463	454
Transport	610	658	529
Supplies & Services	6,520	7,063	6,109
Third Party Payments	43,542	44,133	40,507
Transfer Payments	0	0	0
MATS	2,815	3,500	3,512
Accommodation Charges	471	437	415
Departmental Support	2,921	3,715	4,926
Depreciation	92	161	139
Gross Expenditure	73,613	77,088	73,752
Income			
Government Grants	(10,671)	(10,623)	(9,237)
Other Grants & Reimbursements	(8,478)	(8,061)	(7,746)
Sales	(455)	(174)	(444)
Fees & Charges	(9,919)	(11,029)	(10,462)
Rents	0	0	0
Interest	0	(13)	0
Government Capital Grants	0	0	0
Recharges	(4,067)	(5,018)	(6,127)
Recharges to Housing Revenue Account	(112)	(112)	(115)
Other Internal Charges	0	0	0
Total Income	(33,702)	(35,030)	(34,131)
Net Expenditure/(Income)	39,911	42,058	39,621

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
HEALTH and ADULT SOCIAL CARE PORTFOLIO

Subjective Summary	Portfolio Total	Adult Support Services and Management	Commissioning Team	Strategy and Development	People with a Learning Disability	People with Mental Health Needs	Older People	Other Community Services	People with a Physical or Sensory Impairment	Service Strategy and Regulation	Public Health	Drug and Alcohol Action Team	Young Persons Drug and Alcohol Team
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s		£000s	£000s
Expenditure													
Employees	17,161	498	1,873	1,354	2,657	622	6,610	66	1,176	1	1,794	253	257
Premises	454	0	0	0	124	2	256	0	66	0	6	0	0
Transport	529	2	32	10	306	12	97	0	33	0	28	8	1
Supplies & Services	6,109	8	149	475	88	6	802	1,326	98	135	1,108	1,909	5
Third Party Payments	40,507	2	118	0	11,246	2,162	20,448	106	2,572	0	3,569	284	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	64,760	510	2,172	1,839	14,421	2,804	28,213	1,498	3,945	136	6,505	2,454	263
Income													
Government Grants	(9,237)	0	0	(36)	(170)	0	32	210	(33)	(69)	(6,535)	(2,373)	(263)
Other Grants & Reimbursements	(7,746)	0	(102)	(300)	(686)	(22)	(5,326)	(875)	(356)	0	(79)	0	0
Sales	(444)	0	0	0	(14)	0	(430)	0	0	0	0	0	0
Fees & Charges	(10,462)	0	(126)	(23)	(759)	(143)	(9,216)	0	(195)	0	0	0	0
Rents	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(27,889)	0	(228)	(359)	(1,629)	(165)	(14,940)	(665)	(584)	(69)	(6,614)	(2,373)	(263)
Net Controllable Total	36,871	510	1,944	1,480	12,792	2,639	13,273	833	3,361	67	(109)	81	0
Expenditure Outside Control													
MATS	3,512	44	366	385	634	109	1,125	322	247	1	170	65	44
Accommodation Charges	415	10	90	74	32	0	18	92	12	0	77	10	0
Departmental Support	4,926	0	0	0	657	514	1,853	109	559	12	1,222	0	0
Depreciation	139	36	0	0	34	0	69	0	0	0	0	0	0
Total Expenditure Outside Control	8,992	90	456	459	1,357	623	3,065	523	818	13	1,469	75	44
Income Outside Control													
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(6,127)	(593)	(2,342)	(1,969)	0	0	0	0	0	0	(1,223)	0	0
Recharges to Housing Revenue Account	(115)	0	(115)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(6,242)	(593)	(2,457)	(1,969)	0	0	0	0	0	0	(1,223)	0	0
Net Expenditure/(Income)	39,621	7	(57)	(30)	14,149	3,262	16,338	1,356	4,179	80	137	156	44

TECHNOLOGY

REVENUE BUDGET 2016/17

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Technology

Objective Summary	2015/16						2016/17		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Information Communications and Technology	5,064	(5,450)	(386)	5,306	(5,431)	(125)	5,858	(5,748)	110
Net Expenditure/(Income)	5,064	(5,450)	(386)	5,306	(5,431)	(125)	5,858	(5,748)	110

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2017**

Technology

Subjective Summary	2015/16		2016/17
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	2,359	2,268	2,418
Premises	20	20	1
Transport	10	10	8
Supplies & Services	1,430	1,491	1,492
Third Party Payments	8	8	8
Transfer Payments	0	0	0
MATS	234	652	704
Accommodation Charges	138	114	108
Departmental Support	62	68	66
Depreciation	803	675	1,053
Gross Expenditure	5,064	5,306	5,858
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	0	0	0
Sales	0	0	0
Fees & Charges	(774)	(774)	(788)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(4,512)	(4,493)	(4,793)
Recharges to Housing Revenue Account	(112)	(112)	(115)
Other Internal Charges	(52)	(52)	(52)
Total Income	(5,450)	(5,431)	(5,748)
Net Expenditure/(Income)	(386)	(125)	110

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
TECHNOLOGY PORTFOLIO**

Subjective Summary	Portfolio Total	Information Communications and Technology
	£000s	
Expenditure		
Employees	2,418	2,418
Premises	1	1
Transport	8	8
Supplies & Services	1,492	1,492
Third Party Payments	8	8
Transfer Payments	0	0
Special Items	0	0
Total Controllable Expenditure	3,927	3,927
Income		
Government Grants	0	0
Other Grants & Reimbursements	0	0
Sales	0	0
Fees & Charges	(788)	(788)
Rents	0	0
Total Controllable Income	(788)	(788)
Net Controllable Total	3,139	3,139
MATS	704	704
Accommodation Charges	108	108
Departmental Support	66	66
Depreciation	1,053	1,053
Total Expenditure Outside Control	1,931	1,931
Interest	0	0
Government Capital Grants	0	0
Recharges	(4,793)	(4,793)
Recharges to Housing Revenue Account	(115)	(115)
Other Internal Charges	(52)	(52)
Total Income Outside Control	(4,960)	(4,960)
Net Expenditure/(Income)	110	110

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

CONTINGENCY

	Estimate for 2015/16		Estimate
	Original	Probable Outturn	2016/17
	£000	£000	£000
Contingency Sums			
General Contingency	2,085	1,041	2,088
Transformation	1,500	1,500	1,500
General Inflation	1,240	447	2,228
Net Expenditure	4,825	2,988	5,816

LEVIES ETC

	Estimate for 2015/16		Estimate
	Original	Probable Outturn	2016/17
	£000	£000	£000
Levies			
Kent & Essex Inshore Fisheries and Conservation Authority	22	22	22
Essex Local Flood Defences	170	169	178
Coroners Court	338	338	371
Leigh Town Council LCTSS Grant	20	20	14
Net Expenditure	550	549	585

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

FINANCING COSTS & INTEREST

Details	Estimate for 2015/16		Estimate 2016/17
	Original	Probable Outturn	
	£000	£000	£000
Financing Costs & Interest			
Expenditure			
External Interest on Debt (PWLB)	11,028	10,649	10,902
External Interest on Debt (GIB)	0	31	206
External Interest on Debt (Short Term)	61	64	65
External Interest on Debt (ECC)	379	333	330
Minimum Revenue Provision	7,639	7,556	7,848
Minimum Revenue Provision (ECC)	621	667	670
Minimum Revenue Provision (Leases)	195	195	125
Interest on Balances etc	45	44	51
Total Expenditure	19,968	19,539	20,197
Less Finance Lease Adjustments	(8)	(8)	0
Less Interest Charged to HRA	(3,410)	(3,556)	(3,504)
Total Interest & Minimum Revenue Provision Payable	16,550	15,975	16,693
Income			
Interest Earned on Balances	(578)	(1,096)	(1,116)
Less Interest Payable to HRA	90	150	210
Total Interest Receivable	(488)	(946)	(906)
Net Expenditure/(Income)	16,062	15,029	15,787

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
FOR THE YEAR ENDING 31 MARCH 2017**

