



Budget 2015/16

**SOUTHEND-ON-SEA BOROUGH COUNCIL
BUDGET FOR
1 APRIL 2015 to 31 MARCH 2016**

MAYOR

Councillor Chris Walker

**CHAIRMAN OF THE CABINET
& LEADER OF THE COUNCIL**

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Council Budget 2015/16

This year's budget has been prepared against the background of the ongoing contraction of available public sector funding for Local Government. This has required the Council to continue to find a significant level of both revenue and capital savings to be able to present a balanced budget. It is also clear that large scale savings will continue to be needed over the next three financial years.

In announcing the grant that the Council receives to fund the net cost of running of its services, the Government has continued with a more streamlined grant system. This means that, in general, the Council receives one overall grant rather than specific grants dedicated for certain services, which gives greater flexibility in how services are financed. Overall, this main grant from Government provides nearly 23% of support to our net budget of £126.1 million.

The remainder of the Council's funding is derived from its' share of retained business rates (26%) and Council Tax (51%).

There has been cross party Member involvement in identifying areas where savings can be targeted and made. The Corporate Management Team therefore prepared a budget for approval to Cabinet that addressed the need for significant savings in 2015/16 with the help of the outcomes of Member discussions and the various workshops undertaken. The public budget consultation also assisted in informing the compilation of the Council's budget.

The final budget for 2015/16 that was approved by Council on 26 February 2015 set a;

- General fund revenue budget of £126.093 million
- Savings package to be delivered of £10.500 million
- Recognition of service pressures of £3.090 million
- One-off investments in services totalling £0.717 million
- A 1.95% increase in the Council Tax level for 2015/16
- Capital investment budget to maintain and improve our assets of £155 million over the period 2015/16 to 2018/19
- Balanced Housing Revenue Account to manage the Council's housing stock
- Medium Term Financial Plan forecast to identify further savings of £32.4 million for the period 2016/17 to 2018/19.

The full detail of the agreed budget for 2015/16 is set out in the following pages.

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2016**

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

	Original Estimate 2014/15	Probable Outturn 2014/15	Budget 2015/16
	£000	£000	£000
Portfolios			
Adult Social Care, Health & Housing	47,806	49,307	50,192
Children & Learning	33,267	36,141	33,477
Community Development	3,091	4,867	3,208
Enterprise, Tourism & Economic Development	12,724	16,995	13,942
Leader	6,212	6,453	3,715
Public Protection, Waste & Transport	23,682	24,605	25,273
Regulatory Services	2,421	2,439	2,435
Sub Total	129,203	140,807	132,242
Capital Financing Removed	(12,216)	(20,208)	(19,982)
Portfolio Net Expenditure	116,987	120,599	112,260
Levies	516	512	550
Contingency - General	2,085	1,626	2,085
- Pay Award	700	700	0
- Transformation	1,500	0	1,500
- Inflation	1,240	0	1,240
Pensions Upfront Funding	9,564	9,564	(4,782)
Financing costs	16,205	15,455	16,062
Total net expenditure	148,797	148,456	128,915
Contribution to /(from) general reserves	0	0	0
Contribution to /(from) earmarked reserves	(11,372)	(11,718)	(1,889)
Revenue Contribution to Capital	656	1,108	3,090
Corporate Savings (Unallocated)	0	0	(50)
Corporate Savings (2014/15)	(235)	0	0
Non Service Specific Grants	(4,465)	(4,465)	(3,973)
Total Budget Requirement	133,381	133,381	126,093

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

SUBJECTIVE SUMMARY

Details	Estimate for 2014/15		Estimate
	Original	Probable Outturn	2015/16
	£000	£000	£000
Expenditure			
Employees	63,844	64,337	63,020
Premises	6,155	6,127	5,847
Transport	2,287	2,186	2,137
Supplies and Services	37,691	39,612	38,272
Transfer Payments	79,370	79,469	79,573
Third Party Payments	185,401	184,877	183,536
Capital Finance Charges	16,519	15,891	16,549
Gross Expenditure	391,267	392,499	388,934
Income			
Government Grants	(212,693)	(210,092)	(213,383)
Other Grants and Reimbursements	(13,844)	(14,798)	(13,690)
Sales	(713)	(488)	(919)
Fees and Charges	(26,029)	(28,812)	(27,394)
Rents	(2,202)	(2,426)	(2,429)
Interest	(320)	(522)	(488)
Other	(933)	(934)	(957)
Total Income	(256,734)	(258,072)	(259,260)
Net Expenditure/(Income)	134,533	134,427	129,674
Contribution to/(from) earmarked reserves etc	(1,808)	(2,154)	(6,671)
Revenue Contributions to Capital	656	1,108	3,090
Contribution to/(from) general reserve	0	0	0
Budget Requirement	133,381	133,381	126,093

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

PRESSURES 2015/16

				£	£
Portfolio					
Adult Social Care Health and Housing	5P	BIA		170,000	
	3P	Older People		500,000	
	2P	Transitions - Learning Disabilities		635,000	1,305,000
Children and Learning	4P	Staying Put		75,000	75,000
Community Development	1P	Housing/Council Tax Benefit Administration Subsidy		110,000	110,000
Public Protection, Waste and Transport	6P	Decriminalised Parking		100,000	
	7P	Waste Management		1,500,000	1,600,000
Total				<u>3,090,000</u>	<u>3,090,000</u>
Department					
People					1,380,000
Place					1,600,000
Corporate Services					110,000
Total					<u>3,090,000</u>

