



Budget

2011 – 2012

Restated for
New Portfolios
(Final)

**SOUTHEND-ON-SEA BOROUGH COUNCIL
BUDGET FOR
1 APRIL 2011 to 31 MARCH 2012**

MAYOR

Councillor David Norman

**CHAIRMAN OF THE CABINET
& LEADER OF THE COUNCIL**

Councillor Nigel Holdcroft

CHIEF EXECUTIVE & TOWN CLERK

Robert Tinlin

HEAD of FINANCE & RESOURCES

Joe Chesterton

Southend-on-Sea Borough Council
Support Services Directorate
PO Box 2, Civic Centre
Victoria Avenue
Southend-on-Sea
Essex SS2 6EP

INDEX

	Page No
COUNCIL BUDGET 2011/12	7
SUMMARIES	
Summary of General Fund Net Budget Requirement	9
Subjective Summary	10
Schedule of Savings 2011/2012	11
Basic Amounts of Council Tax	15
Council Tax Bands 2011/2012	16
Collection Fund Estimate	17
Estimated Level of Reserves	18
Medium Term Financial Plan 2011/2012 to 2014/2015	19
REVENUE BUDGETS	
Adult Social Care, Health & Housing Portfolio	21
Children & Learning Portfolio	27
Corporate Support Services Portfolio	33
Culture & Tourism Portfolio	41
Deputy Leader (Enterprise & Regeneration) Portfolio	45
Leader of the Council Portfolio	49
Planning Portfolio	53
Public Protection, Waste & Transport Portfolio	57
Housing Revenue Account (HRA)	65
Contingency and Levies	67
Financing Costs and Interest	68
CAPITAL PROGRAMME	
Summary of Capital Expenditure & Funding	69
Adult Social Care, Health & Housing Portfolio	71
Children & Learning Portfolio	72
Corporate Support Services Portfolio	75
Culture & Tourism Portfolio	77
Deputy Leader - Enterprise & Regeneration	80
Planning Portfolio	81
Public Protection, Waste & Transport Portfolio	82
Specific Sums	83
Housing Revenue Account (HRA)	84
GLOSSARY	85
CONTACTS	
Members	86
Officers	87

Council Budget 2011/12

This year's budget has been prepared against the background of the Government's Spending Review last October, which has seen a substantial contraction of available public sector funding but most noticeably in Local Government. This has required the Council to find a significant level of both revenue and capital savings over the next four financial years.

In announcing the grant that the Council receives to fund the running of its services, the Government has moved to a more streamlined grant system. This has meant the removal of specific grants dedicated for certain services to generally one grant overall which has given the Council greater flexibility in how services are financed. Overall, this main grant from Government provides nearly 50% of support to our net budget of £133.6 million.

There has been cross party Member involvement in identifying areas where savings can be targeted and made. The Corporate Management Team therefore prepared a budget for approval to Cabinet that addressed the need for significant savings in 2011/12 with the help of the outcomes of Member discussions and the various workshops undertaken. The public budget consultation also assisted in informing the compilation of the Council's budget.

The final budget for 2011/12 that was approved by Council on 3rd March 2011 set a;

- General fund revenue budget of £133.556 million
- Savings package to be delivered of £15.489 million
- Freeze in the Council Tax level for 2011/12 at the 2010/11 level
- Capital investment budget to maintain and improve our assets of £79.8 million for 2011/12
- Balanced Housing Revenue Account to manage the Council's housing stock
- Medium Term Financial Plan forecast to identify further savings of £26.5 million for the period 2012/13 to 2014/15.

The full detail of the agreed budget for 2011/12 is detailed in the following pages.

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

SUMMARY OF GENERAL FUND NET BUDGET REQUIREMENT

Portfolios	Estimate for 2010/2011		Estimate 2011/2012 £000
	Original £000	Probable Outturn £000	
Adult Social Care, Health & Housing (pages 21-25)	53,728	53,454	55,658
Children & Learning (pages 27-32)	36,152	35,315	42,108
Corporate Support Services (pages 33-39)	5,435	5,816	3,522
Culture & Tourism (pages 41-44)	12,894	13,605	12,304
Deputy Leader (pages 45-48)	2,172	2,449	1,970
Leader (pages 49-52)	4,284	4,210	3,744
Planning (pages 53-56)	1,941	2,420	1,540
Public Protection, Waste & Transport (pages 57-63)	25,625	27,069	25,898
Contingency (page 67)	1,605	1,253	2,750
Sub Total	143,836	145,591	149,494
Depreciation & Notional Interest Removed	(8,198)	(12,409)	(14,522)
Portfolios Net Expenditure	135,638	133,182	134,972
Levies (page 67)	412	453	359
Financing Costs, Interest etc. (page 68)	9,019	8,349	10,930
Total Net Expenditure	145,069	141,984	146,261
Items carried forward / brought forward	0	0	0
Corporate Savings	(1,700)	(596)	(192)
Revenue Contribution to Capital	587	1,601	0
Contribution to (from) earmarked reserves	164	(845)	1,856
Contribution to/(from) General Reserve	0	793	0
Area Based Grant	(13,629)	(12,446)	0
Early Intervention & Learning Disabilities Grant	0	0	(14,369)
Total Budget Requirement	130,491	130,491	133,556

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

SUBJECTIVE SUMMARY

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	£000	£000	£000
Expenditure			
Employees	71,519	71,673	66,430
Premises	12,464	12,228	12,916
Transport	2,539	2,516	2,472
Supplies and Services	24,076	23,806	22,408
Transfer Payments	86,707	84,516	106,575
Third Party Payments	260,496	262,200	234,721
Depreciation and Notional Interest	44,008	39,504	24,679
Gross Expenditure	501,809	496,443	470,201
Income			
Government Grants	302,636	296,874	271,420
Other Grants and Reimbursements	11,867	11,709	5,948
Sales	439	437	491
Fees and Charges	30,594	31,736	32,860
Rents	23,176	22,381	23,584
Interest	2,763	2,763	1,155
Other	7	0	3,043
Total Income	371,482	365,900	338,501
Net Expenditure/(Income)	130,327	130,543	131,700
Contribution to/(from) earmarked reserves	164	793	1,856
Contribution to/(from) general reserve	0	(845)	0
Budget Requirement	130,491	130,491	133,556

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

Savings 2011/2012 - All Council Services (excluding schools)

No.	<u>Adult & Community Savings</u>	<u>£'000</u>
ACS1	Implementation of Personal Care Budgets	400
ACS2	Reduction in Social Care contract value	750
ACS 3	Supporting People	570
ACS 4	Continuing Health Care Funding	250
ACS 5	Fees and Charges - additional income	100
ACS 6	Efficiencies in operating budgets of A&CS	230
ACS 7	Home Care Re-ablement Service	600
ACS 8	Carers Grant	250
ACS 9	Section 75 Agreements	200
ACS 10	HMO licensing	20
ACS 11	Residential & Nursing Homes	500
ACS 12	Housing Needs and Homelessness	370
ACS 13	High Cost Placements	150
ACS 14	HRA recharge	100
ACS 15	Internal Services	250
ACS 16	Integrated locality working	250
ACS 17	IT Restructure	50
ACS 18	Mobile Working	218
ACS 19	Alignment, self service assessments	200
ACS 20	Increase in charges for meals on wheels	35
ACS 21	Business Support Review	271
ACS 22	Parks Management Restructure	69
ACS 23	Parks Tree Maintenance	25
ACS 24	Parks Nursery Restructure	50
ACS 25	Arboricultural Service Restructure	35
ACS 26	Parks Sports Provision	10
ACS 27	Libraries - Self Service	50
ACS 28	Libraries – ICT	20
ACS 29	Libraries - Change in Working Practice	30
ACS 30	Libraries -Volunteer Development	30
ACS 31	Libraries - Management Team Restructure	75
ACS 32	Eastern Region Shared Library Services	50
ACS 33	Libraries - New Charges	30
ACS 34	Staff Training Reduction	2
ACS 35	Theatres Maintenance	25
ACS 36	Leisure and Sports Management Staff	59
ACS 37	Reduction in Culture promotions Budget	5
ACS 38	Focal Point Gallery - Budget Reduction	10
ACS 39	Metal (Chalkwell Park) - Budget Reduction	10
ACS 40	Museum Visitors Centre	2
ACS 41	Grounds maintenance	25
ACS 42	Leisure Management Contract	60
	Total Adult & Community Savings	<u>6,436</u>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

Savings 2011/2012 - All Council Services (excluding schools)

		<u>£'000</u>
No.	<u>Adult & Community Savings</u>	
No.	<u>Children & Learning Savings</u>	
C&L1	Early Years	829
C&L2	School Improvement	121
C&L3	Family support, attendance and educational psychology	634
C&L4	Youth, YOS and Connexions	747
C&L5	14-19/On track	108
C&L6	Playing for Success	25
C&L7	Administration costs for Adoption and fostering panels	10
C&L8	Educational support for looked after children	50
C&L9	Transport for supervised contact	70
C&L10	Children with learning difficulties and disabilities	221
C&L11	Administration	21
C&L12	Children's Partnership, Commissioning and Data	68
C&L13	Teacher's pensions	60
C&L14	Home to school transport	70
C&L15	Client-side capital team	25
C&L16	Admin support staff restructure	78
C&L17	Training, travel and subsistence	23
C&L18	Transformational savings to be identified	202
	Total Children & Learning Savings	<u>3,362</u>
No.	<u>Enterprise, Tourism & Environment Savings</u>	
ETE 1	Reduce free provision of black sacks	33
ETE 2	Reduce communications over and above that included within waste contract	100
ETE 3	Reduce waste contingency (Reserve)	400
ETE 4	Review of Regulatory services	230
ETE 5	Review of Trading Standards Service Provision	100
ETE 6	Review CCTV Service	80
ETE 7	Strategic Planning & Transport Policy Restructure	100
ETE 8	Reduce use of external consultants	42
ETE 9	Restructure Traffic & Highways teams	125
ETE 10	Restructure Development Control	170
ETE 11	Revise car parking charges	350
ETE12	LTP Integrated Transport block capital monitoring	30
ETE 13	Outsource PCN Notice processing	30
ETE 14	Various reductions in supplies & services and grant spend	34
ETE 15	Remove requirement for sea defence growth item	150
ETE 16	Planning Fees (1/2 year effect)	75
ETE 17	RProperty & Regeneration Restructure	315
ETE 18	Enhanced use of website and e-marketing	20
ETE 19	Enterprise & Innovation team with Community Cohesion	65
ETE 20	Tourism & Events	40
ETE 21	Review provision for autumn seafront firework displays	50
ETE 22	Frontline street inspection/enforcement team	250
ETE 23	Review Administrative and Business support functions	250
ETE 24	Contract rationalisation	289
	Total Enterprise, Tourism & Environment Savings	<u>3,328</u>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

Savings 2011/2012 - All Council Services (excluding schools)

		<u>£'000</u>
No.	<u>Adult & Community Savings</u>	
No.	<u>Support Services Savings</u>	
SS 1	People and Organisational Development	88
SS 2	Income generation – Bereavement Service	19
SS3	Income generation – Registration Service	19
SS 4	Passenger Transport Staffing	50
SS 5	Income generation – Legal Services	10
SS 6	Legal Services Joint Working	5
SS 7	Legal Practising Certificates	5
SS 8	Local Land Charges	10
SS 9	Finance & Resources Staffing	168
SS 10	Housing Benefits Subsidy	300
SS 11	Contract Rationalisation in HR	45
SS 12	Benefits Team	149
SS 13	Staffing Efficiencies – Customer Services Centre	182
SS 14	Staffing Efficiencies – Bereavement Service	52
SS 15	Bereavement Service - New Income/ Reduced running costs	64
SS 16	Contract Rationalisation in Facilities Management	205
SS 17	Facilities Management Income generation and efficiencies	48
SS 18	ICT Staffing	193
SS 19	Registration Service Staffing	62
SS 20	Debt Recovery	142
SS 21	Members – Supplies and Services	7
SS 22	Committee Teas	15
SS 23	Mayoralty budget	34
SS 24	Cabinet Members	11
	Total Support Services Savings	<u>1,883</u>
No.	<u>Corporate Savings</u>	
C1	Internal Audit	40
C2	Performance & Improvement Staffing	225
C3	Efficiencies	40
C4	Renaissance Southend Ltd	125
C5	Lease cars	50
	Total Corporate Savings	<u>480</u>
	Savings Total 2011/12	<u>15,489</u>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

BASIC AMOUNTS OF COUNCIL TAX

	2010/2011	2011/2012
	£	£
<u>Southend-on-Sea Borough Council</u>		
Budget Requirement		
Southend-on-Sea Borough Council element	130,490,632	133,555,758
Leigh-on-Sea Town Council element	199,615	199,615
	130,690,247	133,755,373
Redistributed Non Domestic Rates	(53,700,977)	(48,898,669)
Revenue Support Grant	(7,797,880)	(15,114,720)
Council Tax Surplus - Southend-on-Sea Borough Council element	(581,904)	(904,773)
Demand on Collection Fund	68,609,486	68,837,211
Council Tax Base	61,195.53	61,399.24
Council Tax Base-Leigh-on-Sea Town Council	8,823.17	8,851.26
Southend-on-Sea Borough Council Basic Amount of Band D Council <i>(average across the Borough including Leigh on Sea)</i>	1,121.15	1,121.14
Southend-on-Sea Borough Council - Tax Band D	1,117.89	1,117.89
Leigh-on-Sea Town Council - Tax Band D	22.62	22.55
<u>Precepts</u>		
Essex Police Authority	8,085,153	8,112,068
Essex Fire Authority	4,064,607	4,078,138
Essex Police Authority - Tax Band D	132.12	132.12
Essex Fire Authority - Tax Band D	66.42	66.42
<u>Total Council Tax Band D</u>		
Leigh-on-Sea Town Council	1,339.05	1,338.98
All other parts of the Borough	1,316.43	1,316.43