HOUSING REVENUE ACCOUNT

Description	Estimate for 2015/16		2016/17
	Original Budget	Probable Outturn	Estimate
	£000	£000	£000
Expenditure			
Employees	279	279	276
Premises (excluding repairs)	673	733	702
Repairs	5,236	5,236	4,736
Supplies and services	66	66	67
Management Fee	9,264	9,264	5,618
MATS	956	956	1,048
Provision for bad debts	361	361	372
Depreciation	7,176	7,075	7,310
Capital Financing Charges	3,447	3,606	3,559
Gross Expenditure	27,458	27,576	23,688
Income			
Fees and charges	(3,789)	(3,949)	(503)
Dwelling Rents	(25,941)	(26,244)	(25,705)
Other Rents	(936)	(933)	(940)
Other	(227)	(242)	(263)
Interest	(90)	(150)	(210)
Recharges	(530)	(530)	(530)
Total Income	(31,513)	(32,048)	(28,151)
Net Operating Expenditure	(4,055)	(4,472)	(4,463)
Revenue Contribution to Capital Outlay	1,334	94	2,176
Appropriation to Earmarked Reserves	2,721	4,378	2,287
(Surplus) or Deficit in Year	0	0	0

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
DEPARTMENTAL SUMMARY**

Subjective Summary	Department Total		Corporate Services (inc Chief Exec)	People	Place	Public Health
	£000s					
Expenditure						
Employees	63,493		17,361	30,876	13,462	1,794
Premises	5,780		1,837	721	3,216	6
Transport	2,149		395	1,180	546	28
Supplies & Services	35,495		6,673	25,113	2,601	1,108
Third Party Payments	73,631		334	49,286	20,442	3,569
Transfer Payments	159,833		98,520	61,313	0	0
Special Items	220		220	0	0	0
Total Controllable Expenditure	340,601		125,340	168,489	40,267	6,505
Income						
Government Grants	(186,653)		(96,987)	(82,978)	(153)	(6,535)
Other Grants & Reimbursements	(13,159)		(3,811)	(8,603)	(666)	(79)
Sales	(911)		(52)	(490)	(369)	0
Fees & Charges	(29,289)		(5,675)	(11,394)	(12,220)	0
Rents	(2,599)		(2,579)	0	(20)	0
Total Controllable Income	(232,611)		(109,104)	(103,465)	(13,428)	(6,614)
Net Controllable Total	107,990		16,236	65,024	26,839	(109)
MATS	18,659		6,474	7,955	4,060	170
Accommodation Charges	2,727		1,407	889	354	77
Departmental Support	10,570		1,112	6,553	1,683	1,222
Depreciation	21,688		2,411	8,009	11,268	0
Total Expenditure Outside Control	53,644		11,404	23,406	17,365	1,469
Interest	0		0	0	0	0
Government Capital Grants	(3,069)		0	(1,546)	(1,523)	0
Recharges	(32,102)		(20,350)	(8,326)	(2,203)	(1,223)
Recharges to Housing Revenue Account	(1,050)		(525)	(525)	0	0
Other Internal Charges	(408)		(408)	0	0	0
Total Income Outside Control	(36,629)		(21,283)	(10,397)	(3,726)	(1,223)
Net Departmental Expenditure/(Income)	125,005		6,357	78,033	40,478	137
FTE	1,620.02		414.13	777.30	390.59	38.00
Gross Expenditure	394,245		136,744	191,895	57,632	7,974
Gross Income	(269,240)		(130,387)	(113,862)	(17,154)	(7,837)
Net Expenditure	125,005		6,357	78,033	40,478	137
Controllable	107,990		16,236	65,024	26,839	(109)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CORPORATE SERVICES

Subjective Summary	Department Total	Corporate Subscriptions	Corporate and Non Distributable Costs	Emergency Planning	Strategy and Performance	Department of Corporate Services	The Programme Office	Administration & Support	Accountancy	Accounts Payable	Accounts Receivable	Insurance
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	17,361	0	834	70	574	797	0	379	1,962	116	157	139
Premises	1,837	0	0	2	1	0	0	2	1	0	0	0
Transport	395	0	1	1	2	7	1	0	3	0	0	0
Supplies & Services	6,673	73	436	12	68	110	2	23	135	13	34	4
Third Party Payments	334	0	190	0	0	0	0	0	0	0	0	0
Transfer Payments	98,520	0	0	0	0	0	0	0	0	0	0	0
Special Items	220	0	220	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	125,340	73	1,681	85	645	914	3	404	2,101	129	191	143
Income												
Government Grants	(96,987)	0	0	0	(30)	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,811)	0	0	0	0	0	0	0	(77)	0	0	0
Sales	(52)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(5,675)	0	0	0	0	0	0	0	(150)	(5)	0	(97)
Rents	(2,579)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(109,104)	0	0	0	(30)	0	0	0	(227)	(5)	0	(97)
Net Controllable Total	16,236	73	1,681	85	615	914	3	404	1,874	124	191	46
MATS	6,474	0	1,162	9	118	128	35	90	513	119	138	34
Accommodation Charges	1,407	0	477	2	34	34	10	20	84	6	10	6
Departmental Support	1,112	0	436	3	36	136	15	16	29	3	1	2
Depreciation	2,411	0	4	0	0	0	0	0	0	0	0	0
Total Expenditure Outside Control	11,404	0	2,079	14	188	298	60	126	626	128	149	42
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(20,350)	0	0	0	(855)	(1,113)	(347)	(526)	(2,356)	(251)	(277)	(146)
Recharges to Housing Revenue Account	(525)	0	(177)	0	0	0	0	0	(159)	0	(74)	0
Other Internal Charges	(408)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(21,283)	0	(177)	0	(855)	(1,113)	(347)	(526)	(2,515)	(251)	(351)	(146)
Net Expenditure/(Income)	6,357	73	3,583	99	(52)	99	(284)	4	(15)	1	(11)	(58)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CORPORATE SERVICES

Subjective Summary	Department Total £000s	Asset Management £000s	Community Centres and Club 60 £000s	Corporate and Industrial Estates £000s	Council Tax Admin £000s	Non Domestic Rates Collection £000s	Housing Benefit and Council Tax Benefit Admin £000s	Rent Benefit Payments £000s	Internal Audit £000s	Buildings Management £000s	Cemeteries and Crematorium £000s	Customer Services Centre £000s
Expenditure												
Employees	17,361	332	0	0	619	158	1,375	0	693	190	685	1,385
Premises	1,837	1	26	58	0	0	0	0	0	1,379	232	0
Transport	395	3	0	0	2	2	2	0	5	6	14	1
Supplies & Services	6,673	54	0	14	254	63	437	500	39	149	162	155
Third Party Payments	334	0	0	2	4	15	0	0	89	0	12	0
Transfer Payments	98,520	0	0	0	0	0	73	98,447	0	0	0	0
Special Items	220	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	125,340	390	26	74	879	238	1,887	98,947	826	1,724	1,105	1,541
Income												
Government Grants	(96,987)	0	0	0	0	(238)	(1,195)	(95,522)	(2)	0	0	0
Other Grants & Reimbursements	(3,811)	0	0	0	0	0	0	(3,528)	0	0	0	0
Sales	(52)	0	0	0	0	0	0	0	0	(6)	(41)	0
Fees & Charges	(5,675)	(5)	(1)	0	(481)	(66)	0	0	(185)	(83)	(2,155)	(284)
Rents	(2,579)	0	0	(2,539)	0	0	0	0	0	(23)	(2)	0
Total Controllable Income	(109,104)	(5)	(1)	(2,539)	(481)	(304)	(1,195)	(99,050)	(187)	(112)	(2,198)	(284)
Net Controllable Total	16,236	385	25	(2,465)	398	(66)	692	(103)	639	1,612	(1,093)	1,257
MATS	6,474	34	0	458	436	98	692	0	84	194	103	244
Accommodation Charges	1,407	10	0	212	34	10	86	0	28	0	0	72
Departmental Support	1,112	4	0	0	6	1	12	0	10	7	5	56
Depreciation	2,411	0	28	50	0	0	0	0	0	984	223	0
Total Expenditure Outside Control	11,404	48	28	720	476	109	790	0	122	1,185	331	372
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(20,350)	(429)	0	0	0	0	0	0	(753)	(2,731)	0	(1,662)
Recharges to Housing Revenue Account	(525)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(408)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(21,283)	(429)	0	0	0	0	0	0	(753)	(2,731)	0	(1,662)
Net Expenditure/(Income)	6,357	4	53	(1,745)	874	43	1,482	(103)	8	66	(762)	(33)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CORPORATE SERVICES