ONE-OFF INVESTMENTS 2015/16

				£
Portfolio				
Adult Social Care Health and Housing		Delaware and Priory		267,000
Children and Learning		Schools Improvement		200,000
Enterprise, Tourism and Economic Development		Economic Development		100,000
		Economic Development - Place Making		50,000
		Energy Team		100,000
Total				<u>717,000</u>
Department				
People				467,000
Place				250,000
Corporate Services				0
Total				<u>717,000</u>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

SAVINGS 2015/16

			£	£	
Portfolio					
Adult Social Care Health and Housing	PE8	Changing Skill Mix and Outsourcing Support Planning in Adult Social Work teams	150,000		
	PE9	Mental Health Efficiencies	100,000		
	PE10	Reduction in residential placements and longer term support through Better Care Fund	980,000		
	PE11	Review of High Cost Placements and Care Packages	100,000		
	PE12	Provider Services Managers Review	55,000		
	PE13	Queensway	240,000		
	PE20	Hostel Income Generation	150,000		
	PE21	Private Sector Housing	40,000		
	PE23	Supporting People (SP) Contracts	600,000		
	PE25	Carers Grant Budget	30,000		
	PE26	Social Care Training Budget	55,000		
	PE27	Supporting People (SP) HRA Contracts	360,000		
	PE28	Better Care Fund (BCF)	2,000,000		
	PE29	Resource Allocation System (RAS)	200,000	5,060,000	
	Children and Learning	PE1	Redesign Early Offer Pathway	100,000	
		PE2	Family Centre Redesign	200,000	
		PE3	Short Breaks Budget	60,000	
		PE4	Teenage Pregnancy Service	50,000	
		PE5	Success for All Children Joint Commissioning Budget	40,000	
		PE6	Connexions Service	135,000	
		PE7	Resources Panel / Efficiencies	20,000	
		PE14	Early Years	165,000	
		PE15	Early Years	60,000	
		PE16	Special Educational Needs (SEN) Service	35,000	
		PE17	School Improvement	95,000	
		PE18	School Governance - Shared Service	30,000	
		PE19	Children's Centres	100,000	
		PE22	Capitalise Posts	20,000	
		PE24	School Development Team	15,000	
PE30		Stage 2 Complaints	10,000		
PE31		Continuing Health Care for Children	100,000		
PE32		Children's Placement Costs	100,000		
PE33		Children's Integrated Locality Service Budget	50,000		
PE34		Special Educational Needs (SEN) Reform Grant	20,000		
Community Development	CS11	93 - 99 Southchurch Road	185,000	1,590,000	
	PL6	Anti-Social Behaviour (ASB)	80,000		
	CS3	Bereavement Services Income Charges	175,000		
	CS24	Channel Shift in the Reporting of Place Based Events	20,000		
	CS25	Housing Benefit Subsidy	100,000	375,000	
Enterprise, Tourism and Economic Development	PL8	Events	40,000		
	PL9	Economic Development	55,000		
	PL10	Pier Income	45,000		
	PL17	Leisure and Transport Contracts Efficiencies	320,000		
	PL18	Third Party Payments in Culture	100,000		
	PL19	Restructuring of Leisure Management	60,000		
	PL20	Library Review	126,000		
	PL21	Pitch Rationalisation with Community Interest Company	30,000		
	PL22	Bowling Charges	10,000		
	PL23	Review Energy Team	20,000		
	PL25	Leisure Income	25,000		
	PL26	Town Centre Management	34,000		
	PL27	Southend Marine Activities Centre	40,000	905,000	

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

SAVINGS 2015/16				
			£	£
Leader	CS1	Citizen Account	40,000	
	CS4	Telephone Trading with Schools	20,000	
	CS5	Better Start - Financial Management	75,000	
	CS7	Combining Children's and Adults Payments Team	70,000	
	CS8	Restructure Financial Management	60,000	
	CS9	Asset Management - Increased Rental Income	125,000	
	CS10	Civic Centre Accommodation	217,000	
	CS12	Rents on Community Halls and Public Halls	40,000	
	CS13	VAT Advice	45,000	
	CS14	Counter Fraud - Cost Neutral over next 3 years	50,000	
	CS15	People & Policy - Management Restructure	50,000	
	CS16	Outlook Magazine Online	20,000	
	CS17	People & Policy - Additional Income	35,000	
	CS18	Legal - Additional Income	25,000	
	CS19	Democratic Services - Printing of Agendas	10,000	
	CS20	Democratic Services - Deletion of Overtime Budget	10,000	
	CS21	Democratic Services - Members Transport / Expenses	10,000	
	CS22	Emergency Planning	10,000	
	CS23	Facilities Management Staffing	25,000	937,000
Public Protection, Waste and Transport	PL1	Waste Collection and Street Cleansing Contract	425,000	
	PL2	Delete Doorstep Textiles Recycling Collection	12,000	
	PL3	Rationalise Litter Bins in Residential Areas	20,000	
	PL7	Restructure Business Support	70,000	
	PL11	Common Permit Scheme	150,000	
	PL13	Parking Charges	245,000	
	PL15	LED Light Energy Saving	100,000	
	PL16	Highway Contract Procurement	150,000	
	PL24	Review Environmental Care Team (ECO)	180,000	
	PL28	Coastal Protection Efficiencies	15,000	
	PL29	Traffic Management Efficiencies	30,000	
	PL30	LED Maintenance Budget	15,000	
	PL31	Reduce Transport Budget	25,000	
	PL32	Reduction in Waste Collection Contract Gain Share Provision	40,000	1,477,000
Regulatory Services	PL4	Tables and Chairs Income	30,000	
	PL5	Taxi Lincensing	11,000	
	PL12	Building Control Income	20,000	
	PL14	Development Control Income	45,000	
				106,000
Unallocated	CS2	Venue Hire to Maximise Income - Weddings only in Historic Assets	35,000	
	CS5	Hybrid Mail	15,000	50,000
		Total	10,500,000	10,500,000
Department				
People				6,465,000
Place				2,568,000
Corporate Services				1,467,000
		Total		10,500,000