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

COUNCIL TAX BANDS 2011/2012

Band	Valuation for Band	Southend-on-Sea Borough Council	Essex Police Authority	Essex Fire Authority	Total for Unparished Area	Total for Leigh-on-Sea Town Council Area
		£	£	£	£	£
A	Up to £40,000	745.26	88.08	44.28	877.62	892.65
B	£40,000 to £52,000	869.47	102.76	51.66	1,023.89	1,041.43
C	£52,000 to £68,000	993.68	117.44	59.04	1,170.16	1,190.20
D	£68,000 to £88,000	1,117.89	132.12	66.42	1,316.43	1,338.98
E	£88,000 to £120,000	1,366.31	161.48	81.18	1,608.97	1,636.53
F	£120,000 to £160,000	1,614.73	190.84	95.94	1,901.51	1,934.08
G	£160,000 to £320,000	1,863.15	220.20	110.70	2,194.05	2,231.63
H	£320,000 plus	2,235.78	264.24	132.84	2,632.86	2,677.96

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

COLLECTION FUND ESTIMATE

	Estimate		Estimate	
	2010/2011		2011/2012	
	£000	£000	£000	£000
<u>INCOME</u>				
Council Taxpayers	67,956		66,404	
Council Tax Benefit	12,803		14,623	
Council Tax		80,759		81,027
Non Domestic Rates collectable		43,316		44,208
TOTAL INCOME		124,075		125,235
<u>EXPENDITURE</u>				
Essex Police Authority Precept		8,085		8,112
Essex Fire Authority Precept		4,065		4,078
Southend-on-Sea Borough Council demand		68,609		68,837
Non Domestic Rating Pool		43,316		44,208
TOTAL EXPENDITURE		124,075		125,235

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

ESTIMATED LEVEL OF RESERVES

	Balance at 1st April 2010	Transfers 2010/2011	Transfers 2011/2012	Estimated Balance at 31st March 2012
	£000	£000	£000	£000
General Reserve	11,171	793	0	11,964
HRA Reserve	3,528	(71)	(23)	3,434
Earmarked Reserves	11,818	(845)	1,856	12,829
Totals	26,517	(123)	1,833	28,227
EARMARKED RESERVES				
	£000	£000	£000	£000
Insurance	1,616			1,616
Business Transformation Reserve	500	(214)		286
LPSA Grant	278	(278)		0
Capital	555	621	900	2,076
Repairs & Renewals	1,452	(582)		870
Revenue Commitments	997	(424)		573
Other	784			784
Pension Funding Reserve	1,272	1,250		2,522
Interest Equalisation Reserve	1,648	(1,044)	(11)	593
LABGI Reserve	778	(541)		237
Building Control Reserve	332			332
MMI Insurance Reserve	94			94
Planning Delivery Grant	171	(100)		71
Futures College Reserve	744			744
Waste Management Reserve	500	500	1,000	2,000
Elections Reserve	97	(33)	(33)	31
Total	11,818	(845)	1,856	12,829

SOUTHEND-ON-SEA BOROUGH COUNCIL
Medium Term Financial Plan 2011/2012 to 2014/2015

	2011/2012 £000	2012/2013 £000	2013/2014 £000	2014/2015 £000
Base Budget				
From prior year	130,491	133,556	129,446	131,136
Spend originally funded by ABG	12,399	0	0	0
Contribution to waste reserve	(500)	(1,000)	(1,500)	(2,000)
Contribution to capital reserve	(900)	(900)	(900)	(900)
Contribution to pension reserve	(1,000)	0	0	0
Less other one-off expenditure	0	(870)	52	0
Adjusted Base Budget	140,490	130,786	127,098	128,236
Contribution to reserves				
Capital Reserve	900	900	900	900
Waste Management Reserve	1,000	1,500	2,000	2,500
Inflation and Fees & Charges	2,847	3,700	3,200	3,000
Corporate Cost Pressures	4,358	3,950	2,700	3,600
Directorate Savings/Pressures	(14,260)	878	750	1,000
Loss of Area Based grant	12,399	0	0	0
NHS Funding				
New Specific Grant - NHS Funding	(2,222)	(97)	0	0
Expenditure relating to NHS Funding	2,222	97	0	0
Housing Revenue Account				
Projected Expenditure	26,544	26,544	26,544	26,544
Projected Income	(26,521)	(26,521)	(26,521)	(26,521)
Contribution to Major Repairs Reserve	(4,928)	(4,928)	(4,928)	(4,928)
Used to Fund Capital	4,928	4,928	4,928	4,928
Contributions to/(from) HRA Reserve	(23)	(23)	(23)	(23)
Schools				
DSG received from Government	127,336	127,336	127,336	127,336
DSG distributed to schools	(127,336)	(127,336)	(127,336)	(127,336)
Pupil Premium	1,744	3,488	5,232	6,976
Pupil Premium distributed to schools	(1,744)	(3,488)	(5,232)	(6,976)
14-19 year learning & development	591	591	591	591
14-19 funding distributed to schools	(591)	(591)	(591)	(591)
Projected General Fund Net Expenditure	147,734	141,714	136,648	139,236
Learning Disability	(4,748)	(112)	0	0
Early Interevention Grant	(7,709)	(142)	0	0
Council Tax Freeze Grant	(1,721)	0	0	0
Budget Requirement	133,556	141,460	136,648	139,236
Funded by:				
Council Tax increase	(68,638)	(70,708)	(72,836)	(75,029)
Formula Grant	(64,013)	(58,738)	(58,300)	(55,200)
Collection Fund Surplus	(905)	0	0	0
Total Funding	(133,556)	(129,446)	(131,136)	(130,229)
Funding Gap	0	12,014	5,512	9,007

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Adult Social Care, Health & Housing Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Probable Outturn			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Director of Community Services	633	840	(207)	720	644	76	514	674	(160)
Head of Commission Staff	2,233	2,274	(41)	1,958	2,111	(153)	2,271	2,341	(70)
Head of Strategy Staff	2,099	2,317	(218)	2,162	2,121	41	2,076	2,269	(193)
Drugs & Alcohol Action Team	1,599	1,485	114	1,490	1,485	5	1,623	1,586	37
Learning Difficulties	18,632	6,001	12,631	18,405	6,001	12,404	18,191	1,276	16,915
Mental Health Needs	3,935	274	3,661	4,100	270	3,830	3,710	148	3,562
Older People	34,245	9,259	24,986	34,937	9,843	25,094	32,050	9,254	22,796
Physical or Sensory Impairment	4,994	375	4,619	4,621	375	4,246	4,760	232	4,528
Service Strategy & Regulation	837	484	353	815	484	331	809	484	325
Other Community Services	1,148	776	372	1,369	824	545	371	0	371
Housing Needs & Homelessness	1,639	354	1,285	1,452	442	1,010	1,338	436	902
Community Housing	239	62	177	249	62	187	255	62	193
Private Sector Housing	1,102	495	607	2,400	1,797	603	1,826	65	1,761
Supporting People	5,389	0	5,389	5,280	45	5,235	4,691	0	4,691
Net Expenditure/(Income)	78,724	24,996	53,728	79,958	26,504	53,454	74,485	18,827	55,658

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Adult Social Care, Health & Housing Portfolio

Subjective Summary	Original Estimate 2011/2012							
	Director of Adult & Community Services	Head of Commission Staff	Head of Strategy Staff	Drugs & Alcohol Action Team	Learning Difficulties	Mental Health Needs	Older People	Physical or Sensory Impairment
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure								
Employees	581	1,417	1,545	278	3,338	997	6,142	961
Premises	0	87	0	0	170	2	304	58
Transport	5	22	19	6	438	32	150	34
Supplies & Services	-164	105	231	27	120	25	618	60
Transfer Payments	0	0	0	0	0	0	0	0
Third Party Payments	2	101	90	1,284	12,538	1,960	21,820	2,849
Special Items	0	0	0	0	0	0	0	0
Total Controllable Expenditure	424	1,732	1,885	1,595	16,604	3,016	29,034	3,962
Income								
Government Grants	0	0	0	168	170	0	0	0
Other Grants & Reimbursements	0	0	15	1,418	394	10	718	60
Sales	0	0	0	0	53	0	273	0
Fees & Charges	0	49	52	0	659	138	8,263	172
Rents	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0
Total Controllable Income	0	49	67	1,586	1,276	148	9,254	232
Net Controllable Total	424	1,683	1,818	9	15,328	2,868	19,780	3,730
Professional & Technical	60	210	120	24	673	154	854	235
Accommodation Recharges	24	329	31	4	36	0	54	19
Departmental Support	0	0	0	0	817	524	2,106	544
Depreciation and Notional Interest	6	0	40	0	61	16	2	0
Total Expenditure Outside Control	90	539	191	28	1,587	694	3,016	798
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0
Recharges	674	2,292	2,202	0	0	0	0	0
Total Income Outside Control	674	2,292	2,202	0	0	0	0	0
Net Expenditure/(Income)	-160	-70	-193	37	16,915	3,562	22,796	4,528

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Adult Social Care, Health & Fng Portfolio

Subjective Summary	Original Estimate 2011/2012						
	Service Strategy & Regulation	Other Community Services	Housing Needs & Homelessness	Community Housing	Private Sector Housing	Supporting People	Total Adult Portfolio
	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure							
Employees	0	64	529	210	433	311	16,806
Premises	0	0	7	0	0	0	628
Transport	0	2	2	2	8	1	721
Supplies & Services	1	1	152	12	28	48	1,264
Transfer Payments	0	0	0	0	0	4,227	4,227
Third Party Payments	607	106	90	0	0	0	41,447
Special Items	0	0	0	0	0	0	0
Total Controllable Expenditure	608	173	780	224	469	4,587	65,093
Income							
Government Grants	0	0	232	0	0	0	570
Other Grants & Reimbursements	484	0	0	0	0	0	3,099
Sales	0	0	0	0	0	0	326
Fees & Charges	0	0	0	0	25	0	9,358
Rents	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0
Total Controllable Income	484	0	232	0	25	0	13,353
Net Controllable Total	124	173	548	224	444	4,587	51,740
Professional & Technical	9	103	255	27	77	33	2,834
Accommodation Recharges	0	3	27	4	22	4	557
Departmental Support	192	92	243	0	0	67	4,585
Depreciation and Notional Interest	0	0	33	0	1,258	0	1,416
Total Expenditure Outside Control	201	198	558	31	1,357	104	9,392
Deferred Charges & Amortisation	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0
Recharges	0	0	204	62	40	0	5,474
Total Income Outside Control	0	0	204	62	40	0	5,474
Net Expenditure/(Income)	325	371	902	193	1,761	4,691	55,658

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Adult Social Care, Health & Housing Portfolio

Details	Estimate for 2010/2011		Estimate
	Original £000s	Probable Outturn £000s	2011/2012 £000s
Subjective Summary			
Expenditure			
Employees	17,755	17,099	16,806
Premises	640	553	628
Transport	714	694	721
Supplies & Services	1,737	1,726	1,264
Transfer Payments	4,908	4,842	4,227
Third Party Payments	44,224	45,387	41,447
Special Items	0	0	0
Total Controllable Expenditure	69,978	70,301	65,093
Income			
Government Grants	1,947	1,830	570
Other Grants & Reimbursements	7,622	7,756	3,099
Sales	285	285	326
Fees & Charges	9,065	9,825	9,358
Rents	0	0	0
Interest	0	0	0
Other Income	0	0	0
Total Controllable Income	18,919	19,696	13,353
Net Controllable Total	51,059	50,605	51,740
Professional & Technical	2,643	2,875	2,834
Accommodation Recharges	504	476	557
Departmental Support	4,930	4,277	4,585
Capital Financing	669	2,029	1,416
Total Expenditure Outside Control	8,746	9,657	9,392
Deferred Charges & Amortisation	23	0	0
Government Capital Grants	450	1,752	0
Recharges	5,604	5,056	5,474
Total Income Outside Control	6,077	6,808	5,474
Net Expenditure/(Income)	53,728	53,454	55,658

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Adult Social Care, Health & Housing Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	FTE	FTE	FTE
Number Of Employees			
Director of Community Services	12.00	12.00	12.00
Head of Commission Staff	38.70	38.70	38.70
Head of Strategy Staff	25.73	25.73	24.73
Drugs & Alcohol Action Team	6.00	6.00	6.00
Learning Difficulties	130.13	130.13	126.63
Mental Health Needs	29.18	29.18	29.18
Older People	209.84	209.84	200.34
Physical or Sensory Impairment	43.25	43.25	36.25
Other Community Services	10.00	10.00	2.00
Housing Needs & Homelessness	19.00	17.50	15.50
Community Housing	4.50	4.50	4.50
Private Sector Housing	14.00	13.50	10.00
Supporting People	7.00	7.00	7.00
Total Number of Employees	549.33	547.33	512.83