Subjective Summary	Department Total	Dial A Ride Service	Registration of Births Deaths and Marriages	Transport Management	Vehicle Fleet	Partnership Team	Support To Voluntary Sector	Human Resources	People and Organisational Development	Tickfield Training Centre
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	17,361	84	322	143	280	242	84	1,433	249	120
Premises	1,837	0	6	1	3	0	0	1	0	84
Transport	395	5	1	1	300	1	0	5	2	0
Supplies & Services	6,673	0	28	9	6	32	697	258	141	43
Third Party Payments	334	0	0	0	0	0	0	1	10	0
Transfer Payments	98,520	0	0	0	0	0	0	0	0	0
Special Items	220	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	125,340	89	357	154	589	275	781	1,698	402	247
Income										
Government Grants	(96,987)	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,811)	0	0	0	0	0	0	0	(26)	0
Sales	(52)	0	(5)	0	0	0	0	0	0	0
Fees & Charges	(5,675)	(19)	(344)	0	(41)	0	0	(487)	(11)	(95)
Rents	(2,579)	0	(15)	0	0	0	0	0	0	0
Total Controllable Income	(109,104)	(19)	(364)	0	(41)	0	0	(487)	(37)	(95)
Net Controllable Total	16,236	70	(7)	154	548	275	781	1,211	365	152
MATS	6,474	25	78	59	87	23	16	348	105	96
Accommodation Charges	1,407	0	14	8	4	8	0	70	12	0
Departmental Support	1,112	3	10	6	19	11	5	92	13	8
Depreciation	2,411	0	0	0	21	0	0	0	0	35
Total Expenditure Outside Control	11,404	28	102	73	131	42	21	510	130	139
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges	(20,350)	0	0	(240)	(398)	0	0	(1,752)	(436)	(288)
Recharges to Housing Revenue Account	(525)	0	0	0	0	0	0	0	0	0
Other Internal Charges	(408)	0	0	0	(302)	0	0	0	(54)	0
Total Income Outside Control	(21,283)	0	0	(240)	(700)	0	0	(1,752)	(490)	(288)
Net Expenditure/(Income)	6,357	98	95	(13)	(21)	317	802	(31)	5	3

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
CORPORATE SERVICES**

Subjective Summary	Department Total	Democratic Services Support	Mayoralty	Member Support	Elections and Electoral Registration	Local Land Charges	Legal Services	Information Communications and Technology
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure								
Employees	17,361	286	84	45	247	146	713	2,418
Premises	1,837	0	31	0	8	0	0	1
Transport	395	7	12	0	0	0	3	8
Supplies & Services	6,673	62	45	667	102	64	290	1,492
Third Party Payments	334	0	0	0	3	0	0	8
Transfer Payments	98,520	0	0	0	0	0	0	0
Special Items	220	0	0	0	0	0	0	0
Total Controllable Expenditure	125,340	355	172	712	360	210	1,006	3,927
Income								
Government Grants	(96,987)	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,811)	0	0	0	0	(21)	(159)	0
Sales	(52)	0	0	0	0	0	0	0
Fees & Charges	(5,675)	0	0	0	0	(297)	(81)	(788)
Rents	(2,579)	0	0	0	0	0	0	0
Total Controllable Income	(109,104)	0	0	0	0	(318)	(240)	(788)
Net Controllable Total	16,236	355	172	712	360	(108)	766	3,139
MATS	6,474	55	30	0	31	43	85	704
Accommodation Charges	1,407	0	0	0	6	12	30	108
Departmental Support	1,112	20	3	0	12	14	52	66
Depreciation	2,411	0	13	0	0	0	0	1,053
Total Expenditure Outside Control	11,404	75	46	0	49	69	167	1,931
Interest	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0
Recharges	(20,350)	0	0	0	0	0	(997)	(4,793)
Recharges to Housing Revenue Account	(525)	0	0	0	0	0	0	(115)
Other Internal Charges	(408)	0	0	0	0	0	0	(52)
Total Income Outside Control	(21,283)	0	0	0	0	0	(997)	(4,960)
Net Expenditure/(Income)	6,357	430	218	712	409	(39)	(64)	110

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
PEOPLE

Subjective Summary	Department Total £000s	Corporate Procurement £000s	Strategy and Planning for Housing £000s	Private Sector Housing £000s	Housing Needs and Homelessness £000s	Supporting People £000s	Childrens Commissioning £000s	Children with Special Needs £000s	Early Years Development and Child Care Partnership £000s	Children Fieldwork Services £000s	Children Fostering and Adoption £000s
Expenditure											
Employees	30,876	588	206	454	612	91	697	922	144	2,875	1,928
Premises	721	0	0	2	1	0	2	28	12	0	65
Transport	1,180	2	0	2	3	1	3	35	1	157	116
Supplies & Services	25,113	9	3	19	124	3,143	107	202	8,373	362	813
Third Party Payments	49,286	0	0	0	0	0	0	291	450	115	3,189
Transfer Payments	61,313	0	0	0	0	0	0	385	1,750	0	0
Total Controllable Expenditure	168,489	599	209	477	740	3,235	809	1,863	10,730	3,509	6,111
Income											
Government Grants	(82,978)	0	0	0	0	0	(236)	0	(9,562)	0	(77)
Other Grants & Reimbursements	(8,603)	0	0	0	(150)	0	(26)	(169)	0	0	(175)
Sales	(490)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,394)	0	0	(65)	0	0	(29)	(25)	0	0	0
Rents	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(103,465)	0	0	(65)	(150)	0	(291)	(194)	(9,562)	0	(252)
Net Controllable Total	65,024	599	209	412	590	3,235	518	1,669	1,168	3,509	5,859
MATS	7,955	137	37	93	204	92	1,718	121	94	347	267
Accommodation Charges	889	20	10	18	34	4	22	10	20	104	44
Departmental Support	6,553	0	0	68	236	125	0	53	95	351	280
Depreciation	8,009	0	0	3,483	62	0	0	0	54	0	5
Total Expenditure Outside Control	23,406	157	47	3,662	536	221	1,740	184	263	802	596
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,546)	0	0	(476)	0	0	0	0	0	0	0
Recharges	(8,326)	(748)	(255)	0	0	0	(1,875)	(544)	0	0	0
Recharges to Housing Revenue Account	(525)	0	0	(46)	(364)	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(10,397)	(748)	(255)	(522)	(364)	0	(1,875)	(544)	0	0	0
Net Expenditure/(Income)	78,033	8	1	3,552	762	3,456	383	1,309	1,431	4,311	6,455

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
PEOPLE

Subjective Summary	Department Total	Youth Service	Other Education	Private Voluntary Independent	Children Specialist Commissioning	Children Specialist Projects	School Support and Preventative Services	Youth Offending Service	Schools Delegated Budgets	Adult Support Services and Management	Commissioning Team
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure											
Employees	30,876	894	343	0	730	17	2,654	2,354	0	498	1,873
Premises	721	117	12	0	1	0	31	2	0	0	0
Transport	1,180	27	0	0	8	0	286	38	0	2	32
Supplies & Services	25,113	55	139	0	123	99	6,481	60	0	8	149
Third Party Payments	49,286	0	85	4,211	57	188	3,666	96	0	2	118
Transfer Payments	61,313	0	0	0	0	0	1,827	0	57,351	0	0
Total Controllable Expenditure	168,489	1,093	579	4,211	919	304	14,945	2,550	57,351	510	2,172
Income											
Government Grants	(82,978)	(50)	(320)	0	(10)	(169)	(11,424)	(1,077)	(57,351)	0	0
Other Grants & Reimbursements	(8,603)	0	0	(156)	(43)	0	92	(309)	0	0	(102)
Sales	(490)	(46)	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,394)	(301)	(260)	0	(6)	(20)	(226)	0	0	0	(126)
Rents	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(103,465)	(397)	(580)	(156)	(59)	(189)	(11,558)	(1,386)	(57,351)	0	(228)
Net Controllable Total	65,024	696	(1)	4,055	860	115	3,387	1,164	0	510	1,944
Expenditure Outside Control											
MATS	7,955	136	29	0	99	0	988	251	0	44	366
Accommodation Charges	889	0	4	0	4	0	82	175	0	10	90
Departmental Support	6,553	120	116	0	83	0	1,155	167	0	0	0
Depreciation	8,009	95	0	0	0	0	4,171	0	0	36	0
Total Expenditure Outside Control	23,406	351	149	0	186	0	6,396	593	0	90	456
Income Outside Control											
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,546)	0	0	0	0	0	(1,070)	0	0	0	0
Recharges	(8,326)	0	0	0	0	0	0	0	0	(593)	(2,342)
Recharges to Housing Revenue Account	(525)	0	0	0	0	0	0	0	0	0	(115)
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(10,397)	0	0	0	0	0	(1,070)	0	0	(593)	(2,457)
Net Expenditure/(Income)	78,033	1,047	148	4,055	1,046	115	8,713	1,757	0	7	(57)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
PEOPLE