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

BASIC AMOUNTS OF COUNCIL TAX

	2014/15	2015/16
	£	£
<u>Southend-on-Sea Borough Council</u>		
Budget Requirement		
Southend-on-Sea Borough Council element	133,380,190	126,090,645
Leigh-on-Sea Town Council element	302,581	361,694
	133,682,771	126,452,339
Retained Business Rates	(22,644,000)	(23,613,000)
Business Rates Top-up Grant	(9,271,572)	(9,448,736)
Business Rates S31 Grant	(333,688)	0
Revenue Support Grant	(38,987,928)	(28,728,230)
Council Tax Surplus - Southend-on-Sea Borough Council element	(1,000,000)	(1,000,000)
Demand on Collection Fund	61,445,583	63,662,373
Council Tax Base	53,755.87	54,591.12
Council Tax Base-Leigh-on-Sea Town Council	8,326.44	8,442.91
Southend-on-Sea Borough Council Basic Amount of Band D Council Tax <i>(average across the Borough including Leigh on Sea)</i>	1,143.05	1,166.17
Southend-on-Sea Borough Council - Tax Band D	1,137.42	1,159.54
Leigh-on-Sea Town Council - Tax Band D	36.34	42.84
<u>Precepts</u>		
Essex Police Authority	7,755,359	8,033,083
Essex Fire Authority	3,570,465	3,625,942
Essex Police Authority - Tax Band D	144.27	147.15
Essex Fire Authority - Tax Band D	66.42	66.42
<u>Total Council Tax Band D</u>		
Leigh-on-Sea Town Council	1,384.45	1,415.95
All other parts of the Borough	1,348.11	1,373.11

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

COUNCIL TAX BANDS 2015/16

Band	Valuation for Band	Southend-on-Sea Borough Council	Essex Police & Crime Commissioner	Essex Fire Authority	Total for Unparished Area	Total for Leigh-on-Sea Town Council Area
		£	£	£	£	£
A	Up to £40,000	773.03	98.10	44.28	915.41	943.97
B	£40,000 to £52,000	901.86	114.45	51.66	1,067.97	1,101.29
C	£52,000 to £68,000	1,030.70	130.80	59.04	1,220.54	1,258.62
D	£68,000 to £88,000	1,159.54	147.15	66.42	1,373.11	1,415.95
E	£88,000 to £120,000	1,417.22	179.85	81.18	1,678.25	1,730.61
F	£120,000 to £160,000	1,674.89	212.55	95.94	1,983.38	2,045.26
G	£160,000 to £320,000	1,932.57	245.25	110.70	2,288.52	2,359.92
H	£320,000 plus	2,319.08	294.30	132.84	2,746.22	2,831.90

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

COLLECTION FUND ESTIMATE

	Estimate		Estimate	
	2014/15		2015/16	
	£000	£000	£000	£000
<u>INCOME</u>				
Council Tax		72,771		75,322
Non Domestic Rates collectable		46,212		48,190
TOTAL INCOME		118,983		123,512
<u>EXPENDITURE</u>				
<u>Precepts</u>				
Southend-on-Sea Borough Council	61,143		63,301	
Essex Police & Crime Commissioner	7,755		8,033	
Essex Fire Authority	3,570		3,626	
Leigh Town Council	303	72,771	362	75,322
<u>Business Rates</u>				
Payable to Central Government	23,106		24,095	
Retained by Southend-on-Sea	22,644		23,613	
Passed to Essex Fire Authority	462	46,212	482	48,190
TOTAL EXPENDITURE		118,983		123,512

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

ESTIMATED LEVEL OF RESERVES (as at February 2015)