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Children and Learning Services Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Probable Outturn			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Retained									
Adult Education	3,473	3,208	265	3,428	3,206	222	3,453	3,206	247
Children Fostering & Adoption	5,303	29	5,274	4,963	42	4,921	5,523	0	5,523
Children Fieldwork Services	4,405	300	4,105	4,249	300	3,949	4,142	0	4,142
Children Specialist Commissioning	1,135	53	1,082	1,068	58	1,010	1,087	58	1,029
Children with Special Needs	1,990	1,042	948	2,169	1,218	951	1,887	337	1,550
Children SEN Statement	6,175	6,175	0	6,266	6,266	0	6,175	6,175	0
Children Specialist Projects	3,721	138	3,583	4,357	205	4,152	3,855	35	3,820
Private Voluntary Independent	6,136	252	5,884	5,611	87	5,524	5,307	162	5,145
Childrens Commissioning	5,050	4,851	199	4,442	4,711	(269)	3,516	4,237	(721)
Early Years Development & Child Care Partnership	4,876	4,693	183	4,911	4,739	172	4,281	0	4,281
Other Education	709	594	115	738	584	154	742	590	152
School Support & Preventative Services	9,188	9,277	(89)	9,282	9,443	(161)	9,050	8,868	182
Education Transport	2,158	2,158	0	2,045	2,095	(50)	2,011	2,130	(119)
14-19 Learning & Development	30,591	30,591	0	13,789	13,789	0	585	591	(6)
Pre-Primary	3,961	3,960	1	3,973	3,970	3	3,974	3,970	4
Primary Retained Budgets	8,734	2,887	5,847	11,696	5,435	6,261	6,970	1,223	5,747
Secondary Retained Budgets	22,199	19,784	2,415	16,049	13,370	2,679	14,229	9,604	4,625

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Children and Learning Services Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Probable Outturn			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Special Retained Budgets	3,489	694	2,795	3,999	1,213	2,786	3,070	211	2,859
Youth Service	3,173	339	2,834	2,913	264	2,649	2,142	229	1,913
Youth Offending Service	1,878	1,257	621	2,229	1,612	617	2,336	702	1,634
Young Persons Drug & Alcohol Team	277	187	90	282	187	95	290	189	101
Total Retained	128,621	92,469	36,152	108,459	72,794	35,665	84,625	42,517	42,108
<i>Delegated</i>									
Schools Delegated Budgets	124,043	124,043	0	136,953	137,303	(350)	126,639	126,639	0
Total Delegated	124,043	124,043	0	136,953	137,303	(350)	126,639	126,639	0
Net Expenditure/(Income)	252,664	216,512	36,152	245,412	210,097	35,315	211,264	169,156	42,108

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Children and Learning Services Portfolio

Subjective Summary	Original Estimate 2011/2012										
	Adult Education	Children Foster Adoption & Support	Children Fieldwork Services	Children Specialist Commissioning	Children with Special Needs	Children SEN Statement	Children Specialist Projects	Childrens Commissioning	Early Years Sure Start	Other Education	School Support & Preventative Services
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure											
Employees	94	1,766	3,268	768	926	0	1,087	1,618	907	443	3,163
Premises	0	41	46	1	32	0	262	0	6	16	24
Transport	0	70	383	9	150	0	17	31	16	0	54
Supplies & Services	0	570	237	73	148	45	133	616	2,774	27	194
Transfer Payments	0	0	0	0	448	0	0	0	0	0	0
Third Party Payments	3,186	3,065	208	236	183	6,130	224	592	318	109	5,209
Special Items	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	3,280	5,512	4,142	1,087	1,887	6,175	1,723	2,857	4,021	595	8,644
Income											
Government Grants	3,206	0	0	0	322	4,989	35	785	0	287	5,621
Other Grants & Reimbursements	0	0	0	53	15	1,186	0	149	0	0	76
Sales	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	0	0	0	5	0	0	0	744	0	303	252
Rents	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	3,206	0	0	58	337	6,175	35	1,678	0	590	5,949
Net Controllable Total	74	5,512	4,142	1,029	1,550	0	1,688	1,179	4,021	5	2,695
Professional & Technical	14	0	0	0	0	0	1,750	559	145	12	318
Accommodation Recharges	0	0	0	0	0	0	274	100	48	0	76
Departmental Support	27	0	0	0	0	0	108	0	29	135	0
Depreciation and Notional Interest	132	11	0	0	0	0	0	0	38	0	12
Total Expenditure Outside Control	173	11	0	0	0	0	2,132	659	260	147	406
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Recharges	0	0	0	0	0	0	0	2,559	0	0	2,919
Total Income Outside Control	0	0	0	0	0	0	0	2,559	0	0	2,919
Net Expenditure/(Income)	247	5,523	4,142	1,029	1,550	0	3,820	(721)	4,281	152	182

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Children and Learning SerPortfolio

Subjective Summary	Original Estimate 2011/2012											
	Education Transport	14-19 Learning & Development	Pre-Primary	Primary Retained Budgets	Private Voluntary Independent	Secondary Retained Budgets	Special Retained Budgets	GM - Youth Service & Connexions	Youth Offending Service	Young Persons Drug & Alcohol Team	Schools Delegated Budgets	Total Childrens Portfolio
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employees	43	66	0	149	0	91	61	1,418	1,735	262	0	17,865
Premises	0	0	0	0	0	0	0	169	123	0	0	720
Transport	1	0	0	0	0	0	0	25	23	1	0	780
Supplies & Services	4	216	2,963	5	0	18	2	252	214	0	0	8,491
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	448
Third Party Payments	1,841	303	1,007	0	5,307	0	0	0	74	0	126,639	154,631
Special Items	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	1,889	585	3,970	154	5,307	109	63	1,864	2,169	263	126,639	182,935
Income												
Government Grants	0	591	3,970	68	0	36	11	(35)	486	0	126,639	147,011
Other Grants & Reimbursements	0	0	0	0	162	0	0	219	216	189	0	2,265
Sales	0	0	0	0	0	0	0	9	0	0	0	9
Fees & Charges	0	0	0	0	0	0	0	36	0	0	0	1,340
Rents	0	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	0	591	3,970	68	162	36	11	229	702	189	126,639	150,625
Net Controllable Total	1,889	(6)	0	86	5,145	73	52	1,635	1,467	74	0	32,310
Professional & Technical	121	0	4	184	0	179	64	224	167	27	0	3,768
Accommodation Recharges	1	0	0	0	0	0	0	0	0	0	0	499
Departmental Support	0	0	0	3,669	0	1,322	2,289	29	0	0	0	7,608
Depreciation and Notional Interest	0	0	0	2,963	0	12,619	654	25	0	0	0	16,454
Total Expenditure Outside Control	122	0	4	6,816	0	14,120	3,007	278	167	27	0	28,329
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	1,155	0	9,568	200	0	0	0	0	10,923
Recharges	2,130	0	0	0	0	0	0	0	0	0	0	7,608
Total Income Outside Control	2,130	0	0	1,155	0	9,568	200	0	0	0	0	18,531
Net Expenditure/(Income)	(119)	(6)	4	5,747	5,145	4,625	2,859	1,913	1,634	101	0	42,108

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Children and Learning Services Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	£000s	£000s	£000s
Subjective Summary			
Expenditure			
Employees	19,884	18,721	17,865
Premises	652	624	720
Transport	764	800	780
Supplies & Services	9,495	9,169	8,491
Transfer Payments	724	474	448
Third Party Payments	183,069	178,887	154,631
Special Items	0	0	0
Total Controllable Expenditure	214,588	208,675	182,935
Income			
Government Grants	181,013	178,257	147,011
Other Grants & Reimbursements	2,500	2,541	2,265
Sales	13	9	9
Fees & Charges	1,283	1,062	1,340
Rents	0	0	0
Interest	0	0	0
Other Income	0	0	0
Total Controllable Income	184,809	181,869	150,625
Net Controllable Total	29,779	26,806	32,310
Professional & Technical	3,378	4,572	3,768
Accommodation Recharges	447	429	499
Departmental Support	8,427	8,191	7,608
Capital Financing	25,824	23,545	16,454
Total Expenditure Outside Control	38,076	36,737	28,329
Deferred Charges & Amortisation	789	0	0
Government Capital Grants	22,487	20,107	10,923
Recharges	8,427	8,121	7,608
Total Income Outside Control	31,703	28,228	18,531
Net Expenditure/(Income)	36,152	35,315	42,108

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Children and Learning Services Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	FTE	FTE	FTE
Number Of Employees			
Children Fostering & Adoption	48.12	48.12	47.12
Children Fieldwork Services	90.81	90.81	86.31
Children Specialist Commissioning	16.77	16.77	16.77
Children with Special Needs	24.41	24.41	23.41
Private Voluntary Independent	13.50	13.50	12.00
Childrens Commissioning	57.22	57.22	49.38
Early Years Development & Child Care Partnership	27.43	27.43	23.43
Other Education	13.00	13.00	13.00
School Support & Preventative Services	69.06	69.06	66.06
Youth Service	63.74	63.74	39.08
Youth Offending Service	43.74	45.83	44.83
Young Persons Drug & Alcohol Team	8.00	8.00	8.00
Total Number of Employees	475.80	477.89	429.39

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Corporate Support Services Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Probable Outturn			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Accountancy	2,591	2,594	(3)	2,618	2,619	(1)	2,509	2,585	(76)
Asset Management	392	391	1	366	386	(20)	395	389	6
Access to Services	239	0	239	131	169	(38)	0	0	0
Buildings Management	3,000	2,542	458	2,977	2,820	157	2,813	2,785	28
Business Development	277	187	90	318	318	0	297	292	5
Customer Services Centre	2,761	1,449	1,312	2,919	2,927	(8)	2,828	2,971	(143)
Cemeteries & Crematorium	1,505	1,755	(250)	1,388	1,755	(367)	1,404	1,803	(399)
Corporate & Industrial Estates	700	1,074	(374)	1,798	1,034	764	556	1,082	(526)
Corporate Procurement	569	569	0	606	606	0	557	589	(32)
Council Tax Administration	1,784	634	1,150	1,501	634	867	1,646	647	999
Council Tax Benefit	13,500	13,500	0	13,500	13,500	0	14,800	14,800	0
Democratic Services Support	556	579	(23)	549	553	(4)	553	548	5
Dial - A - Ride Service	288	103	185	297	41	256	246	41	205
Directorate of Support Services	1,143	1,240	(97)	1,254	1,203	51	1,361	1,326	35
Electoral Registration	399	3	396	464	3	461	443	3	440

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Corporate Support Services Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Probable Outturn			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Housing Benefit & Council Tax Benefit Admin	2,462	1,812	650	3,403	1,811	1,592	3,201	1,725	1,476
Human Resources	1,868	1,848	20	1,923	1,924	(1)	1,693	1,782	(89)
Information, Comms & Technology	2,571	2,802	(231)	2,790	2,820	(30)	2,888	2,600	288
Insurance	(179)	0	(179)	73	33	40	14	33	(19)
Internal Audit	633	645	(12)	625	625	0	595	625	(30)
Legal Services	1,071	1,075	(4)	1,102	1,102	0	1,097	1,103	(6)
Local Land Charges	250	272	(22)	264	242	22	253	215	38
Payroll	796	798	(2)	833	832	1	729	819	(90)
Non Domestic Rates Collection	450	308	142	471	308	163	475	302	173
Property & Regeneration	670	656	14	734	794	(60)	380	676	(296)
Registration of Births, Deaths & Marriages	519	246	273	554	246	308	514	265	249
Rent Benefit Payments	65,726	65,128	598	65,708	65,128	580	87,100	86,828	272
Support To Mayor and Members	1,130	26	1,104	1,109	26	1,083	1,054	27	1,027
Transport Management	193	195	(2)	201	201	0	205	204	1
Vehicle Fleet	282	280	2	636	636	0	570	589	(19)
Net Expenditure/(Income)	108,146	102,711	5,435	111,112	105,296	5,816	131,176	127,654	3,522

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Corporate Support Services Portfolio

Subjective Summary	Original Estimate 2011/2012										
	Accountancy	Buildings Management	Business Improvement	Customer Services Centre	Cemeteries & Crematorium	Corporate & Industrial Estates	Corporate Procurement	Council Tax Administration	Council Tax Benefit	Democratic Services Support	Dial - A - Ride Service
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure											
Employees	1,901	582	262	1,846	749	0	414	742	0	314	131
Premises	0	1,356	0	1	225	112	0	0	0	0	0
Transport	2	6	0	3	16	0	5	4	0	7	44
Supplies & Services	210	159	7	424	84	24	13	238	0	150	1
Transfer Payments	0	0	0	0	0	0	0	0	14,800	0	0
Third Party Payments	17	89	0	0	47	14	68	160	0	0	0
Special Items	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	2,130	2,192	269	2,274	1,121	150	500	1,144	14,800	471	176
Income											
Government Grants	0	0	0	0	0	0	0	0	14,800	0	5
Other Grants & Reimbursements	0	228	0	0	0	0	20	0	0	0	0
Sales	0	29	0	0	11	0	0	0	0	0	0
Fees & Charges	168	81	0	0	1,792	1	0	647	0	1	36
Rents	0	0	0	0	0	1,081	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	168	338	0	0	1,803	1,082	20	647	14,800	1	41
Net Controllable Total	1,962	1,854	269	2,274	(682)	(932)	480	497	0	470	135
Professional & Technical	256	141	20	319	102	278	45	421	0	40	58
Accommodation Recharges	70	0	8	148	0	0	12	60	0	16	0
Departmental Support	53	24	0	85	32	0	0	21	0	26	9
Depreciation and Notional Interest	0	456	0	2	149	128	0	0	0	0	3
Total Expenditure Outside Control	379	621	28	554	283	406	57	502	0	82	70
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Recharges	2,417	2,447	292	2,971	0	0	569	0	0	547	0
Total Income Outside Control	2,417	2,447	292	2,971	0	0	569	0	0	547	0
Net Expenditure/(Income)	(76)	28	5	(143)	(399)	(526)	(32)	999	0	5	205