Subjective Summary	Department Total	Strategy and Development	People with a Learning Disability	People with Mental Health Needs	Older People	Other Community Services	People with a Physical or Sensory Impairment	Service Strategy and Regulation	Drug and Alcohol Action Team	Young Persons Drug and Alcohol Team
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	30,876	1,354	2,657	622	6,610	66	1,176	1	253	257
Premises	721	0	124	2	256	0	66	0	0	0
Transport	1,180	10	306	12	97	0	33	0	8	1
Supplies & Services	25,113	475	88	6	802	1,326	98	135	1,909	5
Third Party Payments	49,286	0	11,246	2,162	20,448	106	2,572	0	284	0
Transfer Payments	61,313	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	168,489	1,839	14,421	2,804	28,213	1,498	3,945	136	2,454	263
Income										
Government Grants	(82,978)	(36)	(170)	0	32	210	(33)	(69)	(2,373)	(263)
Other Grants & Reimbursements	(8,603)	(300)	(686)	(22)	(5,326)	(875)	(356)	0	0	0
Sales	(490)	0	(14)	0	(430)	0	0	0	0	0
Fees & Charges	(11,394)	(23)	(759)	(143)	(9,216)	0	(195)	0	0	0
Rents	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(103,465)	(359)	(1,629)	(165)	(14,940)	(665)	(584)	(69)	(2,373)	(263)
Net Controllable Total	65,024	1,480	12,792	2,639	13,273	833	3,361	67	81	0
MATS	7,955	385	634	109	1,125	322	247	1	65	44
Accommodation Charges	889	74	32	0	18	92	12	0	10	0
Departmental Support	6,553	0	657	514	1,853	109	559	12	0	0
Depreciation	8,009	0	34	0	69	0	0	0	0	0
Total Expenditure Outside Control	23,406	459	1,357	623	3,065	523	818	13	75	44
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,546)	0	0	0	0	0	0	0	0	0
Recharges	(8,326)	(1,969)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(525)	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(10,397)	(1,969)	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	78,033	(30)	14,149	3,262	16,338	1,356	4,179	80	156	44

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
PLACE

Subjective Summary	Department Total		Arts Development	Amenity Services Organisation	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Sports Development	Sport and Leisure Facilities	Southend Theatres	Resort Services Pier and Foreshore and Southend Marine Activity	Tourism
	£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure													
Employees	13,462		238	1,830	55	1,565	506	745	49	112	1	888	77
Premises	3,216		4	35	0	428	257	194	0	7	19	790	2
Transport	546		1	283	1	15	0	53	1	0	0	47	2
Supplies & Services	2,601		353	233	11	396	53	211	0	5	0	400	44
Third Party Payments	20,442		0	131	0	450	0	875	47	0	188	10	11
Transfer Payments	0		0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	40,267		596	2,512	67	2,854	816	2,078	97	124	208	2,135	136
Income													
Government Grants	(153)		0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(666)		(334)	0	0	(185)	0	(7)	(45)	0	0	0	0
Sales	(369)		(14)	0	0	(65)	(23)	(4)	0	0	0	(259)	0
Fees & Charges	(12,220)		(16)	(386)	(6)	(140)	(29)	(652)	0	(144)	(17)	(740)	(11)
Rents	(20)		0	0	0	0	(15)	(4)	0	0	0	0	0
Total Controllable Income	(13,428)		(364)	(386)	(6)	(390)	(67)	(667)	(45)	(144)	(17)	(999)	(11)
Net Controllable Total	26,839		232	2,126	61	2,464	749	1,411	52	(20)	191	1,136	125
MATS	4,060		51	410	17	382	115	356	43	16	35	305	37
Accommodation Charges	354		2	0	2	26	0	12	2	4	0	0	2
Departmental Support	1,683		54	37	18	24	18	98	37	25	25	38	92
Depreciation	11,268		3	5	0	767	92	192	0	458	307	930	0
Total Expenditure Outside Control	17,365		110	452	37	1,199	225	658	82	503	367	1,273	131
Interest	0		0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,523)		0	0	0	0	0	0	0	0	0	0	0
Recharges	(2,203)		0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0		0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0		0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,726)		0	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	40,478		342	2,578	98	3,663	974	2,069	134	483	558	2,409	256

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
PLACE

Subjective Summary	Department Total	Economic Development	Town Centre	Climate Change	Highways Maintenance	Bridges and Structural Engineering	Decriminalised Parking	Car Parking Management	Concessionary Fares	Passenger Transport	Road Safety and School Crossing	Transport Planning
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	13,462	101	74	183	538	0	157	145	9	1	224	469
Premises	3,216	0	14	0	207	0	0	826	0	113	0	57
Transport	546	2	2	1	7	0	0	11	0	0	8	10
Supplies & Services	2,601	165	81	(97)	21	0	91	36	39	6	33	87
Third Party Payments	20,442	0	11	0	1,568	51	989	110	3,169	62	0	202
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	40,267	268	182	87	2,341	51	1,237	1,128	3,217	182	265	825
Income												
Government Grants	(153)	0	0	0	0	0	0	0	0	0	(60)	0
Other Grants & Reimbursements	(666)	0	(23)	0	0	0	0	0	0	0	0	(40)
Sales	(369)	0	0	0	0	0	0	0	0	0	0	(2)
Fees & Charges	(12,220)	0	(35)	(24)	(706)	0	(1,633)	(5,958)	0	(62)	0	(15)
Rents	(20)	0	0	0	0	0	0	(1)	0	0	0	0
Total Controllable Income	(13,428)	0	(58)	(24)	(706)	0	(1,633)	(5,959)	0	(62)	(60)	(57)
Net Controllable Total	26,839	268	124	63	1,635	51	(396)	(4,831)	3,217	120	205	768
MATS	4,060	50	9	118	226	9	41	100	11	6	96	216
Accommodation Charges	354	8	2	0	22	0	10	10	0	0	24	16
Departmental Support	1,683	37	0	0	157	0	18	21	18	18	18	18
Depreciation	11,268	0	18	0	6,865	372	0	184	0	199	0	2
Total Expenditure Outside Control	17,365	95	29	118	7,270	381	69	315	29	223	138	252
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,523)	0	0	0	(1,523)	0	0	0	0	0	0	0
Recharges	(2,203)	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,726)	0	0	0	(1,523)	0	0	0	0	0	0	0
Net Expenditure/(Income)	40,478	363	153	181	7,382	432	(327)	(4,516)	3,246	343	343	1,020