	Balance at 1 April 2014	Transfers 2014/15	Estimated Balance at 1 April 2015	Transfers 2015/16	Estimated Balance at 31 March 2016
	£000	£000	£000	£000	£000
General Reserve	11,000	0	11,000	0	11,000
HRA Reserve	3,502	0	3,502	0	3,502
Earmarked Reserves	54,401	(8,187)	46,214	832	47,046
Total Available Reserves	68,903	(8,187)	60,716	832	61,548
Earmarked Reserves	£000	£000	£000	£000	£000
Capital Reserves					
Capital	6,128	(844)	5,284	(2,276)	3,008
Corporate Reserves					
Business Transformation Reserve	2,478	1,786	4,264	(2,405)	1,859
Business Rates Retention Reserve	2,128		2,128		2,128
Interest Equalisation Reserve	2,133		2,133		2,133
LABGI Reserve	43		43		43
New Homes Bonus Reserve	1,844	300	2,144	342	2,486
Pension Funding Reserve	9,564	(9,564)	0	3,973	3,973
Repairs & Renewals	275	0	275		275
Insurance	3,534		3,534		3,534
Service Reserves					
Agresso Rollout	819	(214)	605	(5)	600
Area Child Protection	78		78		78
Art Reserve	36		36		36
Building Control Reserve	143		143		143
Elections	142	(35)	107	(35)	72
Local Land Charges	234		234		234
LPSA Grant	826	(277)	549	(277)	272
Museum Exhibits	114		114		114
School Improvement	1,289	(200)	1,089	(200)	889
Scrutiny Function	17		17		17
Social Fund	1,190		1,190	(106)	1,084
Supporting People	809	35	844	(600)	244
Waste Management Reserve	4,843		4,843		4,843
Welfare Reform Reserve	1,490	(500)	990	(300)	690
Grants					
DSG	739		739		739
General Grants	6,655	(1,109)	5,546		5,546
Public Health	773	(773)	0		0
Public Health - DAAT	323	(323)	0		0
Weekly Collection Support Scheme	402		402		402
Monies Held in Trust	53		53		53
Total General Fund Reserves	49,102	(11,718)	37,384	(1,889)	35,495
Capital Investment	4,826	3,471	8,297	2,661	10,958
Heating Reserve	353		353		353
Repair Contract Pensions	120	60	180	60	240
Total HRA Reserves	5,299	3,531	8,830	2,721	11,551
Total Earmarked Reserves	54,401	(8,187)	46,214	832	47,046

SOUTHEND-on-SEA BOROUGH COUNCIL

Medium Term Financial Forecast

	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000
Base Budget				
From prior year	133,381	127,981	120,786	116,302
LESS				
Appropriations to/from Reserves in prior year	11,723	1	(3,067)	(839)
Revenue Contributions to Capital	(1,113)	(3,090)	(2,140)	(350)
Less other one-off expenditure/savings	(10,598)	2,815	3,782	(650)
Adjusted Base Budget	133,393	127,707	119,361	114,463
Appropriations to/from reserves	(1)	3,067	839	(101)
Revenue Contributions to Capital (funded from Earmarked Reserves)	3,090	2,140	350	350
Other one-off/time limited expenditure bids	(2,815)	(3,782)	650	543
Inflation and other increases	1,490	2,240	2,240	2,240
Corporate Cost Pressures	(258)	1,978	1,779	1,521
Directorate Savings/Pressures				
On-going Corporate and Directorate cost pressures allowance	3,090	1,400	1,400	1,400
Savings agreed in prior year etc	0	0	0	0
Savings identified as per Budget Council	(10,500)	(7,410)	0	1,400
Better Care Fund				
NHS funding to Support Social Care and benefit Health	(5,518)	(5,518)	(5,518)	(5,518)
Expenditure relating to the NHS funding	5,518	0	5,518	0
Housing Revenue Account				
Projected Expenditure	28,792	27,817	30,511	31,214
Projected Income	(31,513)	(32,428)	(33,297)	(34,041)
Contributions to/(from) HRA Earmarked Reserves	2,721	0	2,786	0
Schools				
Dedicated Schools Grant received from Government	(71,093)	(71,093)	(71,093)	(71,093)
Dedicated Schools Grant distributed to schools	71,093	71,093	71,093	71,093
Pupil Premium received from Government (indicative)	(6,019)	(6,019)	(6,019)	(6,019)
Pupil Premium distributed to schools	6,019	0	6,019	0
Projected General Fund Net Expenditure	127,489	134,750	126,619	120,416
Changes in General Grants	492	(264)	(17)	264
Budget Requirement	127,981	134,486	126,602	120,680
Funded by:				
Council tax increase (1.95% in 15/16, +1.5% in 16/17 onwards) (taxbase +0.5% p.a.)	(63,303)	(64,571)	(65,867)	(67,188)
Business Rates Retained	(33,062)	(33,731)	(34,488)	(35,314)
Formula Grant	(28,728)	(21,484)	(15,447)	(9,778)
Reserves and Balances	(2,888)	(1,000)	(500)	0
Total funding	(127,981)	(120,786)	(116,302)	(112,280)
Funding Gap	0	13,700	10,300	8,400

Funding available from Council Tax	63,303	64,571	65,867	67,188
Band D Council Tax				
Council Tax for a Band D Property	1,159.56	1,176.93	1,194.57	1,212.48
% Increase in Council Tax	1.95%	1.50%	1.50%	1.50%
Council Tax Base				
Council Tax Base	54,591	54,864	55,138	55,414
Increase in Taxbase on prior year	1.55%	0.50%	0.50%	0.50%

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

EMPLOYEE NUMBERS (FULL TIME EQUIVALENT)

	2014/15		2015/16
	Original FTEs	Probable Outturn FTEs	Budget FTEs
Adult Social Care, Health & Housing	485.98	480.40	465.30
Children's and Learning Services	377.68	335.65	329.64
Community Development	189.52	174.41	184.91
Enterprise, Tourism and Economic Development	201.04	206.04	203.42
Leader	278.55	318.40	314.40
Public Protection, Waste & Transport	130.18	124.68	116.18
Regulatory Services	46.51	45.51	44.51
Total FTE - by Portfolio	1,709.46	1,685.09	1,658.36
Chief Executive	2.00	2.00	2.00
People	884.26	837.65	816.54
Place	378.96	379.46	367.34
Corporate Services	421.07	443.98	438.48
Public Health	23.17	22.00	34.00
Total FTE - by Department	1,709.46	1,685.09	1,658.36

The FTE numbers above reflects the number of employees budgeted for, as at October 2014, adjusted where appropriate for the impact of agreed savings.