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Corporate Support Servicerfolio

Subjective Summary	0								
Expenditure	Directorate of Support Services	Electoral Registration	Finance Asset Management	Housing Benefit & Council Tax Benefit Admin	Human Resources	Information, Comms & Technology	Insurance	Internal Audit	Legal Services
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employees	1,077	222	289	1,739	1,051	1,433	100	494	669
Premises	0	10	0	0	0	0	0	0	0
Transport	13	0	3	9	13	12	2	7	4
Supplies & Services	27	113	57	174	73	347	(137)	5	284
Transfer Payments	0	0	0	0	0	0	0	0	0
Third Party Payments	0	0	0	134	212	27	0	0	0
Special Items	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	1,117	345	349	2,056	1,349	1,819	(35)	506	957
Income									
Government Grants	0	0	0	1,725	0	0	0	0	0
Other Grants & Reimbursements	0	0	0	0	0	0	0	32	0
Sales	0	3	0	0	0	0	0	0	0
Fees & Charges	0	0	5	0	135	182	33	41	30
Rents	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0
Total Controllable Income	0	3	5	1,725	135	182	33	73	30
Net Controllable Total	1,117	342	344	331	1,214	1,637	(68)	433	927
Professional & Technical	209	71	33	971	135	121	39	41	57
Accommodation Recharges	35	15	6	119	53	64	6	48	31
Departmental Support	0	12	7	55	156	50	4	0	52
Depreciation and Notional Interest	0	0	0	0	0	834	0	0	0
Total Expenditure Outside Control	244	98	46	1,145	344	1,069	49	89	140
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges	1,326	0	384	0	1,647	2,418	0	552	1,073
Total Income Outside Control	1,326	0	384	0	1,647	2,418	0	552	1,073
Net Expenditure/(Income)	35	440	6	1,476	(89)	288	(19)	(30)	(6)

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Corporate Support Servicertfolio

Subjective Summary	Original Estimate 2011/2012									
	Local Land Charges	Payroll	Non Domestic Rates Collection	Property & Regeneration	Registration Services	Rent Benefit Payments	Support To Mayor and Members	Transport Management	Vehicle Fleet	Total Resources Portfolio
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure										
Employees	158	429	232	111	331	0	130	141	402	15,949
Premises	0	0	0	4	7	0	32	3	13	1,763
Transport	0	3	4	4	2	0	23	0	93	279
Supplies & Services	25	83	35	49	18	0	773	26	10	3,272
Transfer Payments	0	0	0	0	0	87,100	0	0	0	101,900
Third Party Payments	0	0	88	0	0	0	0	0	0	856
Special Items	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	183	515	359	168	358	87,100	958	170	518	124,019
Income										
Government Grants	0	0	244	0	0	84,100	0	0	0	100,874
Other Grants & Reimbursements	18	0	0	0	0	0	0	0	0	298
Sales	0	0	0	0	0	0	0	0	0	43
Fees & Charges	197	240	58	158	255	0	27	7	49	4,143
Rents	0	0	0	0	10	0	0	0	0	1,091
Interest	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	2,728	0	0	0	2,728
Total Controllable Income	215	240	302	158	265	86,828	27	7	49	109,177
Net Controllable Total	(32)	275	57	10	93	272	931	163	469	14,842
Professional & Technical	47	149	49	121	140	0	35	29	44	3,971
Accommodation Recharges	6	46	60	29	0	0	0	0	0	832
Departmental Support	17	19	7	62	16	0	16	6	8	737
Depreciation and Notional Interest	0	0	0	0	0	0	45	0	0	1,617
Total Expenditure Outside Control	70	214	116	212	156	0	96	35	52	7,157
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges	0	579	0	518	0	0	0	197	540	18,477
Total Income Outside Control	0	579	0	518	0	0	0	197	540	18,477
Net Expenditure/(Income)	38	(90)	173	(296)	249	272	1,027	1	(19)	3,522

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Corporate Support Services Portfolio

Details	Estimate for 2010/2011		Estimate
	Original £000s	Probable Outturn £000s	2011/2012 £000s
Subjective Summary			
Expenditure			
Employees	16,849	17,216	15,949
Premises	1,902	1,787	1,763
Transport	263	279	279
Supplies & Services	3,111	3,276	3,272
Transfer Payments	79,200	79,200	101,900
Third Party Payments	872	932	856
Special Items	0	0	0
Total Controllable Expenditure	102,197	102,690	124,019
Income			
Government Grants	80,709	80,695	100,874
Other Grants & Reimbursements	344	328	298
Sales	33	33	43
Fees & Charges	4,088	4,037	4,143
Rents	1,063	1,043	1,091
Interest	0	0	0
Other Income	0	0	2,728
Total Controllable Income	86,237	86,136	109,177
Net Controllable Total	15,960	16,554	14,842
Professional & Technical	2,927	4,077	3,971
Accommodation Recharges	759	995	832
Departmental Support	937	759	737
Capital Financing	1,326	2,591	1,617
Total Expenditure Outside Control	5,949	8,422	7,157
Deferred Charges & Amortisation	22	0	0
Government Capital Grants	0	0	0
Recharges	16,452	19,160	18,477
Total Income Outside Control	16,474	19,160	18,477
Net Expenditure/(Income)	5,435	5,816	3,522

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Corporate Support Services Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	FTE	FTE	FTE
Number Of Employees			
Accountancy	48.19	48.19	46.17
Asset Management	7.00	7.00	7.00
Access to Services	7.04	7.04	0.00
Buildings Management	17.51	16.97	16.91
Business Development	5.00	5.70	5.00
Customer Services Centre	65.78	74.91	69.05
Cemeteries & Crematorium	24.54	24.00	21.51
Corporate Procurement	10.60	10.60	10.10
Council Tax Administration	40.14	24.64	25.94
Democratic Services Support	7.61	7.61	7.61
Dial - A - Ride Service	6.55	6.55	6.50
Directorate of Support Services	12.86	12.86	15.86
Electoral Registration	3.48	3.48	3.48
Housing Benefit & Council Tax Benefit Admin	61.80	61.80	53.65
Human Resources	29.18	29.18	26.18
Information, Comms & Technology	36.47	36.47	32.00
Insurance	4.16	4.16	3.16
Internal Audit	11.32	11.32	11.32
Legal Services	14.00	14.00	14.00
Local Land Charges	5.00	5.00	5.00
Payroll	19.00	16.84	14.84
Property & Regeneration	27.00	27.00	25.00
Non Domestic Rates Collection	7.90	7.90	7.90
Registration of Births, Deaths & Marriages	11.50	11.50	10.43
Support To Mayor and Members	3.68	3.68	2.68
Transport Management	4.50	4.50	4.33
Vehicle Fleet	5.56	18.25	16.50
Total Number of Employees	497.37	501.15	462.12

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Culture & Tourism Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Probable Outturn			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Amenity Services Organisation	2,618	2,167	451	2,643	2,167	476	2,656	2,210	446
Arts Development	235	17	218	228	17	211	201	16	185
Community Centres & Club 60	286	1	285	229	1	228	284	1	283
Culture Management	549	12	537	632	12	620	568	12	556
Focal Point	150	80	70	153	80	73	146	81	65
Library Service	3,502	225	3,277	3,582	225	3,357	3,389	259	3,130
Museums And Art Gallery	847	91	756	1,015	48	967	849	51	798
Parks And Amenities Management	6,263	2,146	4,117	6,292	2,006	4,286	5,751	1,859	3,892
Resort Services (Pier & Foreshore & SMAC)	3,081	1,439	1,642	3,038	1,214	1,824	2,988	1,386	1,602
Southend Theatres	699	16	683	640	16	624	625	16	609
Special & Major Events	410	191	219	498	136	362	328	195	133
Sports Development	122	64	58	127	64	63	130	64	66
Tourism	638	57	581	571	57	514	597	58	539
Net Expenditure/(Income)	19,400	6,506	12,894	19,648	6,043	13,605	18,512	6,208	12,304

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Culture & Tourism Portfolio

Subjective Summary	Original Estimate 2011/2012													
	Arts Development	Amenity Services Organisation	Community Centres & Club 60	Special & Major Events	Tourism	Focal Point	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Resort Services (Pier & Foreshore & SMAC)	Sports Development	Southend Theatres	Total Culture Portfolio
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employees	56	1,762	0	3	222	101	118	1,748	477	866	1,072	49	0	6,474
Premises	2	43	25	14	2	0	0	398	102	297	792	0	63	1,738
Transport	1	325	0	11	3	3	3	27	1	70	54	2	0	500
Supplies & Services	124	208	0	222	252	17	75	409	66	639	184	37	1	2,234
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Third Party Payments	11	125	0	59	0	10	0	315	0	3,365	241	31	305	4,462
Special Items	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	194	2,463	25	309	479	131	196	2,897	646	5,237	2,343	119	369	15,408
Income														
Government Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	0	0	0	83	30	77	0	0	0	24	0	64	0	278
Sales	0	0	0	0	0	1	0	50	18	11	28	0	0	108
Fees & Charges	16	2,210	0	112	28	3	12	186	18	1,313	748	0	16	4,662
Rents	0	0	1	0	0	0	0	22	15	269	610	0	0	917
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	16	2,210	1	195	58	81	12	258	51	1,617	1,386	64	16	5,965
Net Controllable Total	178	253	24	114	421	50	184	2,639	595	3,620	957	55	353	9,443
Professional & Technical	7	192	20	19	48	15	78	262	108	300	277	11	52	1,389
Accommodation Recharges	0	0	102	0	9	0	43	0	0	0	0	0	0	154
Departmental Support	0	0	0	0	61	0	251	0	0	0	0	0	0	312
Depreciation and Notional Interest	0	1	137	0	0	0	0	230	95	214	368	0	204	1,249
Total Expenditure Outside Control	7	193	259	19	118	15	372	492	203	514	645	11	256	3,104
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	0	0	0	0	0	0	0	1	0	242	0	0	0	243
Total Income Outside Control	0	0	0	0	0	0	0	1	0	242	0	0	0	243
Net Expenditure/(Income)	185	446	283	133	539	65	556	3,130	798	3,892	1,602	66	609	12,304

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Culture & Tourism Portfolio

Details	Estimate for 2010/2011		Estimate
	Original £000s	Probable Outturn £000s	2011/2012 £000s
Subjective Summary			
Expenditure			
Employees	6,724	6,648	6,474
Premises	1,857	1,768	1,738
Transport	495	491	500
Supplies & Services	2,406	2,442	2,234
Transfer Payments	0	0	0
Third Party Payments	4,857	4,773	4,462
Special Items	0	0	0
Total Controllable Expenditure	16,339	16,122	15,408
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	407	352	278
Sales	105	105	108
Fees & Charges	4,706	4,437	4,662
Rents	1,147	905	917
Interest	0	0	0
Other Income	0	0	0
Total Controllable Income	6,365	5,799	5,965
Net Controllable Total	9,974	10,323	9,443
Professional & Technical	1,320	1,505	1,389
Accommodation Recharges	139	112	154
Departmental Support	196	301	312
Capital Financing	1,406	1,608	1,249
Total Expenditure Outside Control	3,061	3,526	3,104
Deferred Charges & Amortisation	140	1	0
Government Capital Grants	0	0	0
Recharges	1	243	243
Total Income Outside Control	141	244	243
Net Expenditure/(Income)	12,894	13,605	12,304

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Culture & Tourism Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	FTE	FTE	FTE
Number Of Employees			
Amenity Services Organisation	68.80	68.80	65.80
Arts Development	1.00	1.00	1.00
Culture Management	4.81	4.81	3.31
Focal Point	3.00	3.00	3.00
Library Service	66.35	66.35	58.35
Museums And Art Gallery	13.81	13.81	13.81
Parks And Amenities Management	31.54	31.54	29.54
Resort Services (Pier & Foreshore & SMAC)	38.97	38.97	38.97
Sports Development	1.00	1.00	1.00
Tourism	6.54	6.54	5.54
Total Number of Employees	235.82	235.82	220.32

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Deputy Leader (Regeneration & Enterprise) Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Revised			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Economic Development	1,107	0	1,107	1,116	0	1,116	887	0	887
Partnership Team	281	0	281	676	359	317	268	0	268
Support To Voluntary Sector	784	0	784	1,016	0	1,016	815	0	815
Net Expenditure/(Income)	2,172	0	2,172	2,808	359	2,449	1,970	0	1,970

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012
Deputy Leader (Regeneration & Enterprise) Portfolio**