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
PLACE

Subjective Summary	Department Total	Traffic and Parking Management	Public Conveniences	Waste Collection	Waste Disposal	Street Cleansing	Household Recycling	Environmental Care	Waste Management	Flood and Sea Defence	Enterprise Tourism and Environment Central Pool	Property Management and Maintenance
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	13,462	108	2	52	11	6	2	312	244	128	1,208	510
Premises	3,216	12	144	0	0	51	47	0	0	0	0	2
Transport	546	12	0	0	0	0	0	36	5	0	3	6
Supplies & Services	2,601	23	15	0	0	19	0	23	6	54	18	13
Third Party Payments	20,442	85	298	3,653	4,051	1,793	487	145	1,689	269	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	40,267	240	459	3,705	4,062	1,869	536	516	1,944	451	1,229	531
Income												
Government Grants	(153)	0	0	0	0	0	0	0	0	(43)	0	0
Other Grants & Reimbursements	(666)	0	0	0	0	0	0	0	0	0	0	0
Sales	(369)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(12,220)	(5)	0	0	0	(7)	0	(4)	0	(21)	0	(107)
Rents	(20)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(13,428)	(5)	0	0	0	(7)	0	(4)	0	(64)	0	(107)
Net Controllable Total	26,839	235	459	3,705	4,062	1,862	536	512	1,944	387	1,229	424
MATS	4,060	61	8	107	9	7	5	77	49	31	345	137
Accommodation Charges	354	8	0	0	0	0	0	0	12	0	60	42
Departmental Support	1,683	42	34	38	49	38	29	51	23	18	0	39
Depreciation	11,268	332	103	0	0	2	0	0	50	360	0	0
Total Expenditure Outside Control	17,365	443	145	145	58	47	34	128	134	409	405	218
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,523)	0	0	0	0	0	0	0	0	0	0	0
Recharges	(2,203)	0	0	0	0	0	0	0	0	0	(1,675)	(528)
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,726)	0	0	0	0	0	0	0	0	0	(1,675)	(528)
Net Expenditure/(Income)	40,478	678	604	3,850	4,120	1,909	570	640	2,078	796	(41)	114

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
PLACE

Subjective Summary	Department Total	Closed Circuit Television	Community Safety	Building Control	Development Control	Regional And Local Town Plan	Regulatory Business	Regulatory Licensing	Regulatory Management	Regulatory Protection
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	13,462	356	142	555	521	233	586	282	13	224
Premises	3,216	7	0	0	0	0	0	0	0	0
Transport	546	0	(1)	7	8	4	10	8	0	4
Supplies & Services	2,601	43	13	3	113	6	40	27	0	17
Third Party Payments	20,442	0	57	0	0	0	0	34	0	7
Transfer Payments	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	40,267	406	211	565	642	243	636	351	13	252
Income										
Government Grants	(153)	0	0	0	0	0	0	0	0	(50)
Other Grants & Reimbursements	(666)	0	(32)	0	0	0	0	0	0	0
Sales	(369)	0	0	0	0	0	0	(2)	0	0
Fees & Charges	(12,220)	(32)	0	(397)	(569)	0	(11)	(481)	0	(12)
Rents	(20)	0	0	0	0	0	0	0	0	0
Total Controllable Income	(13,428)	(32)	(32)	(397)	(569)	0	(11)	(483)	0	(62)
Net Controllable Total	26,839	374	179	168	73	243	625	(132)	13	190
Expenditure Outside Control										
MATS	4,060	66	21	119	146	33	23	43	121	3
Accommodation Charges	354	0	0	16	22	8	0	0	44	0
Departmental Support	1,683	18	19	32	19	128	48	176	58	53
Depreciation	11,268	27	0	0	0	0	0	0	0	0
Total Expenditure Outside Control	17,365	111	40	167	187	169	71	219	223	56
Income Outside Control										
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,523)	0	0	0	0	0	0	0	0	0
Recharges	(2,203)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,726)	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	40,478	485	219	335	260	412	696	87	236	246

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
PUBLIC HEALTH

Subjective Summary	Department Total £000s	Public Health £000s
Expenditure		
Employees	1,794	1,794
Premises	6	6
Transport	28	28
Supplies & Services	1,108	1,108
Third Party Payments	3,569	3,569
Transfer Payments	0	0
Special Items	0	0
Total Controllable Expenditure	6,505	6,505
Income		
Government Grants	(6,535)	(6,535)
Other Grants & Reimbursements	(79)	(79)
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Total Controllable Income	(6,614)	(6,614)
Net Controllable Total	(109)	(109)
MATS	170	170
Accommodation Charges	77	77
Departmental Support	1,222	1,222
Depreciation	0	0
Total Expenditure Outside Control	1,469	1,469
Interest	0	0
Government Capital Grants	0	0
Recharges	(1,223)	(1,223)
Recharges to Housing Revenue Account	0	0
Other Internal Charges	0	0
Total Income Outside Control	(1,223)	(1,223)
Net Expenditure/(Income)	137	137

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2017

CAPITAL PROGRAMME - SUMMARY 2016/17 to 2019/20

By Portfolio	2016/17 Budget	2017/18 Budget	2018/19 Budget	2019/20 & later years Budget	Total Current Budget
	£000	£000	£000	£000	£000
Corporate & Community Support Services	10,959	14,250	7,650	1,600	34,459
Culture, Tourism & the Economy	10,653	3,945	2,395	2,385	19,378
Transport, Waste & Cleansing	21,748	15,746	12,082	13,862	63,438
Housing, Planning & Public Protection Services	3,040	125			3,165
Children & Learning	8,795	10,000	3,000		21,795
Health & Adult Social Care	1,530	500	900		2,930
Technology	3,770	1,826	520	520	6,636
Specific Sums Retained	2,182	5	75		2,262
Housing Revenue Account (HRA)	10,773	7,500	7,800	8,000	34,073
	73,450	53,897	34,422	26,367	188,136
By Department					
Corporate Services	15,229	16,076	8,170	2,120	41,595
People	24,138	18,125	11,700	8,000	61,963
Place	34,083	19,696	14,552	16,247	84,578
	73,450	53,897	34,422	26,367	188,136
Funded by					
Borrowing	35,229	27,310	11,465	5,565	79,569
Capital Grants	17,660	17,413	14,022	12,802	61,897
Third Party Contributions, including Planning	2,397	560	75		3,032
Revenue Contribution	6,472	255	60		6,787
GF Capital Receipts	919	859	1,000		2,778
General Fund	62,677	46,397	26,622	18,367	154,063
HRA Capital Receipts	1,203				1,203
HRA - Revenue Resources	9,570	7,500	7,800	8,000	32,870
Housing Revenue Account (HRA)	10,773	7,500	7,800	8,000	34,073
	73,450	53,897	34,422	26,367	188,136

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2017

CAPITAL PROGRAMME - CORPORATE & COMMUNITY SUPPORT SERVICES 2016/17 to 2019/20

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Airport Business Park	6,405	4,101			10,506
Brunel Road Redevelopment	50				50
Capital Allocation to Discharge EEDA agreement	164				164
Civic East Car Park Redevelopment	100	500	4,000	1,100	5,700
Commercial Property Investment	2,000	2,000	2,000		6,000
East Street Cottages	20				20
Library Car Park Reconstruction and Enhancement	50	4,000	1,150		5,200
New Beach Huts Phase 2	109				109
Queensway - Commercial Property	500	500			1,000
Seaways Development Enabling Works	200	560			760
Total Asset Management	9,598	11,661	7,150	1,100	29,509
Priority Works	478	488	500	500	1,966
	478	488	500	500	1,966
Cemetery Lodge and Crematorium Connection to Mains Sewer	70				70
Cremator Hearth Replacement	22	12			34
Crematorium Re-Quip (Mercury)	16				16
Essential Crematorium/Cemetery Equipment	175				175
Mercury Emissions Testing Equipment	20				20
Cremated Remains Plots	90				90
New Burial Ground	120	2,089			2,209
Pergola Walk Memorial Scheme	370				370
Total Cemeteries & Crematorium	883	2,101			2,984
Total Capital Schemes	10,959	14,250	7,650	1,600	34,459

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017
CAPITAL PROGRAMME - CULTURE, TOURISM & THE ECONOMY
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Belton Hills Steps	100	400	600	400	1,500
Central Museum Works		150	100		250
Cliffs Pavilion undercroft piping replacement – urgent works	71				71
Energy Improvements in Culture Property Assets	144				144
Hard Surface Path Improvements	60				60
Library Review	460				460
"Make Southend Sparkle" Initiative	10	10	10		30
New Museum - Gateway Review	750	750			1,500
Palace Theatre - Air Handling Units	25	215			240
Palace Theatre fire exit installation – urgent works	29				29
Palace Theatre - Replacement of External Windows	59				59
Playground Gates	130				130
Priory Park Water Main	47				47
Prittlewell Prince Research	38				38
Prittlewell Prince Storage	145				145
Pump Priming Budget	333				333
Replacement of Play Equipment	50	50	50		150
Southchurch Park Bowls Pavillion	20				20
Southchurch Park Tow Path	20	230			250
Southend Leisure & Tennis Centre - Air Handling Units	20	355			375
War Memorials within the Borough	32				32
Total Culture	2,543	2,160	760	400	5,863
City Deal - Incubation Centre	65				65
Three Shells Lagoon	1,898				1,898
Pier Hill Lifts Replacement	310				310
Prince George Extension Works	1,043				1,043
Property Refurbishment Programme	500	500	500	500	2,000
Southend Pier - Condition Works	1,100	910	1,135	1,485	4,630
Total Enterprise, Tourism & Regeneration	4,916	1,410	1,635	1,985	9,946
Better Queensway - Regeneration	500				500
Total Better Queensway	500				500
Beecroft and Central Museum Energy Project	936				936
Civic Centre Boilers - Low Loss Header	18				18
Eastwood Schools Energy Project	59				59
Energy Efficiency Projects	375	375			750
Solar PV Projects	960				960
Southend Adult Community College Energy Project	122				122
Temple Sutton School Energy Project	224				224
Total Energy Saving	2,694	375			3,069
Total Capital Schemes	10,653	3,945	2,395	2,385	19,378