In addition Directors have elected to incorporate varying allowances for vacancies into their service budgets, meaning that those services need to be run at below establishment in order to breakeven.

Budget Monitoring

The Service Reports will be derived directly from the finance system. Currently they show full year Original Budget, Virement to Date, and Latest Budget. They also show the latest budget to date and spend to date. Spend to date includes known material period end accruals. No adjustments will be made to these prime reports. Targeted reports are available to Group Managers, Heads of Service and Directors through Agresso Self Serve functionality.

Group Managers	Copy of each cost centre that they manage
Heads of Service	Summary of each Group Managers budgets
Director's	Summary of each Head of Service - essentially the Director's section of the Consolidation Report

Meetings held during the period will be used to establish

- a) Major period end accruals that will need to be taken into account so as to present a more realistic picture
- b) Forecast outturn for the year
- c) Reasons behind "to date" variances
- d) Reasons behind "forecast outturn" variances
- e) Achievement of allocated savings and investment (not necessarily appropriate for all levels of meeting)
- f) Agreed management action, such as virement, cap on spend etc etc

The above to be captured on a pro-forma meeting note and sign & dated by GM, HoS or Director as appropriate, plus the attendant Accountant

Meetings will be organised in hierarchical order (although acceptable to combine meetings with the agreement of the service area), i.e.

Group Managers, then

Head of Service (taking results of GM meetings), then

Directors (taking results of HoS meetings)

Meetings are to be prebooked in advance, and given the tight turnaround for this process, both the Service Manager and the Accountant have responsibility to make themselves available at the planned times

The consolidation report will consist of a set of Portfolio and Departmental reports incorporating

- a) the Departments forecast outturn
- b) analysis of the "to date" and "forecast outturn" variances
- c) what progress has been made in delivering planned savings and investment
- d) management action plans for keeping to the budget by the end of the year.

Timetable for Budget Monitoring - 2015/16

Month	Accounting Period	Last Working Day of Period	Budget Savings Returns to S151 Officer	Finance Review of Savings Returns	Date of Period End	Final Ledger Amendments (by close of play)
April	1	Thu 30-Apr-15			Thu 30-Apr-15	Tue 05-May-15
May	2	Fri 29-May-15	Fri 29-May-15	Tue 02-Jun-15	Sun 31-May-15	Tue 02-Jun-15
June	3	Tue 30-Jun-15	Tue 30-Jun-15	Thu 02-Jul-15	Tue 30-Jun-15	Thu 02-Jul-15
July	4	Fri 31-Jul-15	Fri 31-Jul-15	Tue 04-Aug-15	Fri 31-Jul-15	Tue 04-Aug-15
August	5	Mon 31-Aug-15	Mon 31-Aug-15	Wed 02-Sep-15	Mon 31-Aug-15	Wed 02-Sep-15
September	6	Wed 30-Sep-15	Wed 30-Sep-15	Fri 02-Oct-15	Wed 30-Sep-15	Fri 02-Oct-15
October	7	Fri 30-Oct-15	Fri 30-Oct-15	Tue 03-Nov-15	Sat 31-Oct-15	Tue 03-Nov-15
November	8	Mon 30-Nov-15	Mon 30-Nov-15	Wed 02-Dec-15	Mon 30-Nov-15	Wed 02-Dec-15
December	9	Thu 31-Dec-15	Thu 31-Dec-15	Tue 05-Jan-16	Thu 31-Dec-15	Tue 05-Jan-16
January	10	Fri 29-Jan-16	Fri 29-Jan-16	Tue 02-Feb-16	Sun 31-Jan-16	Tue 02-Feb-16
February	11	Fri 26-Feb-16	Fri 26-Feb-16	Tue 01-Mar-16	Sun 28-Feb-16	Tue 01-Mar-16
March	12	Thu 31-Mar-16			Thu 31-Mar-16	Mon 04-Apr-16