Subjective Summary	Original Estimate 2011/2012			
	Economic Development	Partnership Team	Support To Voluntary Sector	Total Deputy Leader Portfolio
	£000's	£000's	£000's	£000's
Expenditure				
Employees	218	199	57	474
Premises	0	0	51	51
Transport	9	0	0	9
Supplies & Services	293	69	647	1,009
Transfer Payments	0	0	0	0
Third Party Payments	55	0	51	106
Special Items	0	0	0	0
Total Controllable Expenditure	575	268	806	1,649
Income				
Government Grants	0	0	0	0
Other Grants & Reimbursements	0	0	0	0
Sales	0	0	0	0
Fees & Charges	0	0	0	0
Rents	0	0	0	0
Interest	0	0	0	0
Other Income	0	0	0	0
Total Controllable Income	0	0	0	0
Net Controllable Total	575	268	806	1,649
Professional & Technical	72	0	9	81
Accommodation Recharges	4	0	0	4
Departmental Support	62	0	0	62
Depreciation and Notional Interest	174	0	0	174
Total Expenditure Outside Control	312	0	9	321
Deferred Charges & Amortisation	0	0	0	0
Government Capital Grants	0	0	0	0
Recharges	0	0	0	0
Total Income Outside Control	0	0	0	0
Net Expenditure/(Income)	887	268	815	1,970

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Deputy Leader (Regeneration & Enterprise) Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	£000s	£000s	£000s
Subjective Summary			
Expenditure			
Employees	542	611	474
Premises	50	50	51
Transport	9	9	9
Supplies & Services	1,003	1,367	1,009
Transfer Payments	0	0	0
Third Party Payments	177	199	106
Special Items	0	0	0
Total Controllable Expenditure	1,781	2,236	1,649
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	0	124	0
Sales	0	0	0
Fees & Charges	0	0	0
Rents	0	0	0
Interest	0	0	0
Other Income	0	0	0
Total Controllable Income	0	124	0
Net Controllable Total	1,781	2,112	1,649
Professional & Technical	140	91	81
Accommodation Recharges	10	5	4
Departmental Support	61	57	62
Capital Financing	180	419	174
Total Expenditure Outside Control	391	572	321
Deferred Charges & Amortisation	0	0	0
Government Capital Grants	0	235	0
Recharges	0	0	0
Total Income Outside Control	0	235	0
Net Expenditure/(Income)	2,172	2,449	1,970

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Deputy Leader (Regeneration & Enterprise) Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	FTE	FTE	FTE
Number Of Employees			
Economic Development	7.00	7.00	5.50
Partnership Team	3.50	3.50	3.50
Support To Voluntary Sector	1.50	1.50	1.50
Total Number of Employees	12.00	12.00	10.50

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Leader (Policy/Finance) Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Revised			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Corporate & Non Distributable Costs	3,994	153	3,841	4,034	153	3,881	3,828	153	3,675
Corporate Subscriptions	111	0	111	111	0	111	113	0	113
Emergency Planning	159	0	159	157	0	157	158	0	158
Media And Communication	376	401	-(25)	392	404	(12)	346	375	(29)
New Ways of Working	96	0	96	139	139	0	123	122	1
Local Public Service Agreement	0	0	0	56	9	47	0	0	0
People & Organisational Development	561	560	1	712	654	58	650	731	(81)
The Programme Office	97	32	65	161	161	0	161	39	122
Strategy & Performance	1,232	1,196	36	1,145	1,177	(32)	900	1,115	(215)
Net Expenditure/(Income)	6,626	2,342	4,284	6,907	2,697	4,210	6,279	2,535	3,744

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Leader (Policy/Finance) Portfolio

Subjective Summary										
Expenditure	Corporate & Non Distributable Costs	Corporate Subscriptions	Emergency Planning	Local Public Service Agreement	Media And Communication	New Ways of Working	People & Organisational Development	The Programme Office	Strategy & Performance	Total Leader Portfolio
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employees	387	2	95	0	191	61	364	144	582	1,826
Premises	0	0	0	0	0	0	51	0	0	51
Transport	0	0	0	0	0	2	0	0	8	10
Supplies & Services	890	111	38	0	91	1	82	0	219	1,432
Transfer Payments	0	0	0	0	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0	46	0	0	46
Special Items	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	1,277	113	133	0	282	64	543	144	809	3,365
Income										
Government Grants	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	0	0	0	0	0	0	0	0	0	0
Sales	0	0	0	0	0	0	0	0	0	0
Fees & Charges	0	0	0	0	0	0	65	0	0	65
Rents	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	0	0	0	0	0	0	65	0	0	65
Net Controllable Total	1,277	113	133	0	282	64	478	144	809	3,300
Professional & Technical	2,164	0	10	0	28	59	49	11	55	2,376
Accommodation Recharges	0	0	8	0	6	0	0	6	36	56
Departmental Support	387	0	7	0	30	0	58	0	0	482
Depreciation and Notional Interest	0	0	0	0	0	0	0	0	0	0
Total Expenditure Outside Control	2,551	0	25	0	64	59	107	17	91	2,914
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges	153	0	0	0	375	122	666	39	1,115	2,470
Total Income Outside Control	153	0	0	0	375	122	666	39	1,115	2,470
Net Expenditure/(Income)	3,675	113	158	0	(29)	1	(81)	122	(215)	3,744

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Leader (Policy/Finance) Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	£000s	£000s	£000s
Subjective Summary			
Expenditure			
Employees	2,159	2,789	1,826
Premises	0	39	51
Transport	10	10	10
Supplies & Services	1,422	1,536	1,432
Transfer Payments	0	0	0
Third Party Payments	45	45	46
Special Items	0	0	0
Total Controllable Expenditure	3,636	4,419	3,365
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	0	0	0
Sales	0	0	0
Fees & Charges	27	29	65
Rents	0	0	0
Interest	0	0	0
Other Income	0	0	0
Total Controllable Income	27	29	65
Net Controllable Total	3,609	4,390	3,300
Professional & Technical	2,576	1,908	2,376
Accommodation Recharges	48	72	56
Departmental Support	366	499	482
Capital Financing	0	9	0
Total Expenditure Outside Control	2,990	2,488	2,914
Deferred Charges & Amortisation	0	0	0
Government Capital Grants	0	9	0
Recharges	2,315	2,659	2,470
Total Income Outside Control	2,315	2,668	2,470
Net Expenditure/(Income)	4,284	4,210	3,744

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Leader (Policy/Finance) Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	FTE	FTE	FTE
Number Of Employees			
Emergency Planning	2.00	2.00	2.00
Media And Communication	5.66	5.66	5.80
New Ways of Working	1.00	1.00	1.00
People & Organisational Development	7.95	7.95	5.95
The Programme Office	1.81	1.81	1.81
Strategy & Performance	12.50	12.50	8.50
Total Number of Employees	30.92	30.92	25.06

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Planning Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Revised			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Building Control Trading Acct	500	502	(2)	416	502	(86)	419	512	(93)
Building Control	299	0	299	305	0	305	434	122	312
Development Control	1,346	593	753	1,471	593	878	1,221	605	616
Regional And Local Town Plan	902	11	891	1,334	11	1,323	1,048	343	705
Net Expenditure/(Income)	3,047	1,106	1,941	3,526	1,106	2,420	3,122	1,582	1,540

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Planning Portfolio

Subjective Summary	Original Estimate 2011/2012				
	Building Control Trading Acct	Building Control	Development Control	Strategic Planning & Transport	Total Planning Portfolio
	£000's	£000's	£000's	£000's	£000's
Expenditure					
Employees	345	184	872	605	2,006
Premises	0	0	0	0	0
Transport	9	7	9	9	34
Supplies & Services	13	7	42	36	98
Transfer Payments	0	0	0	0	0
Third Party Payments	0	122	0	0	122
Special Items	0	0	0	0	0
Total Controllable Expenditure	367	320	923	650	2,260
Income					
Government Grants	0	122	0	0	122
Other Grants & Reimbursements	0	0	0	8	8
Sales	0	0	0	3	3
Fees & Charges	512	0	605	75	1,192
Rents	0	0	0	0	0
Interest	0	0	0	0	0
Other Income	0	0	0	0	0
Total Controllable Income	512	122	605	86	1,325
Net Controllable Total	-145	198	318	564	935
Professional & Technical	5	66	208	88	367
Accommodation Recharges	14	14	56	19	103
Departmental Support	33	34	34	34	135
Depreciation and Notional Interest	0	0	0	257	257
Total Expenditure Outside Control	52	114	298	398	862
Deferred Charges & Amortisation	0	0	0	0	0
Government Capital Grants	0	0	0	257	257
Recharges	0	0	0	0	0
Total Income Outside Control	0	0	0	257	257
Net Expenditure/(Income)	-93	312	616	705	1,540

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Planning Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	£000s	£000s	£000s
Subjective Summary			
Expenditure			
Employees	2,217	2,196	2,006
Premises	0	0	0
Transport	34	34	34
Supplies & Services	140	392	98
Transfer Payments	0	0	0
Third Party Payments	0	0	122
Special Items	0	0	0
Total Controllable Expenditure	2,391	2,622	2,260
Income			
Government Grants	0	0	122
Other Grants & Reimbursements	8	8	8
Sales	3	3	3
Fees & Charges	1,095	1,095	1,192
Rents	0	0	0
Interest	0	0	0
Other Income	0	0	0
Total Controllable Income	1,106	1,106	1,325
Net Controllable Total	1,285	1,516	935
Professional & Technical	431	386	367
Accommodation Recharges	90	129	103
Departmental Support	135	125	135
Capital Financing	0	264	257
Total Expenditure Outside Control	656	904	862
Deferred Charges & Amortisation	0	0	0
Government Capital Grants	0	0	257
Recharges	0	0	0
Total Income Outside Control	0	0	257
Net Expenditure/(Income)	1,941	2,420	1,540

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Planning Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	FTE	FTE	FTE
Number Of Employees			
Building Control	12.04	12.04	12.04
Development Control	29.46	29.46	25.82
Regional And Local Town Plan	15.50	15.50	13.50
Total Number Of Employees	57.00	57.00	51.36

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Public Protection, Waste & Transport Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Revised			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Abandoned Vehicles	22	7	15	5	7	(2)	0	0	0
Bridges & Structural Engineering	1,142	0	1,142	1,151	0	1,151	893	0	893
Car Parking Management	2,006	5,213	(3,207)	1,618	5,073	(3,455)	1,834	5,687	(3,853)
C C T V	660	22	638	585	18	567	600	18	582
Community Safety	509	50	459	556	33	523	538	0	538
Concessionary Fares	3,240	239	3,001	3,349	239	3,110	3,403	0	3,403
Decriminalised Parking	1,370	1,267	103	1,387	1,167	220	1,374	1,292	82
ETE Central Pool	1,070	1,086	(16)	1,038	1,008	30	114	1,092	(978)
Highways Maintenance	7,428	1,471	5,957	7,040	395	6,645	8,151	399	7,752
Passenger Transport	546	59	487	633	59	574	530	60	470
Public Toilets	854	3	851	863	3	860	952	3	949
Regulatory - Business	1,012	16	996	1,023	3	1,020	912	7	905
Regulatory - Licencing	401	404	(3)	476	475	1	401	491	(90)
Regulatory - Management	244	0	244	337	0	337	353	0	353
Regulatory - Protection	744	24	720	619	24	595	577	28	549
Road Safety & School Crossing	375	0	375	326	0	326	391	0	391
Street Scene	741	0	741	862	0	862	885	0	885

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Public Protection, Waste & Transport Portfolio

Objective Summary	Estimate for 2010-11						Estimate 2011-12		
	Original			Revised			Gross Expenditure	Total Income	Net Expenditure / (Income)
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)			
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Traffic Signals	436	0	436	433	0	433	440	0	440
Traffic & Parking Management	1,510	664	846	2,482	605	1,877	951	5	946
Waste Recycling	111	0	111	71	0	71	0	0	0
Household Recycling	621	19	602	650	19	631	672	19	653
Street Maintenance Waste Group	1,997	0	1,997	1,960	0	1,960	2,171	7	2,164
Waste Management	1,902	0	1,902	1,631	0	1,631	1,304	0	1,304
Waste Collection	3,759	0	3,759	3,682	0	3,682	3,876	11	3,865
Waste Disposal	3,469	0	3,469	3,420	0	3,420	3,695	0	3,695
Net Expenditure/(Income)	36,169	10,544	25,625	36,197	9,128	27,069	35,017	9,119	25,898

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Public Protection, Waste & Transport Portfolio

Subjective Summary	Original Estimate 2011/2012									
	C C T V	Bridges & Structural Engineering	Concessionary Fares	Decriminalised Parking	Car Parking Management	ETE Central Pool	Transport Policy	Highways Maintenance	Road Safety & School Crossing	Traffic Signals
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employees	367	68	42	186	258	214	0	447	238	0
Premises	0	0	0	0	858	0	187	627	0	72
Transport	0	0	0	0	15	7	0	30	10	0
Supplies & Services	67	67	35	70	470	(34)	7	345	52	93
Transfer Payments	0	0	0	0	0	0	0	0	0	0
Third Party Payments	0	433	3,240	945	56	(289)	6	2,733	0	232
Special Items	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	434	568	3,317	1,201	1,657	(102)	200	4,182	300	397
Income										
Government Grants	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	0	0	0	0	0	0	0	0	0	0
Sales	0	0	0	0	0	0	0	0	0	0
Fees & Charges	18	0	0	1,292	5,626	2	44	399	0	0
Rents	0	0	0	0	61	0	16	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	18	0	0	1,292	5,687	2	60	399	0	0
Net Controllable Total	416	568	3,317	-91	-4,030	(104)	140	3,783	300	397
Professional & Technical	63	19	52	122	76	166	27	466	45	10
Accommodation Recharges	35	0	0	17	12	38	0	18	10	0
Departmental Support	36	34	34	34	33	0	34	34	34	33
Depreciation and Notional Interest	32	272	0	0	56	12	269	3,451	2	0
Total Expenditure Outside Control	166	325	86	173	177	216	330	3,969	91	43
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges	0	0	0	0	0	1,090	0	0	0	0
Total Income Outside Control	0	0	0	0	0	1,090	0	0	0	0
Net Expenditure/(Income)	582	893	3,403	82	-3,853	(978)	470	7,752	391	440