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

**CAPITAL PROGRAMME - HOUSING, PLANNING & PUBLIC PROTECTION SERVICES
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Disabled Facilities - Adults	1,244				1,244
Empty Dwelling Management	430	75			505
PSH Works in Default - Enforcement Work	169	50			219
Private Sector Renewal	1,184				1,184
Warmer Healthy Homes Expenditure	13				13
Total General Fund Housing	3,040	125			3,165
Total Capital Schemes	3,040	125			3,165

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

**CAPITAL PROGRAMME - TRANSPORT, WASTE & CLEANSING
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Cliff Slip Investigation Works	380				380
Coastal Defence (Shoebury Common Sea Defence Scheme)	45	4,320			4,365
Total Coastal Defence & Foreshore	425	4,320			4,745
Carriageways and Footways Improvements	1,000	1,000	1,000	1,000	4,000
Cinder Path	825				825
Gaist Highways Asset Management Project	80				80
Highways Planned Maintenance Investment	502	502			1,004
Street Lighting Renewal	8,510	2,485			10,995
Total Highways & Infrastructure	10,917	3,987	1,000	1,000	16,904
Car Park Infrastructure Improvements	200	200			400
Car Parks Upgrade	150				150
Total Parking Management	350	200			550
LTP (Integrated Transport block) - Bridge Strengthening	427	370	350	350	1,497
LTP (Integrated Transport block) - Better Sustainable Transport	400	400	400	400	1,600
LTP (Integrated Transport block) - Better Networks	400	400	400	400	1,600
	550	400	400	400	1,750
LTP (Integrated Transport block) - Traffic Management Schemes	201	201	201	201	804
LTP (Integrated Transport block) - Traffic Control Systems	847	868	621	621	2,957
LTP - Maintenance	50		150	150	350
LTP - Maintenance - Street Lighting					
Total LTP	2,875	2,639	2,522	2,522	10,558
Local Growth Fund - A127 Growth Corridor	4,815	1,680	4,440	6,120	17,055
Local Growth Fund - Local Sustainable Transport Fund	200				200
Local Growth Fund - Southend Central Area Action Plan (SCAAP)	635	920	2,120	2,220	5,895
Growth Point (Non-Transport)					
Local Growth Fund - Southend Central Area Action Plan (SCAAP)	1,000	2,000	2,000	2,000	7,000
Growth Point (Transport)					
Total Local Growth Fund	6,650	4,600	8,560	10,340	30,150
A127 Junction Improvements	471				471
Southend Transport Model	60				60
Total Transport	531				531
Total Capital Schemes	21,748	15,746	12,082	13,862	63,438

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

**CAPITAL PROGRAMME - CHILDREN AND LEARNING
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Bournes Green Junior Boiler		135			135
Bournes Green Junior Roof	168				168
Chalkwell Infants Hall/Kitchen Windows		23			23
Chalkwell Infants Main Building Windows		45			45
Chalkwell Infants Roof		12			12
Earls Hall Ducts and Pipework	56	68			124
Edwards Hall Roofs	58				58
Earls Hall Roof Drainage	28				28
Fairways Fire Alarm		42			42
Friars Boilers	196				196
Friars Fire Systems Replacement	35				35
Future condition projects	162	142			304
Futures Heating and Pipe Ducts	292	168			460
Futures Rewire		84			84
Hamstel Juniors Fire Systems (H&S)	28				28
Hamstel Infants Windows		40			40
Hamstel Junior Windows	84	84			168
Kingsdown Fire System Upgrade	34				34
Prince Avenue Fire Systems and Rewire	36				36
Porters Grange Boilers		140			140
Richmond Roof		17			17
West Leigh Infant Roofs	34				34
Total Condition Schemes	1,211	1,000			2,211
AHDC Short Breaks for Disabled Children	64				64
Total Children & Learning Other Schemes	64				64
Hamstel Infant & Juniors Places	200				200
School Improvement and Provision of School Places	6,000	9,000	3,000		18,000
St Helens to FE	1,070				1,070
St Marys East	250				250
Total Primary School Places	7,520	9,000	3,000		19,520
Total Capital Schemes	8,795	10,000	3,000		21,795

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

**CAPITAL PROGRAMME - HEALTH & ADULT SOCIAL CARE
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Community Capacity	569				569
Dementia Friendly Environments	20				20
Mental Health Funding Stream	75				75
Priory House - Condition Works	136				136
Transforming Care Housing	165				165
LATC - Delaware and Priory	565	500	900		1,965
Total Adult Social Care	1,530	500	900		2,930
Total Capital Schemes	1,530	500	900		2,930

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

**CAPITAL PROGRAMME - TECHNOLOGY
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Barracuda Replacement	30				30
Digitisation of Paper Records		150			150
GCSx Mail Update	25				25
Health and Social Care Enablement Project	100				100
ICT Capita One Enhancements/Developments	25				25
ICT Enterprise Agreement	353	200			553
ICT E-Procurement Solution	76	29			105
ICT Reprovision of Carefirst	1,180	682			1,862
ICT Rolling Replacement Programme	200	200	200	200	800
IT Human Resources Case Management System	20				20
Mobile Device End Point Protection Replacement	45	45			90
Pier and Foreshore ICT Improvement Programme	25				25
Place - Business Transformation in End to End Reporting	500	200			700
Place - Culture - Hardware in Libraries	50				50
Place - Culture and Enterprise and Tourism - EPOS System	30				30
Place - Culture and Enterprise and Tourism - Events Booking System	50				50
Place - Enterprise, Regeneration and Tourism - Upgrade of Pier Network Infrastructure	50				50
Public Health - MyHealthTools	80				80
Public Health - Sentrian: Advanced Health Analysis	50				50
Replacement and Enhancement to Cash Receipting System	15				15
Replacement of Remote Working Solution	100				100
Software Licencing	320	320	320	320	1,280
Web Development	30				30
Websense Replacement	30				30
Wireless Access Point Upgrade	30				30
Wireless Borough/City Deal	356				356
Total ICT Programme	3,770	1,826	520	520	6,636
	3,770	1,826	520	520	6,636

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

**CAPITAL PROGRAMME - SPECIFIC SUMS RETAINED
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
S106 Airport 0901960 Fulm	4				4
S106 Audley Court 0200874 Ful	10				10
S106 Avenue Works 1401968AMDT	27				27
S106 Ajax Works 0300130ful	1	1	3		5
S106 Dairy Crest 1400340AMDT	202				202
S106 Elm Gate 1000655FULM	125				125
S106 Former College 1000225FUL	11				11
S106 Garrison 0000777 Deposit	1				1
S106 Garrison Park Store	1				1
S106 High Works Shoe Garrison	2				2
S106 Land North Of Ambleside	2				2
S106 Lifstan Way 0000273 Out	7	4	72		83
S106 Nth Sbury Rd 0301504out	1,022				1,022
S106 7-9 Pembury Road 0902326FULM	9				9
S106 53 Pavilion Dr 0701870OUTM	143				143
S106 Premier Inn 1300835FULM	1				1
S106 87 Rectory Gr 1101018FULM	155				155
S106 Seec 0200500ful	104				104
S106 21 Station Rd 0401552 FUL	12				12
S106 Sunlight Ldry 1400411FULM	14				14
S106 285 Sutton Rd 1001190FULM	15				15
S106 Univ H-Way0401561ful	42				42
S106 199-207 West Road 0501108OUT	12				12
S38/S278 Airport 0901960 Fulm	102				102
S38 Foot/Cycleway at Garrison	4				4
S38 Fossetts Farm Bridleway	115				115
S38 Garrison NBP Road Supp Fee	34				34
S38 Inspection Magazine Rd	5				5
	2,182	5	75		2,262
	2,182	5	75		2,262