Month	Accounting Period	Self Service Reports Available	Consolidation Report	Sent to S151 officer (by close of play)	Final date for CMT (noon)	Date of CMT
April	1	Wed 06-May-15				
May	2	Wed 03-Jun-15	Fri 05-Jun-15	Mon 08-Jun-15	Fri 12-Jun-15	Wed 17-Jun-15
June	3	Fri 03-Jul-15	Fri 10-Jul-15	Mon 13-Jul-15	Fri 17-Jul-15	Wed 29-Jul-15
July	4	Wed 05-Aug-15	Fri 07-Aug-15	Mon 10-Aug-15	Fri 14-Aug-15	Wed 26-Aug-15
August	5	Thu 03-Sep-15	Fri 04-Sep-15	Mon 07-Sep-15	Fri 11-Sep-15	Wed 23-Sep-15
September	6	Mon 05-Oct-15	Fri 09-Oct-15	Mon 12-Oct-15	Fri 16-Oct-15	Wed 21-Oct-15
October	7	Wed 04-Nov-15	Fri 06-Nov-15	Mon 09-Nov-15	Fri 13-Nov-15	Wed 18-Nov-15
November	8	Thu 03-Dec-15	Fri 04-Dec-15	Mon 07-Dec-15	Fri 11-Dec-15	Wed 16-Dec-15
December	9	Wed 06-Jan-16	Fri 08-Jan-16	Mon 11-Jan-16	Fri 15-Jan-16	Wed 27-Jan-16
January	10	Wed 03-Feb-16	Fri 05-Feb-16	Mon 08-Feb-16	Fri 12-Feb-16	Wed 24-Feb-16
February	11	Wed 02-Mar-16	Fri 04-Mar-16	Mon 07-Mar-16	Fri 11-Mar-16	Wed 23-Mar-16
March	12	Tue 05-Apr-16				

ADULT SOCIAL CARE, HEALTH & HOUSING

REVENUE BUDGET 2015/16

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Adult Social Care, Health & Housing Portfolio

Objective Summary	2014/15						2015/16		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Department of People	492	(497)	(5)	496	(497)	(1)	498	(507)	(9)
Housing Needs and Homelessness	1,868	(682)	1,186	1,923	(682)	1,241	1,449	(439)	1,010
Head of Commission Staff	1,445	(1,716)	(271)	2,071	(1,803)	268	2,063	(2,062)	1
Head of Strategy Staff	2,014	(2,409)	(395)	1,967	(2,311)	(344)	1,877	(1,933)	(56)
Learning Difficulties	16,920	(1,490)	15,430	16,383	(1,534)	14,849	16,712	(1,734)	14,978
Mental Health Needs	2,996	(162)	2,834	4,336	(210)	4,126	3,105	(165)	2,940
Older People	32,093	(12,378)	19,715	32,855	(13,182)	19,673	31,999	(14,581)	17,418
Care Act	0	0	0	0	0	0	1,571	(1,571)	0
Other Community Services	1,483	(1,292)	191	2,711	(2,368)	343	1,655	(1,309)	346
Private Sector Housing	3,704	(3,162)	542	3,785	(3,203)	582	5,866	(338)	5,528
Physical or Sensory Impairment	4,506	(488)	4,018	4,813	(589)	4,224	4,595	(552)	4,043
Supporting People	4,240	0	4,240	4,044	0	4,044	3,772	0	3,772
Service Strategy and Regulation	428	(107)	321	409	(107)	302	328	(107)	221
Net Expenditure/(Income)	72,189	(24,383)	47,806	75,793	(26,486)	49,307	75,490	(25,298)	50,192

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Adult Social Care, Health & Housing Portfolio

Subjective Summary	2014/15		2015/16
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	15,745	16,323	15,705
Premises	395	410	463
Transport	589	564	577
Supplies & Services	5,904	7,131	7,551
Third Party Payments	38,927	40,399	39,062
Transfer Payments	0	0	0
MATS	2,718	2,996	3,191
Accommodation Charges	471	514	289
Departmental Support	4,168	4,168	3,231
Depreciation	3,272	3,288	5,421
Gross Expenditure	72,189	75,793	75,490
Income			
Government Grants	(549)	(601)	(1,492)
Other Grants & Reimbursements	(5,717)	(5,203)	(8,628)
Sales	(455)	(230)	(455)
Fees & Charges	(9,744)	(12,642)	(9,982)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	(3,095)	(3,095)	(229)
Recharges	(4,280)	(4,280)	(4,067)
Recharges to Housing Revenue Account	(543)	(435)	(445)
Other Internal Charges	0	0	0
Total Income	(24,383)	(26,486)	(25,298)
Net Expenditure/(Income)	47,806	49,307	50,192

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
ADULT SOCIAL SERVICES, HEALTH and HOUSING PORTFOLIO