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Public Protection, Waste & Transport Portfolio

Subjective Summary	Original Estimate 2011/2012								
	Traffic & Parking Management	Community Safety	Public Toilets	Regulatory - Business	Regulatory - Licencing	Regulatory Management	Regulatory Protection	Street Scene	Waste Recycling
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure									
Employees	317	153	0	667	212	242	314	463	0
Premises	0	0	216	0	0	0	0	0	0
Transport	20	2	1	14	4	2	25	54	0
Supplies & Services	109	4	19	44	52	33	21	41	0
Transfer Payments	0	0	0	0	0	0	0	0	0
Third Party Payments	201	326	478	0	0	0	18	145	0
Special Items	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	647	485	714	725	268	277	378	703	0
Income									
Government Grants	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	0	0	0	0	0	0	0	0	0
Sales	0	0	0	0	2	0	0	0	0
Fees & Charges	5	0	0	7	489	0	28	0	0
Rents	0	0	3	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0
Total Controllable Income	5	0	3	7	491	0	28	0	0
Net Controllable Total	642	485	711	718	-223	277	350	703	0
Professional & Technical	149	17	12	124	87	36	150	139	0
Accommodation Recharges	41	0	0	27	10	4	13	7	0
Departmental Support	34	36	36	36	36	36	36	36	0
Depreciation and Notional Interest	80	0	190	0	0	0	0	0	0
Total Expenditure Outside Control	304	53	238	187	133	76	199	182	0
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges	0	0	0	0	0	0	0	0	0
Total Income Outside Control	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	946	538	949	905	-90	353	549	885	0

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Public Protection, Waste & Transport Portfolio

Subjective Summary	Original Estimate 2011/2012					
	Household Recycling	Street Maintenance Waste Group	Waste Management	Waste Collection	Waste Disposal	Total Protection & Waste Portfolio
	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure						
Employees	0	0	559	0	0	4,747
Premises	47	50	0	0	0	2,057
Transport	0	0	5	0	0	189
Supplies & Services	10	25	123	22	10	1,685
Transfer Payments	0	0	0	0	0	0
Third Party Payments	565	1,941	211	3,794	3,575	18,610
Special Items	0	0	0	0	0	0
Total Controllable Expenditure	622	2,016	898	3,816	3,585	27,288
Income						
Government Grants	0	0	0	0	0	0
Other Grants & Reimbursements	0	0	0	0	0	0
Sales	0	0	0	0	0	2
Fees & Charges	19	7	0	11	0	7,947
Rents	0	0	0	0	0	80
Interest	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Total Controllable Income	19	7	0	11	0	8,029
Net Controllable Total	603	2,009	898	3,805	3,585	19,259
Professional & Technical	14	111	357	25	74	2,341
Accommodation Recharges	0	0	14	0	0	246
Departmental Support	36	36	35	35	36	770
Depreciation and Notional Interest	0	8	0	0	0	4,372
Total Expenditure Outside Control	50	155	406	60	110	7,729
Deferred Charges & Amortisation	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0
Recharges	0	0	0	0	0	1,090
Total Income Outside Control	0	0	0	0	0	1,090
Net Expenditure/(Income)	653	2,164	1,304	3,865	3,695	25,898

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Public Protection, Waste & Transport Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	£000s	£000s	£000s
Subjective Summary			
Expenditure			
Employees	5,627	5,631	4,747
Premises	2,071	2,015	2,057
Transport	190	199	189
Supplies & Services	2,922	2,846	1,685
Transfer Payments	0	0	0
Third Party Payments	18,496	17,949	18,610
Special Items	0	0	0
Total Controllable Expenditure	29,306	28,640	27,288
Income			
Government Grants	239	239	0
Other Grants & Reimbursements	600	600	0
Sales	0	2	2
Fees & Charges	7,353	7,175	7,947
Rents	79	79	80
Interest	0	0	0
Other Income	0	-6	0
Total Controllable Income	8,271	8,089	8,029
Net Controllable Total	21,035	20,551	19,259
Professional & Technical	1,986	2,432	2,341
Accommodation Recharges	219	273	246
Departmental Support	765	709	770
Capital Financing	3,893	4,143	4,372
Total Expenditure Outside Control	6,863	7,557	7,729
Deferred Charges & Amortisation	1,130	0	0
Government Capital Grants	59	33	0
Recharges	1,084	1,006	1,090
Total Income Outside Control	2,273	1,039	1,090
Net Expenditure/(Income)	25,625	27,069	25,898

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2012**

Public Protection, Waste & Transport Portfolio

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	FTE	FTE	FTE
Number Of Employees			
C C T V	14.00	14.00	12.00
Bridges & Structural Engineering	0.00	0.00	1.00
Community Safety	3.00	3.00	3.00
Decriminalised Parking	8.00	8.00	8.00
Car Parking Management	11.00	9.00	8.00
ETE Central Pool	19.08	16.54	-12.29
Highways Maintenance	18.99	14.00	13.00
Road Safety & School Crossing	9.29	8.54	8.54
Traffic & Parking Management	15.00	22.60	21.60
Regulatory - Business	18.34	18.34	15.44
Regulatory - Licencing	7.00	7.00	5.00
Regulatory - Management	5.54	5.54	5.54
Regulatory - Protection	10.00	10.00	8.00
Street Scene	11.50	11.50	11.50
Waste Management	9.00	9.00	9.00
Total Number of Employees	159.74	157.06	117.33

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
FOR THE YEAR ENDING 31 MARCH 2012**

HOUSING REVENUE ACCOUNT

Description	2010/2011		2011/2012
	Original Budget	Probable Outturn	Estimate
	£000	£000	£000
Expenditure			
Employees	262	262	267
Premises (excluding repairs)	583	683	595
Repairs	4,709	4,709	5,313
Supplies and services	64	64	65
Negative Subsidy Liability	1,875	1,904	2,435
Management Fee	10,436	10,141	9,505
MATS	685	685	799
Provision for bad debts	234	234	250
Capital Financing Charges	7,220	6,853	7,315
Gross Expenditure	26,068	25,535	26,544
Income			
Government grants	0	0	0
Fees and charges	2,980	3,480	3,590
Rents	21,129	20,360	21,806
Other	206	235	235
Contribution from GF for wider Community	80	80	80
Interest	93	40	50
Recharges	1,399	1,269	760
Total Income	25,887	25,464	26,521
Deficit	181	71	23
Major Repairs Reserve			
Balance brought forward	85	0	0
Contribution to reserve	(4,797)	(4,797)	(4,928)
Used to fund capital	4,797	4,797	4,928
Balance carried forward	85	0	0
Working Balance			
Balance brought forward	(3,045)	(3,528)	(3,457)
Deficit from line 17	181	71	23
One-off costs	0	0	0
Revenue Contribution to Capital	0	0	0
Balance carried forward	(2,864)	(3,457)	(3,434)

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

CONTINGENCY

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	£000	£000	£000
Contingency			
Other items	1,605	1,253	2,750
Net Expenditure/(Income)	1,605	1,253	2,750

LEVIES

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	£000	£000	£000
Levies			
Kent and Essex Sea Fisheries Committee	29	29	21
Essex Local Flood Defence Committee	159	159	159
Coroner's Courts	224	265	179
Net Expenditure	412	453	359

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

FINANCING COSTS & INTEREST

Details	Estimate for 2010/2011		Estimate
	Original	Probable Outturn	2011/2012
	£000	£000	£000
Financing Costs & Interest			
Expenditure			
External Interest on Debt (PWLB)	9,315	8,570	9,295
External Interest on Debt (ECC)	444	463	526
Minimum Revenue Provision	3,399	3,594	3,789
Minimum Revenue Provision (ECC)	690	692	662
Interest on Balances	118	39	45
Interest on Balances (HRA)	103	41	51
Recoupment (Youth Commemorative Ground)	104	104	104
Total Expenditure	14,173	13,503	14,472
Income			
Interest Earned on Balances	2,773	2,773	1,171
Debt payments recharged to HRA	2,381	2,381	2,371
Total Income	5,154	5,154	3,542
Net Expenditure/(Income)	9,019	8,349	10,930

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

**CAPITAL PROGRAMME
SUMMARY OF CAPITAL EXPENDITURE & FUNDING
2010/2011 to 2014/2015**

Portfolio		Original	Revised	2011/12	2012/13	2013/14	2014/15	Total
		2010/11 Budget	2010/11 Budget	Budget	Budget	Budget	Budget	
		£000	£000	£000	£000	£000	£000	£000
Summary by Portfolio								
	Adult Social Care, Health & Housing Portfolio	(Page 71)	2,878	2,237	2,601	320	320	5,478
	Children & Learning Portfolio	(Pages 72 - 74)	41,561	39,505	19,646	6,256	700	66,406
	Corporate Support Services Portfolio	(Pages 75 - 76)	8,019	9,146	11,425	7,228	10,783	38,583
	Culture & Tourism Portfolio	(Pages 77 - 79)	13,321	12,565	9,892	11,260		33,717
	Deputy Leader / Enterprise & Regeneration	(Page 80)	930	6,129	2,634	1,200		9,963
	Planning Portfolio	(Page 81)		43	138			181
	Public Protection, Waste & Transport Portfolio	(Page 82)	21,914	18,695	10,649	6,558	4,106	43,125
	Specific Sums Retained	(Page 83)	700	147	9,030			9,177
	Housing Revenue Account (HRA)	(Page 84)	22,322	17,670	13,766	9,000		40,436
			111,646	106,137	79,781	41,822	15,909	247,067
FUNDED BY								
	Supported Borrowing			4,537	1,500	646		6,683
	Unsupported Borrowing			21,474	33,018	23,043	12,553	90,088
	Education Capital Grant			38,402	15,666	6,000	700	61,068
	Revenue Contribution			1,357	1,000			2,357
	Capital Reserve			279				279
	General Fund Capital Grants (excluding Education)			22,301	5,523	3,133	2,656	36,731
	Planning Application Income			147	9,309			9,456
	HRA			17,640	13,766	9,000		40,406
				106,137	79,781	41,822	15,909	247,067

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2012

CAPITAL PROGRAMME - Adult Social Care, Health & Housing Portfolio 2010/2011 to 2014/2015

Ref	Scheme	Original 2010/11 Budget £000	Revised 2010/11 Budget £000	2011/12 Budget £000	2012/13 Budget £000	2013/14 Budget £000	2014/15 Budget £000	Total Budget £000
CH5403	Thames Gateway Private Sector Homes	500	1,007					1,007
CH5400	Disabled Facilities		607	400				1,007
CC9171	Mandatory Disabled Facilities Grants Budget	320		320	320	320		960
CC9167	Housing Capital Growth	400	165	220	TBC	TBC	TBC	385
CH5401	Private Sector Renewal		90	280				370
CP3417	Major Extension	55	55					55
CH4150	Choice Based Lettings 2008-09	50	23	23				46
CS1049	Empty Dwelling Management	150	135	258				393
	General Fund Housing Total	1,475	2,081	1,501	320	320		4,222
CC9015	Reprovision of Saxon Lodge	400		700				700
CS1055	Social Care IT Infrastructure	208		208				208
CS1056	Social Care Housing / Reform			124				124
CC9017	Replace windows Priory Day	320	70					70
CS1020	New IT System	175	86	68				154
CC9105	Domestic Violence Unit	300						
	Adult Social Care	1,403	156	1,100				1,256
	Total Capital Schemes	2,878	2,237	2,601	320	320		5,478

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

**CAPITAL PROGRAMME - Children & Learning Portfolio
2010/2011 to 2014/2015**

Ref	Scheme	Original 2010/11 Budget	Revised 2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	Total Budget
		£000	£000	£000	£000	£000	£000	£000
CE2824	Building Schools for Future-Belfairs-Project Start	15,233	12,849	8,638				21,487
CC9142	Belfairs Adult College	2,000		2,000				2,000
CC9143	Belfairs Diploma Programme	1,200	1,200					1,200
CC9141	Belairs Contribution to shortfall	1,100		400	700			1,100
CE2538	Belfairs Motor Pool		736					736
CC9132	TCB Diploma and SEN	48						
	Building Schools for the Future Total	19,581	14,786	11,038	700			26,524
CC9050	Chase Sports field provision		69	100				169
CE2797	Priory Kichen/Food Room	75	107					107
CE2799	Friars Kitchen/Dining	75	75					75
CE2798	Thorpe Greenways Kitchen	38	75					75
CC9055	Prince Avenue Primary School	4						
CC9156	Temple Sutton Health Centre	50						
CC9135	Substance Misuse - Genesta		12					12
CE2550	Futures College	172						
CS1041	Integrated Children'S Services		62					62
CE1039	Lancaster Reorganisation	145	61					61
CE3500	Co Location		36					36
CE4500	Co Location Southend Central		122	12				134
	Children & Learning Other Schemes Total	558	619	112				731
CE2815	Schools Access Initiative	130	390	156				546
	Schools Access Initiative Total	130	390	156				546