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017**

**CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Future Programme (MRA & Decent Homes)	7,320	7,500	7,800	8,000	30,620
Total Decent Homes Programme	7,320	7,500	7,800	8,000	30,620
Sheltered Housing DDA works	345				345
Total Sheltered Housing Remodelling	345				345
Construction of New Housing on HRA Land	2,608				2,608
Strategic acquisition of tower block leaseholds	500				500
Total RTB Funded HRA Projects	3,108				3,108
Total Capital Schemes	10,773	7,500	7,800	8,000	34,073

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017
CAPITAL PROGRAMME - CORPORATE SERVICES
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Airport Business Park	6,405	4,101			10,506
Brunel Road Redevelopment	50				50
Capital Allocation to Discharge EEDA agreement	164				164
Civic East Car Park Redevelopment	100	500	4,000	1,100	5,700
Commercial Property Investment	2,000	2,000	2,000		6,000
East Street Cottages	20				20
Library Car Park Reconstruction and Enhancement	50	4,000	1,150		5,200
New Beach Huts Phase 2	109				109
Queensway - Commercial Property	500	500			1,000
Seaways Development Enabling Works	200	560			760
Total Asset Management	9,598	11,661	7,150	1,100	29,509
Better Queensway - Regeneration	500				500
Total Better Queensway	500				500
Cemetery Lodge and Crematorium Connection to Mains Sewer	70				70
Cremator Hearth Replacement	22	12			34
Crematorium Re-Quip (Mercury)	16				16
Essential Crematorium/Cemetery Equipment	175				175
Mercury Emissions Testing Equipment	20				20
Cremated Remains Plots	90				90
New Burial Ground	120	2,089			2,209
Pergola Walk Memorial Scheme	370				370
Total Cemeteries & Crematorium	883	2,101			2,984

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2017
CAPITAL PROGRAMME - CORPORATE SERVICES
2016/17 to 2019/20**

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Barracuda Replacement	30				30
Digitisation of Paper Records		150			150
GCSx Mail Update	25				25
Health and Social Care Enablement Project	100				100
ICT Capita One Enhancements/Developments	25				25
ICT Enterprise Agreement	353	200			553
ICT E-Procurement Solution	76	29			105
ICT Reprovision of Carefirst	1,180	682			1,862
ICT Rolling Replacement Programme	200	200	200	200	800
IT Human Resources Case Management System	20				20
Mobile Device End Point Protection Replacement	45	45			90
Pier and Foreshore ICT Improvement Programme	25				25
Place - Business Transformation in End to End Reporting	500	200			700
Place - Culture - Hardware in Libraries	50				50
Place - Culture and Enterprise and Tourism - EPOS System	30				30
Place - Culture and Enterprise and Tourism - Events Booking System	50				50
Place - Enterprise, Regeneration and Tourism - Upgrade of Pier Network Infrastructure	50				50
Public Health - MyHealthTools	80				80
Public Health - Sentrian: Advanced Health Analysis	50				50
Replacement and Enhancement to Cash Receipting System	15				15
Replacement of Remote Working Solution	100				100
Software Licencing	320	320	320	320	1,280
Web Development	30				30
Websense Replacement	30				30
Wireless Access Point Upgrade	30				30
Wireless Borough/City Deal	356				356
Total ICT Programme	3,770	1,826	520	520	6,636
Priority Works	478	488	500	500	1,966
	478	488	500	500	1,966
	15,229	16,076	8,170	2,120	41,595

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2017

CAPITAL PROGRAMME - PEOPLE 2016/17 to 2019/20

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
General Fund Schemes					
Community Capacity	569				569
Dementia Friendly Environments	20				20
Mental Health Funding Stream	75				75
Priory House - Condition Works	136				136
Transforming Care Housing	165				165
LATC - Delaware and Priory	565	500	900		1,965
Total Adult Social Care	1,530	500	900		2,930
Bournes Green Junior Boiler		135			135
Bournes Green Junior Roof	168				168
Chalkwell Infants Hall/Kitchen Windows		23			23
Chalkwell Infants Main Building Windows		45			45
Chalkwell Infants Roof		12			12
Earls Hall Ducts and Pipework	56	68			124
Edwards Hall Roofs	58				58
Earls Hall Roof Drainage	28				28
Fairways Fire Alarm		42			42
Friars Boilers	196				196
Friars Fire Systems Replacement	35				35
Future condition projects	162	142			304
Futures Heating and Pipe Ducts	292	168			460
Futures Rewire		84			84
Hamstel Juniors Fire Systems (H&S)	28				28
Hamstel Infants Windows		40			40
Hamstel Junior Windows	84	84			168
Kingsdown Fire System Upgrade	34				34
Prince Avenue Fire Systems and Rewire	36				36
Porters Grange Boilers		140			140
Richmond Roof		17			17
West Leigh Infant Roofs	34				34
Total Condition Schemes	1,211	1,000			2,211
AHDC Short Breaks for Disabled Children	64				64
Total Children & Learning Other Schemes	64				64

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2017

CAPITAL PROGRAMME - PEOPLE 2016/17 to 2019/20

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Hamstel Infant & Juniors Places	200				200
School Improvement and Provision of School Places	6,000	9,000	3,000		18,000
St Helens to FE	1,070				1,070
St Marys East	250				250
Total Primary School Places	7,520	9,000	3,000		19,520
Disabled Facilities - Adults	1,244				1,244
Empty Dwelling Management	430	75			505
PSH Works in Default - Enforcement Work	169	50			219
Private Sector Renewal	1,184				1,184
Warmer Healthy Homes Expenditure	13				13
Total General Fund Housing	3,040	125			3,165
Total General Fund - People	13,365	10,625	3,900		27,890
Housing Revenue Account Schemes					
Future Programme (MRA & Decent Homes)	7,320	7,500	7,800	8,000	30,620
Total Decent Homes Programme	7,320	7,500	7,800	8,000	30,620
Sheltered Housing DDA works	345				345
Total Sheltered Housing Remodelling	345				345
Construction of New Housing on HRA Land	2,608				2,608
Strategic acquisition of tower block leaseholds	500				500
Total RTB Funded HRA Projects	3,108				3,108
Total HRA - People	10,773	7,500	7,800	8,000	34,073
Total Capital Schemes	24,138	18,125	11,700	8,000	61,963

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2017

CAPITAL PROGRAMME - PLACE 2016/17 to 2019/20

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Belton Hills Steps	100	400	600	400	1,500
Central Museum Works		150	100		250
Cliffs Pavilion undercroft piping replacement – urgent works	71				71
Energy Improvements in Culture Property Assets	144				144
Hard Surface Path Improvements	60				60
Library Review	460				460
"Make Southend Sparkle" Initiative	10	10	10		30
New Museum - Gateway Review	750	750			1,500
Palace Theatre - Air Handling Units	25	215			240
Palace Theatre fire exit installation – urgent works	29				29
Palace Theatre - Replacement of External Windows	59				59
Playground Gates	130				130
Priory Park Water Main	47				47
Prittlewell Prince Research	38				38
Prittlewell Prince Storage	145				145
Pump Priming Budget	333				333
Replacement of Play Equipment	50	50	50		150
Southchurch Park Bowls Pavillion	20				20
Southchurch Park Tow Path	20	230			250
Southend Leisure & Tennis Centre - Air Handling Units	20	355			375
War Memorials within the Borough	32				32
Total Culture	2,543	2,160	760	400	5,863
City Deal - Incubation Centre	65				65
Three Shells Lagoon	1,898				1,898
Pier Hill Lifts Replacement	310				310
Prince George Extension Works	1,043				1,043
Property Refurbishment Programme	500	500	500	500	2,000
Southend Pier - Condition Works	1,100	910	1,135	1,485	4,630
Total Enterprise, Tourism & Regeneration	4,916	1,410	1,635	1,985	9,946
Beecroft and Central Museum Energy Project	936				936
Civic Centre Boilers - Low Loss Header	18				18
Eastwood Schools Energy Project	59				59
Energy Efficiency Projects	375	375			750
Solar PV Projects	960				960
Southend Adult Community College Energy Project	122				122
Temple Sutton School Energy Project	224				224
Total Energy Saving	2,694	375			3,069