Subjective Summary	Portfolio Total	Department of People	Housing Needs and Homelessness	Head of Commission Staff	Head of Strategy Staff	Learning Difficulties	Mental Health Needs	Older People	Care Act	Other Community Services	Private Sector Housing	Physical or Sensory Impairment	Supporting People	Service Strategy and Regulation
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure														
Employees	15,705	486	708	1,749	1,667	2,595	527	6,266	0	(51)	441	1,123	193	1
Premises	463	0	1	0	0	125	3	265	0	1	2	66	0	0
Transport	577	2	3	32	11	307	29	153	0	8	2	29	1	0
Supplies & Services	7,551	8	124	149	199	88	19	1,453	1,571	219	20	70	3,417	214
Third Party Payments	39,062	2	0	133	0	12,430	1,929	21,100	0	893	0	2,575	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	63,358	498	836	2,063	1,877	15,545	2,507	29,237	1,571	1,070	465	3,863	3,611	215
Income														
Government Grants	(1,492)	0	0	0	(57)	(170)	0	0	(1,116)	(42)	0	0	0	(107)
Other Grants & Reimbursements	(8,628)	0	(150)	(100)	0	(652)	(24)	(5,627)	(455)	(1,267)	0	(353)	0	0
Sales	(455)	0	0	0	0	(14)	0	(441)	0	0	0	0	0	0
Fees & Charges	(9,982)	0	0	(109)	(57)	(898)	(141)	(8,513)	0	0	(65)	(199)	0	0
Rents	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(20,557)	0	(150)	(209)	(114)	(1,734)	(165)	(14,581)	(1,571)	(1,309)	(65)	(552)	0	(107)
Net Controllable Total	42,801	498	686	1,854	1,763	13,811	2,342	14,656	0	(239)	400	3,311	3,611	108
MATS	3,191	0	270	0	0	536	219	1,269	0	385	114	315	80	3
Accommodation Charges	289	0	40	0	0	77	0	7	0	124	23	0	9	9
Departmental Support	3,231	0	238	0	0	535	379	1,413	0	76	0	417	72	101
Depreciation	5,421	0	65	0	0	19	0	73	0	0	5,264	0	0	0
Total Expenditure Outside Control	12,132	0	613	0	0	1,167	598	2,762	0	585	5,401	732	161	113
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(229)	0	0	0	0	0	0	0	0	0	(229)	0	0	0
Recharges	(4,067)	(507)	0	(1,741)	(1,819)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(445)	0	(289)	(112)	0	0	0	0	0	0	(44)	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(4,741)	(507)	(289)	(1,853)	(1,819)	0	0	0	0	0	(273)	0	0	0
Net Expenditure/(Income)	50,192	(9)	1,010	1	(56)	14,978	2,940	17,418	0	346	5,528	4,043	3,772	221

CHILDREN & LEARNING

REVENUE BUDGET 2015/16

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Children and Learning Portfolio

Objective Summary	2014/15						2015/16		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Retained									
Childrens Commissioning	2,378	(1,482)	896	1,353	(327)	1,026	1,093	(558)	535
Children with Special Needs	2,678	(502)	2,176	3,224	(418)	2,806	2,171	(777)	1,394
Early Years Development and Child Care Partnership	10,974	(9,605)	1,369	11,287	(9,623)	1,664	11,090	(9,623)	1,467
Children Fieldwork Services	4,451	0	4,451	5,518	0	5,518	4,887	0	4,887
Children Fostering and Adoption	7,051	(555)	6,496	7,259	(426)	6,833	7,061	(208)	6,853
Youth Service	1,761	(265)	1,496	1,780	(265)	1,515	1,813	(390)	1,423
Other Education	558	(519)	39	522	(519)	3	577	(524)	53
Private Voluntary Independent	4,625	(200)	4,425	5,261	(200)	5,061	4,465	(160)	4,305
Children Specialist Commissioning	1,179	(94)	1,085	1,374	(107)	1,267	1,321	(59)	1,262
Children Specialist Projects	290	(169)	121	(956)	(815)	(1,771)	219	(216)	3
School Support and Preventative Services	31,663	(22,563)	9,100	33,354	(23,045)	10,309	32,969	(23,616)	9,353
Youth Offending Service	2,731	(1,118)	1,613	2,782	(872)	1,910	3,074	(1,132)	1,942
Total Retained	70,339	(37,072)	33,267	72,758	(36,617)	36,141	70,740	(37,263)	33,477
Delegated									
Schools Delegated Budgets	73,957	(73,957)	0	71,093	(71,093)	0	71,093	(71,093)	0
Total Delegated	73,957	(73,957)	0	71,093	(71,093)	0	71,093	(71,093)	0
Net Expenditure/(Income)	144,296	(111,029)	33,267	143,851	(107,710)	36,141	141,833	(108,356)	33,477

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Children and Learning Portfolio

Subjective Summary	2014/15		2015/16
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	16,059	15,043	13,956
Premises	656	513	333
Transport	797	728	744
Supplies & Services	14,282	14,777	13,912
Third Party Payments	13,967	13,725	12,887
Transfer Payments	86,349	85,025	84,837
MATS	3,332	4,439	3,864
Accommodation Charges	453	539	440
Departmental Support	1,262	112	1,952
Depreciation	7,139	8,950	8,908
Gross Expenditure	144,296	143,851	141,833
Income			
Government Grants	(103,622)	(100,939)	(100,689)
Other Grants & Reimbursements	(825)	(931)	(758)
Sales	(45)	(45)	(45)
Fees & Charges	(913)	(738)	(798)
Rents	(13)	0	0
Interest	0	0	0
Government Capital Grants	(4,411)	(4,411)	(5,128)
Recharges	(1,200)	(646)	(938)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(111,029)	(107,710)	(108,356)
Net Expenditure/(Income)	33,267	36,141	33,477

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
CHILDREN AND LEARNING PORTFOLIO