Ref	Scheme	Original 2010/11 Budget	Revised 2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	Total Budget
		£000	£000	£000	£000	£000	£000	£000
CC9150	Future condition projects Post 10-11			400	900			1,300
CC9154	Blenheim Infant Block Underpinning	360	451	34				485
CC9057	Eastwood High School		263					263
CC9058	Thorpe Greenways Infant & Junior Schools	168	159	6				165
CC9060	Blenheim Primary School	193	183	7				190
CC9152	Hamstel Boiler	170	170					170
CC9148	Thorpedene Junior School Boilers Replacement	120	103	15				118
CC9149	Thorpedene Junior School Electrical Rewiring	119	76	3				79
CC9151	Eaars Hall Infant & Junior Roof	140	115	5				120
CC9153	Barons Court Equipment and ICT	60		120				120
CC9061	Blenheim Centre	90						
CE2763	S046 Eastwood School Roof		60					60
CE0011	St Thomas More Playground		90					90
CC9147	Thorpe greenways Infant and Junior Schools Roof	80	77	7				84
CC9006	Temple Sutton Heating & Pipes		55	3				58
CC9053	Milton Hall Primary Boiler		16					16
CE2848	Hinguar Heating	30	2	8				10
CE2785	Blenheim - Subsidence	7	2	3				5
CC9059	Thorpedene Junior School	2	9					9
CE2850	Richmond Primary Windows		1					1
CE0010	S046 Leigh Infants Boiler		1					1
	Condition Schemes Total	1,539	1,833	611	900			3,344
CE3105	Devolved Formula Capital	1,651	1,650	474	474			2,598
	Devolved Formula Capital Total	1,651	1,650	474	474			2,598
CE1602	Darlinghurst Childrens Centre		466	65				531
CE1597	Prince Avenue Childrens Centre	393	484					484
CE1594	Childrens Surestart Centres	443	469					469
CC9134	Early Years Aiming High		140					140
CE2546	Extended Schools	154						
CE1596	Hamstel Childrens Centre	392	482					482
CE2541	Dc Sure Start-Eastw'D C/T Hous		2					2
	Early Years Total	1,382	2,043	65				2,108
CE2854	Harnessing Technology Existing Grant		423	50				473
CE3918	Replacement Tracking System ICT		105	140				245
CS1030	QP IT for Children		2					2
	ICT Programme Total		530	190				720
CC9063	Chase Post 16 block	5,467	6,295	652				6,947
	Post 16 Total	5,467	6,295	652				6,947

Ref	Scheme	Original 2010/11 Budget	Revised 2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	Total Budget
		£000	£000	£000	£000	£000	£000	£000
CE8001	New Primary School (Hinguar)	2,674	250	3,981	1,932			6,163
CE8004	Barons Court Infants School	1,413	1,498	320				1,818
CE8011	Westborough Primary School	1,060	1,443					1,443
CC9049	St.Christopher Special School	1,221	1,175	200				1,375
CE8007	Prince Avenue remodel and Kitchens	914	1,050	163				1,213
CE8006	PCP - SACRED HEART EXTENSION			200		400		600
CE8002	Hamstel Infant Extension	801	1,158	30				1,188
CE8008	Temple Sutton Primary School	505	787	10				797
CE8005	Porters Grange Primary School	371	326	14				340
CE8013	Hinguar Nursery	264						
CC9062	Priory Special School	40	186	7				193
CE2792	Eastwood Primary Nurture	40	33	5				38
CE2791	Thorpden School Nurture	20	9					9
NEW	St.Mary's Primary Places				400	300	300	1,000
NEW	Hamstel Infant & Juniors Places			200	600			800
CE8010	Milton Hall Primary Places - New			250	350			600
NEW	Westborough Primary Places			200	300			500
NEW	Porters Grange Primary Places			150				150
CE8000	Primary Capital Programme	200	19					19
	Primary Capital Programme Total	9,523	7,934	5,730	3,582	700	300	18,246
CE9100	Future Education Schemes all years	50	40					40
	Retentions Total	50	40					40
CE2526	Southend Girls Science & Technology	25	14					14
CE2744	Westcliff High School for Girls Classrooms	21	17					17
	Suitability Total	46	31					31
CC9007	Shoebury Diploma Accomodation	700	1,154	46				1,200
CC9112	Kingsdown phase one	500	783	50				833
CE2534	Chase Fresh Start		63					63
CE2858	S046 Shoebury Youth Centre	294	1,318	122				1,440
CE2771	Kingsdown Reorganisation	100	3					3
CE2823	Lancaster 19-25 Block		30					30
CE1012	St Nicholas Reorganisation	40	3					3
	Targeted Capital Total	1,634	3,354	218				3,572
New	Special Schools			400	600			1,000
	Special School Places Capital Total			400	600			1,000
	Total Capital Schemes	41,561	39,505	19,646	6,256	700	300	66,406

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

**CAPITAL PROGRAMME - Corporate Support Services Portfolio
2010/2011 to 2014/2015**

Ref	Scheme	Original	Revised	2011/12	2012/13	2013/14	2014/15	Total Budget
		2010/11 Budget	2010/11 Budget	Budget	Budget	Budget	Budget	
		£000	£000	£000	£000	£000	£000	£000
CC9103	Accommodation Strategy	3,950	1,058	8,358	5,155	8,000		22,571
CP1820	Civic Ctr 2nd Main Feeder	1,050	900	70				970
CP2147	Network Upgrades		44					44
	Accommodation Strategy Total	5,000	2,002	8,428	5,155	8,000		23,585
CP9112	Dc-Airport-Use Land Sale Proceeds	587	1,254					1,254
	Airport Total	587	1,254					1,254
CC9120	Tickfield Enhancement	240	1,349					1,349
CC9188	Units 5/6, 11, 12(a) Pier Arches Remedial Works	400	150	250				400
CC9079	Porters Enhancement		211					211
CC9173	Priory House Internal / External Refurbishment	78						
CG1010	Lpsa - Capital		235					235
CG1001	Lpsa - Arts Grants		85					85
CG1003	Lpsa - Pct H&Sc Grants		73					73
CG1002	Lpsa - H&Sc Grants		49					49
CG1004	Lpsa - C&D P/Ship Grants		9					9
	Asset Management Total	718	2,161	250				2,411
CC9004	New Burial Ground	300		200	390	1,700		2,290
CP2128	Cemetery & Crematoria	30						
CP2127	Crematorium Re-Quip (Mercury)		364	31				395
CP2208	North Road Chapel		238					238
	Cemeteries & Crematorium Total	330	602	231	390	1,700		2,923
CC9126	Mayors Lift		136					136
CC9125	Goods Lift		130					130
CP1029	Civic Centre - Lift Works		63					63
CC9187	Provide additional fire escape from the Council Chamber	50	50					50
	Civic Cente Total	50	378					378
CP1951	Disabilities Discrimination Act Council		168					168
	Disabled Discrimination Act Total		168					168
CP0004	Fixed Wire Testing Remedial Works		181	7				188
CC9139	York Rd Market	155	162					162
CC9091	Gas improvements works	56	70	28				98
CC9090	Legionella compliance works	50	50	22				72
	Health & Safety Total	261	463	57				520

Ref	Scheme	Original	Revised	2011/12	2012/13	2013/14	2014/15	Total Budget
		2010/11 Budget	2010/11 Budget	Budget	Budget	Budget	Budget	£000
		£000	£000	£000	£000	£000	£000	£000
CC9094	Electronic Document & Records System EDRMS	260	138	256	83	83		560
CC9186	Integration of Core Business Intelligence Systems	225	425					425
CD1000	Software Licensing		300					300
CC9098	IP Telephony	150	500					500
CC9099	Office Comms Server		119					119
CT3001	Gazetteer Management System			232				232
CC9100	ICT Hardware & Software	330	30	262				292
CC9100	ICT Hardware & Software			600	600			1,200
New - 04	Endpoint Security & Malware Protection			80				80
CC9189	ESRI Licence Capital Bid	40	40					40
CC9129	Internet Feeder		30					30
CC9127	CMS Content Mangmnt System		25					25
CP2144	Server Rationalisation	18	60					60
	ICT Programme Total	1,023	1,666	1,430	683	83		3,862
CP2150	Urgent Works To Property		384					384
New - 04	Urgent Works			1,000	1,000	1,000		3,000
CC9093	Asbestos surveys and remedial works	50						
CP1050	29 Herbert Grove		61					61
CP0001	S046 Residential Prop urgent works		6	29				35
	Urgent Property Works Total	50	451	1,029	1,000	1,000		3,480
	Total Capital Schemes	8,019	9,146	11,425	7,228	10,783		38,583

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

**CAPITAL PROGRAMME - Culture & Tourism Portfolio
2010/2011 to 2014/2015**

Ref	Scheme	Original	Revised	2011/12	2012/13	2013/14	2014/15	Total Budget
		2010/11 Budget	2010/11 Budget	Budget	Budget	Budget	Budget	
		£000	£000	£000	£000	£000	£000	£000
9	ELAN System Replacement			450				450
CC9163	Payment Facilities - Capita Paye.Net	35	35					35
CC9169	Integration of Arboreal and Horticultural Land Managemt Software	18	18					18
CC9168	Installation of Networked Access to Priory Park, Southchurch Hall and	17	17					17
	ICT Total	70	70	450				520
CL1002	New Swimming Pool	4,199	5,407	188				5,595
CC9042	Replace Pool Plant Shoeburyness			700				700
CC9176	Southend Leisure & Tennis Centre Athletics Track Refurbishment	300	300	50				350
CC9040	Replace Ventilation system Belfairs Leisure	135		285				285
CC9193	Warrior Square Demolition			400				400
CL1011	Blenheim Sports Pavilion			186				186
CC9122	S046 Southchurch Pavilion		168					168
CC9177	Southend Leisure & Tennis Centre Outside Tennis Courts	60	60					60
CD0003	SLTC - Lights		84					84
CC9166	Eastwood Sports Pavilion Essential Works	16	16					16
	Leisure Total	4,710	6,035	1,810				7,844
CC9001	Elmer Sq Project - Library (SBC contribution only)		250	990	11,260			12,500
NEW - 02	Library Radio Frequency Identification contribution			240				240
NEW - 02	Library RFID - SBC contribution			160				160
CL1001	Replacement Library - Feasibility Study	100	346					346
CC9021	Leigh Library Lift	75	58					58
CC9178	Westcliff Library Boiler & Heating Fans	56	16	40				56
CC9170	Leigh Library Wall Repair	56		54				54
CC9027	PC's Library Peoples Network	30	30	30				60
CC9043	Thorpedene Library			30				30
	Libraries Total	317	700	1,544	11,260			13,503

Ref	Scheme	Original 2010/11 Budget	Revised 2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	Total Budget
		£000	£000	£000	£000	£000	£000	£000
CL1004	Prittlewell Prince Feasibility		717	240				957
CL2194	Prittlewell Priory Museum	361	166	195				361
CC9174	Prittlewell Prince / Priory Crescent Shrubbery Landscaping	65	65					65
CL1009	Cctv - Bandstand & Museum	30	31					31
CC9018	Central Museum Discovery Centre	5	5					5
CC9019	Central Museum Display	5	2					2
CC9002	Prittlewell Prince Museum (Indicative)			TBC				
	Museums Total	466	986	435				1,421
CE0002	Playbuilder	539	539	100				639
CC9023	Shoebury Garrison/Gunners H&S	552	424	100				524
CC9047	Pump Priming Budget	264		644				644
CC9138	St Johns Churchyard	50	109					109
CC9175	Sewage Installation Belfairs Park Cottage & Yard / Toilet Installation	72	72					72
CC9032	Re-Roof Southchurch Hall	70	65	5				70
CC9164	Chalkwell Environmental Centre Roof Replacement	56		56				56
CC9031	Enhance external WC's	70	35					35
CC9198	Nursery & Priory Yard Toilets		65					65
CC9033	Legionella and Water Regs		36	24				60
CC9038	Electrical Remedial works		31					31
CC9196	Cliffdown Environmental Enhancement		30					30
CC9070	Event Infrastructure		15					15
CC9191	S046 Shoebury Leisure Toilets		8					8
	Other Total	1,673	1,428	929				2,357