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2017

CAPITAL PROGRAMME - PLACE 2016/17 to 2019/20

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
Cliff Slip Investigation Works	380				380
Coastal Defence (Shoebury Common Sea Defence Scheme)	45	4,320			4,365
Total Coastal Defence & Foreshore	425	4,320			4,745
Carriageways and Footways Improvements	1,000	1,000	1,000	1,000	4,000
Cinder Path	825				825
Gaist Highways Asset Management Project	80				80
Highways Planned Maintenance Investment	502	502			1,004
Street Lighting Renewal	8,510	2,485			10,995
Total Highways & Infrastructure	10,917	3,987	1,000	1,000	16,904
Car Park Infrastructure Improvements	200	200			400
Car Parks Upgrade	150				150
Total Parking Management	350	200			550
LTP (Integrated Transport block) - Bridge Strengthening	427	370	350	350	1,497
LTP (Integrated Transport block) - Better Sustainable Transport	400	400	400	400	1,600
LTP (Integrated Transport block) - Better Networks	400	400	400	400	1,600
LTP (Integrated Transport block) - Traffic Management Schemes	550	400	400	400	1,750
LTP (Integrated Transport block) - Traffic Control Systems	201	201	201	201	804
LTP - Maintenance	847	868	621	621	2,957
LTP - Maintenance - Street Lighting	50		150	150	350
Total LTP	2,875	2,639	2,522	2,522	10,558
Local Growth Fund - A127 Growth Corridor	4,815	1,680	4,440	6,120	17,055
Local Growth Fund - Local Sustainable Transport Fund	200				200
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Non-Transport)	635	920	2,120	2,220	5,895
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Transport)	1,000	2,000	2,000	2,000	7,000
Total Local Growth Fund	6,650	4,600	8,560	10,340	30,150
A127 Junction Improvements	471				471
Southend Transport Model	60				60
Total Transport	531				531

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2017

CAPITAL PROGRAMME - PLACE 2016/17 to 2019/20

Scheme	2016/17 Budget £000	2017/18 Budget £000	2018/19 Budget £000	2019/20 & later years Budget £000	Total Current Budget £000
S106 Airport 0901960 Fulm	4				4
S106 Audley Court 0200874 Ful	10				10
S106 Avenue Works 1401968AMDT	27				27
S106 Ajax Works 0300130ful	1	1	3		5
S106 Dairy Crest 1400340AMDT	202				202
S106 Elm Gate 1000655FULM	125				125
S106 Former College 1000225FUL	11				11
S106 Garrison 0000777 Deposit	1				1
S106 Garrison Park Store	1				1
S106 High Works Shoe Garrison	2				2
S106 Land North Of Ambleside	2				2
S106 Lifstan Way 0000273 Out	7	4	72		83
S106 Nth Sbury Rd 0301504out	1,022				1,022
S106 7-9 Pembury Road 0902326FULM	9				9
S106 53 Pavilion Dr 0701870OUTM	143				143
S106 Premier Inn 1300835FULM	1				1
S106 87 Rectory Gr 1101018FULM	155				155
S106 Seec 0200500ful	104				104
S106 21 Station Rd 0401552 FUL	12				12
S106 Sunlight Ldry 1400411FULM	14				14
S106 285 Sutton Rd 1001190FULM	15				15
S106 Univ H-Way0401561ful	42				42
S106 199-207 West Road 0501108OUT	12				12
S38/S278 Airport 0901960 Fulm	102				102
S38 Foot/Cycleway at Garrison	4				4
S38 Fossetts Farm Bridleway	115				115
S38 Garrison NBP Road Supp Fee	34				34
S38 Inspection Magazine Rd	5				5
Total Retained Sums	2,182	5	75		2,262
Total Capital Schemes	34,083	19,696	14,552	16,247	84,578

GLOSSARY

FTEs	Full time equivalent - the number of employees is expressed as the equivalent number of posts not the number of people.
Objective Summary	The objective summary for each directorate shows net expenditure classified by service.
Subjective Summary	The subjective summary for each directorate shows expenditure and income classified by type rather than by service. The standard headings are as follows:-
Employees	Salaries, national insurance and pension costs for employees of the Borough Council as well as other employee related expenses such as agency staff payments, interview expenses, training and relocation.
Premises	Expenses directly related to land and buildings.
Transport	Expenses associated with the provision, hire or use of transport.
Supplies and Services	All direct supplies and service expenses to the Borough Council including equipment, printing, stationery and procurement.
Transfer Payments	Payments to individuals for which no goods and services are received in return by the Borough Council. This heading includes housing and council tax benefit.
Third Party Payments	Payments to external providers in return for the provision of a service. This includes contractors (but not capital work) and consultants.
MATS (Managerial & Technical), Accommodation & Departmental Support	The charges made by support units within the Borough Council to front line services. They include charges for directorate departmental support as well as central support services such as finance, legal, IT, human resources and property.
Depreciation etc	The revenue charges arising from capital assets held by the Council, mainly comprising depreciation. Certain non-value adding capital (Revenue Expenditure Funding from Capital Under Statute - REFCUS) is also charged here.
Government Grants	Specific grants received from Government.
Other Grants and Reimbursements	Grants and contributions towards a specific project received from bodies and partners other than Central Government.
Sales	Sales of goods and services.
Fees and Charges	Charges for the use of Council services such as swimming pools and car parking.
Rents	Income received from the renting out or letting of Council property.
Interest	Interest earned on cash balances.
Government Capital Grants	Government Grants received specifically to fund capital expenditure. Where the expenditure is taken to the revenue account (see depreciation above) any associated grant also gets applied to the revenue account.
Other	Other income not included in any of the above headings.
Recharges	The value of costs recharged by departmental and corporate support units to front line services.

The Council has a 'Cabinet and Scrutiny' system. The Cabinet is made up of eight Executive Councillors, who each have the responsibility for different areas of the Council's work called 'Portfolios'.

Portfolio Holders are listed below.

Portfolio	Executive Councillor	Substitute (from amongst Cabinet)
Leader	John Lamb	Ann Holland
Culture, Tourism & the Economy (and Deputy Leader)	Ann Holland	John Lamb
Corporate & Community Support Services	Andrew Moring	Mark Flewitt
Housing, Planning and Public Protection Services	Mark Flewitt	Andrew Moring
Children & Learning	James Courtenay	Lesley Salter
Health & Adult Social Care	Lesley Salter	James Courtenay
Transport, Waste and Cleansing	Tony Cox	Trevor Byford
Technology	Trevor Byford	Tony Cox

CONTACTS

(as at 1 April 2016)

If you would like further details on the information included in this book
the appropriate contacts are as follows:

	External	Internal
Leader		
Tara Edwards - Senior Finance Business Partner - Corporate Service	(01702) 215915	5915
Corporate & Community Support Services		
Tara Edwards - Senior Finance Business Partner - Corporate Service	(01702) 215915	5915
Culture, Tourism & the Economy		
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Transport, Waste & Cleansing		
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Housing, Planning & Public Protection Services		
Paul Grout - Senior Finance Business Partner - People (Adults) & Public Health	(01702) 212122	2122
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Children & Learning		
Andrew Ward - Senior Finance Business Partner - People (Children)	(01702) 534056	4056
Health & Adult Social Care		
Paul Grout - Senior Finance Business Partner - People (Adults) & Public Health	(01702) 212122	2122
Technology		
Tara Edwards - Senior Finance Business Partner - Corporate Service	(01702) 215915	5915
Housing Revenue Account (HRA)		
Paul Grout - Senior Finance Business Partner - People (Adults) & Public Health	(01702) 212122	2122
Contingency		
Tara Edwards - Senior Finance Business Partner - Corporate Service	(01702) 215915	5915
Levies, Financing Costs & Interest etc.		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Capital		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Medium Term Financial Plan and Budget Strategy		
Ian Ambrose - Group Manager Financial Management	(01702) 215204	5204