Ref	Scheme	Original 2010/11 Budget	Revised 2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	Total Budget
		£000	£000	£000	£000	£000	£000	£000
CC9136	Warrior Square Gardens HCA	700	676					676
CC9140	Warrior Square Gardens SBC		200					200
CC9028	Priory Park Lake	231	235					235
CC9045	Verge Enhancement	100	128	100				228
CC9030	Shoebury Park Lake	141	152					152
CC9029	Southchurch Park Lake	131	147					147
CC9041	Southchurch Park Water Main			120				120
CL2250	All Parks Footpaths	50	21					21
CL2230	Oakwood Park Pavillion	30	38					38
CC9195	Warrior Square Car Park Feasibility		50					50
CC9172	Parks Nursery - electrical works	22	22					22
CC9037	Irrigation Belfairs Golf		42					42
CC9110	Allotment Creation 09-10		18					18
CC9024	New Access Road - Nursery		15					15
	Parks & Open Spaces Total	1,405	1,745	220				1,965
CC9157	Pier Head & Structure	3,000	180	2,820				3,000
CC9076	Pier Sprinkler	1,000						
CL2170	Pier Redevelopment		723	1,057				1,780
CC9182	Southend Pier	330	200	460				660
	Pier Total	4,330	1,103	4,337				5,440
CC9044	Cliffs Pavilion New Seating	180	410					410
CL1097	New Sub-Station Palace	98	3	95				98
CL3192	Cliffs Pavilion Stage Lift		39					39
CC9165	Cliff Pavilion Paving in Fountatin Area	73		73				73
CL3193	Cliffs Pavilion Bore Hole		47					47
	Theatres Total	351	500	168				668
	Total Capital Schemes	13,321	12,565	9,892	11,260			33,717

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2012

CAPITAL PROGRAMME - Deputy Leader / Enterprise & Regeneration Portfolio 2010/2011 to 2014/2015

Ref	Scheme	Original 2010/11 Budget	Revised 2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	Total Budget
		£000	£000	£000	£000	£000	£000	£000
CC9107	City Beach - HCA		4,409					4,409
CC9192	City Beach - Toilets		600					600
	City Beach Total		5,009					5,009
CC9065	Coastal Defence	500	100	900	500			1,500
CC9184	Westcliff Paddling Pool	3	3	122				125
CC9064	Old Leigh Flood Defence	3						
CC9160	Coastal Landscaping		93					93
CC9161	Leigh Creek Dredging - Feasibility	25	60	45				105
41a	Leigh Creek Dredging			TBC	TBC			
	Coast Defence & Foreshore Total	531	256	1,067	500			1,823
CC9072	Western Esplanade Cliffs Stabilisation	144	242	1,500	700			2,442
CC9073	Public Toilets		162	8				170
CT1171	Pch & Demolish 16 Brunel Road		255	59				314
CC9180	Millennium Clock Relocation	5	5					5
	ETE Other Schemes Total	149	664	1,567	700			2,931
CC9185	Two Tree Rowing Feasibility	250	200					200
	Two Tree Total	250	200					200
	Total Capital Schemes	930	6,129	2,634	1,200			9,963

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE FOR THE YEAR ENDING 31 MARCH 2012

CAPITAL PROGRAMME - Planning Portfolio 2010/2011 to 2014/2015

Ref	Scheme	Original 2010/11 Budget £000	Revised 2010/11 Budget £000	2011/12 Budget £000	2012/13 Budget £000	2013/14 Budget £000	2014/15 Budget £000	Total Budget £000
CT3005	Planning Delivery Grant Capital Management		43	138				181
	Planning Total		43	138				181
	Total Capital Schemes		43	138				181

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

**CAPITAL PROGRAMME - Public Protection, Waste & Transport Portfolio
2010/2011 to 2014/2015**

Ref	Scheme	Original 2010/11 Budget	Revised 2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	Total Budget
		£000	£000	£000	£000	£000	£000	£000
CC9067	Digital Recording System		261					261
CU2700	Road Safety - Keymed		14	86				100
CG1009	Building Safer Communities Fund	56	33					33
	Public Protection Total	56	308	86				394
CT7514	Waste Infrastructure Capital	104	416	2,100				2,516
	Waste Total	104	416	2,100				2,516
CC9066	Southend Transport Model	240	218	257				475
	Boosting Advanced Public Transport System	240	218	257				475
CC9011	LTP - Maintenance	1,905	1,905					1,905
CT7530	Victoria Gateway - HCA Funded	5,183	5,182					5,182
CC9179	Highways Planned Maintenance Investment	1,000	1,200	1,300	1,200	1,200		4,900
CX3000	Cuckoo Corner DFT & SBC	4,200	3,263	674				3,937
CT7520	Progress Road - HCA funded	2,377	2,764					2,764
CU2203	Airport Access Enhancement Contribution	2,000	200	1,800				2,000
NEW	Cinder Path			100	1,000			1,100
CC9183	Street Lighting Renewal	250	50	450	250	250		1,000
CT7506	Highways/Traffic infrastructure improvements	250	420	80				500
CT5056	DC - Interreg 111B Sust Acc		165					165
	Highways Total	17,165	15,149	4,404	2,450	1,450		23,453
CC9114	Cliffs Pay & Display		0	89				89
CC9115	Parking Improvement Programme		2					2
CL2185	Car Parks Upgrade			71				71
CC9071	Farringdon/Hollybrook Car Park		426	209				635
	Parking Total		429	368				797
CX4000	Essex Safety Camera Group	65		65				65
	Safety Camera Total	65		65				65
CC9009	LTP - Integrated Transport	1,714	824					824
CC9010	LTP - Cycle England Match funded	500	150					150
CC9009	LTP - Integrated Transport (see Appendix 3(i))			1,067	1,138	1,138	1,600	4,943
CC9011	LTP - Maintenance (see Appendix 3(ii))			1,932	1,720	1,518	1,518	6,688
CC9181	South Essex Rapid Transit	370		370	1,250			1,620
CY2000	Bus Shelters		90					90
CC9077	Cycling Cities & Towns Project	1,700	1,112					1,112
	Transport Total	4,284	2,175	3,369	4,108	2,656	3,118	15,426
	Total Capital Schemes	21,914	18,695	10,649	6,558	4,106	3,118	43,125

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2012

CAPITAL PROGRAMME - Specific Sums Retained 2010/2011 to 2014/2015

Ref	Scheme	Original 2010/11 Budget	Revised 2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	Total Budget
		£000	£000	£000	£000	£000	£000	£000
CT0012	S38 Fossetts Farm Bridleway		(0)	211				211
CT0007	S38 Inspection Magazine Rd		(0)	10				10
CT0008	S38 Foot/Cycleway at Garrison			5				5
CC9005	S106 Fossetts Farm Development	700		7,700				7,700
CT0057	S106 Nth Sbury Rd 0301504out			286				286
CT8132	S106 High Works Shoe Garrison			139				139
CT0051	S106 - College London Rd			120				120
CB1001	S106 Seec 0200500ful			104				104
CT0052	S106 - Aldi 666-687 London Road		8	73				81
CT0031	S106 Kenway Works 0501149ful		5	70				75
CT0017	S106 Univ H-Way0401561ful		43	24				67
CT0050	S106 Prospects/Futures College		11	54				65
CT0042	S106 Land North Of Ambleside			54				54
CT0062	S106 109 Olive Av 0700379fulm			45				45
CT0009	S106 436 Prince Ave 0500402ful			41				41
CT0014	S106 Sainbury's London Road		80					80
CT0026	S106 531 Southch Rd 0501284res			32				32
CT0064	S106 Former College 1000225FUL			15				15
CT0006	S106 Bircham Rd 0601069ful			12				12
CT0013	S106 111 West Road Westcliff			9				9
CT0033	S106 Ajax Works 0300130ful			8				8
CL2204	S106 Garrison Cricket Mainten			8				8
CT0003	S106 Garrison Park Store			6				6
CT0035	S106 22/23 Leas, 262-264station			5				5
CT0015	S106 Queens Hotel Afford Hsing			2				2
Total Capital Schemes		700	147	9,030				9,177

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2012**

**CAPITAL PROGRAMME - Housing Revenue Account
2010/2011 to 2014/2015**

Ref	Scheme	Original 2010/11 Budget	Revised 2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	Total Budget
		£000	£000	£000	£000	£000	£000	£000
	<u>Housing Revenue Account</u>							
	Decent Homes Programme							
CM1011	2010/11 Bathroom Refurbishment		1,500					1,500
CM1012	2010/11 Central Heating		3,073					3,073
CM1014	2010/11 Environmental - H&S works		1,880					1,880
CM1015	2010/11 Kitchen Renewals		4,100					4,100
CM1016	2010/11 Rewiring		511					511
CM1017	2010/11 Roofs		2,058					2,058
CM1018	2010/11 Window & Door Replacement		1,259					1,259
CM1019	2010/11 Common Areas Improvement		1,528					1,528
CM1020	2010/11 Void Refurbishment		50					50
CM9193	Adaptation 193 Fairfax Drive		40					40
CM1111	2011/12 Bathroom Refurbishment			1,100				1,100
CM1112	2011/12 Central Heating			1,100				1,100
CM1115	2011/12 Kitchen Renewals			1,600				1,600
CM1116	2011/12 Rewiring			100				100
CM1117	2011/12 Roofs			1,050				1,050
CM1118	2011/12 Window & Door Replacement			400				400
CM1114	2011/12 Environmental - H&S works			2,700				2,700
CM1119	2011/12 Common Areas Improvement			2,200				2,200
CM1040	EDRF Match Funding Year 1			380				380
New	Future Programme (MRA & Decent Homes)	19,277						
CM1100	Decent Homes Backlog Funding			276	7,000			7,276
	Council House Adaptations							
CM9100	Disabled Adaptations	490	576	500				1,076
CM9150	Minor Adaptations		23					23
	Sheltered Housing Remodelling							
CM1030	2010/11 Sheltered Refurbishment	2,000	125	500	2,000			2,625
CM1031	Sheltered Remodeling Westwood			750				750
CM1032	Sheltered Remodeling Longmans			750				750
CM9500	Sheltered Housing DDA works		400	360				760
CM9197	Phase 4-Nestuda/Nayland/Harris/McAdden	555	548					548
	Total Capital Schemes	22,322	17,670	13,766	9,000			40,436

GLOSSARY

FTEs	Full time equivalent - the number of employees is expressed as the equivalent number of posts not the number of people.
OBJECTIVE SUMMARY	The objective summary for each portfolio shows net expenditure classified by service.
SUBJECTIVE SUMMARY	The subjective summary for each portfolio shows expenditure and income classified by type rather than by service. The standard headings are as follows:-
Employees	Salaries, national insurance and pension costs for employees of the Borough Council as well as other employee related expenses such as agency staff payments, interview expenses, training and relocation.
Premises	Expenses directly related to land and buildings.
Transport	Expenses associated with the provision, hire or use of transport.
Supplies and Services	All direct supplies and service expenses to the Borough Council including equipment, printing, stationery and procurement.
Transfer Payments	Payments to individuals for which no goods and services are received in return by the Borough Council. This heading includes housing and council tax benefit.
Third Party Payments	Payments to external providers in return for the provision of a service. This includes contractors (but not capital work) and consultants.
MATS	Management, Administrative and Technical Services - the charges made by support units within the Borough Council to front line services. They include charges from the Directorate of Children's & Learning Services, the Directorate of Community Services, finance, legal, IT, human resources and property.
Depreciation and Notional Interest	The revenue charges arising from capital assets held by the Council, comprising depreciation and a notional interest element. These charges do not impact on the Council's overall budget requirement.
Government Grants	Specific grants received from Government.
Other Grants and Reimbursements	Grants and contributions towards a specific project received from bodies and partners other than Central Government.
Sales	Sales of goods and services.
Fees and Charges	Charges for the use of Council services such as swimming pools and car parking.
Rents	Income received from the renting out or letting of Council property.
Interest	Interest earned on cash balances.
Other	Other income not included in any of the above headings.
Recharges	The value of costs recharged by support units to front line services.

The Council has a 'Cabinet and Scrutiny' system. The Cabinet is made up of eight Executive Councillors, who each have the responsibility for different areas of the Council's work called 'Portfolios'.

Portfolio Holders at 12 May 2011 are listed below.

Portfolio	Executive Councillor	Substitute (from amongst Cabinet)
Leader/Policy & Finance	Nigel Holdcroft	John Lamb
Deputy Leader/Regeneration & Enterprise	John Lamb	Nigel Holdcroft
Adult Social Care, Health & Housing	Lesley Salter	Mark Flewitt
Children & Learning	Mark Flewitt	Derek Jarvis
Corporate Support Services	Andrew Moring	Nigel Holdcroft
Culture & Tourism	Derek Jarvis	Tony Cox
Public Protection, Waste & Transport	Tony Cox	John Lamb
Planning	Jonathon Garston	Andrew Moring

CONTACTS

(as at 1 April 2011)

If you would like further details on the information included in this book
the appropriate contacts are as follows:

	External	Internal
Adult Social Care, Health & Housing Portfolio		
Ian Traynier (Adult Social Care)	(01702) 534056	4056
Mat Thorpe (Housing)	(01702) 215650	5650
Children & Learning Portfolio		
Ian Traynier	(01702) 534056	4056
Corporate Support Services Portfolio		
Sue Adams	(01702) 215353	5353
Culture & Tourism Portfolio		
Mat Thorpe	(01702) 215650	5650
Deputy Leader of the Council Portfolio		
Sue Adams	(01702) 215353	5353
Housing Revenue Account (HRA)		
Mat Thorpe	(01702) 215650	5650
Leader of the Council Portfolio		
Sue Adams	(01702) 215353	5353
Public Protection, Waste & Transport Portfolio		
Mat Thorpe	(01702) 215650	5650
Planning Portfolio		
Mat Thorpe	(01702) 215650	5650
Contingency		
Sue Adams	(01702) 215353	5353
Levies, Financing Costs & Interest etc.		
Caroline Fozzard	(01702) 215213	5213
Capital		
Caroline Fozzard	(01702) 215213	5213
Group Manager		
Ian Ambrose	(01702) 215204	5204