Subjective Summary	Portfolio Total	Childrens Commissioning	Children with Special Needs	Early Years Development and Child Care Partnership	Children Fieldwork Services	Children Fostering and Adoption	Youth Service	Other Education	Private Voluntary Independent	Children Specialist Commissioning	Children Specialist Projects
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure											
Employees	13,956	717	814	159	2,727	1,981	1,009	339	0	732	17
Premises	333	2	28	20	0	72	126	12	0	2	30
Transport	744	3	35	1	278	65	27	0	0	8	0
Supplies & Services	13,912	107	356	6,042	299	774	125	91	0	139	3
Third Party Payments	12,887	0	303	190	172	3,078	9	85	4,465	72	169
Thransfer Payments	84,837	0	384	4,501	0	0	0	0	0	0	0
Total Controllable Expenditure	126,669	829	1,920	10,913	3,476	5,970	1,296	527	4,465	953	219
Income											
Government Grants	(100,689)	(236)	0	(9,623)	0	(38)	(50)	(269)	0	(10)	(169)
Other Grants & Reimbursements	(758)	0	(169)	0	0	(170)	0	0	(160)	(43)	0
Sales	(45)	0	0	0	0	0	(45)	0	0	0	0
Fees & Charges	(798)	(20)	(19)	0	0	0	(295)	(255)	0	(6)	0
Rents	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(102,290)	(256)	(188)	(9,623)	0	(208)	(390)	(524)	(160)	(59)	(169)
Net Controllable Total	24,379	573	1,732	1,290	3,476	5,762	906	3	4,305	894	50
MATS	3,864	252	170	56	725	613	329	9	0	171	0
Accommodation Charges	440	12	2	32	167	50	6	1	0	58	0
Departmental Support	1,952	0	79	35	519	415	112	40	0	139	0
Depreciation	8,908	0	0	54	0	13	70	0	0	0	0
Total Expenditure Outside Control	15,164	264	251	177	1,411	1,091	517	50	0	368	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(5,128)	0	0	0	0	0	0	0	0	0	0
Recharges	(938)	(302)	(589)	0	0	0	0	0	0	0	(47)
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(6,066)	(302)	(589)	0	0	0	0	0	0	0	(47)
Net Expenditure/(Income)	33,477	535	1,394	1,467	4,887	6,853	1,423	53	4,305	1,262	3

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
CHILDREN AND LEARNING PORTFOLIO**

Subjective Summary	Portfolio Total	School Support and Preventative Services	Youth Offending Service	Schools Delegated Budgets
	£000s	£000s	£000s	£000s
Expenditure				
Employees	13,956	3,224	2,237	0
Premises	333	39	2	0
Transport	744	289	38	0
Supplies & Services	13,912	5,916	60	0
Third Party Payments	12,887	4,248	96	0
Transfer Payments	84,837	8,859	0	71,093
Total Controllable Expenditure	126,669	22,575	2,433	71,093
Income				
Government Grants	(100,689)	(18,377)	(824)	(71,093)
Other Grants & Reimbursements	(758)	92	(308)	0
Sales	(45)	0	0	0
Fees & Charges	(798)	(203)	0	0
Rents	0	0	0	0
Total Controllable Income	(102,290)	(18,488)	(1,132)	(71,093)
Net Controllable Total	24,379	4,087	1,301	0
Expenditure Outside Control				
MATS	3,864	1,104	435	0
Accommodation Charges	440	99	13	0
Departmental Support	1,952	420	193	0
Depreciation	8,908	8,771	0	0
Total Expenditure Outside Control	15,164	10,394	641	0
Income Outside Control				
Interest	0	0	0	0
Government Capital Grants	(5,128)	(5,128)	0	0
Recharges	(938)	0	0	0
Recharges to Housing Revenue Account	0	0	0	0
Other Internal Charges	0	0	0	0
Total Income Outside Control	(6,066)	(5,128)	0	0
Net Expenditure/(Income)	33,477	9,353	1,942	0

COMMUNITY DEVELOPMENT

REVENUE BUDGET 2015/16

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Community Development Portfolio

Objective Summary	2014/15						2015/16		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Public Health	5,475	(5,427)	48	5,993	(5,085)	908	6,409	(6,369)	40
Drug and Alcohol Action Team	2,747	(2,555)	192	3,094	(2,607)	487	2,717	(2,548)	169
Young Persons Drug and Alcohol Team	301	(255)	46	291	(255)	36	301	(263)	38
Closed Circuit Television	467	(18)	449	506	(38)	468	403	(18)	385
Community Safety	417	(50)	367	393	(59)	334	356	(41)	315
Cemeteries and Crematorium	1,339	(1,833)	(494)	1,377	(1,833)	(456)	1,437	(2,044)	(607)
Customer Services Centre	1,985	(2,068)	(83)	1,792	(1,961)	(169)	1,921	(1,968)	(47)
Dial A Ride Service	68	(2)	66	74	(2)	72	103	(17)	86
Housing Benefit and Council Tax Benefit Admin	3,091	(1,997)	1,094	3,112	(2,063)	1,049	2,830	(1,285)	1,545
Rent Benefit Payments	99,128	(99,050)	78	99,847	(99,050)	797	98,947	(99,050)	(103)
Registration of Births Deaths and Marriages	423	(322)	101	449	(322)	127	470	(323)	147
Partnership Team	319	0	319	307	0	307	327	0	327
Support To Voluntary Sector	908	0	908	907	0	907	913	0	913
Net Expenditure/(Income)	116,668	(113,577)	3,091	118,142	(113,275)	4,867	117,134	(113,926)	3,208

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Community Development Portfolio

Subjective Summary	2014/15		2015/16
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	5,909	6,115	6,496
Premises	384	376	364
Transport	79	56	59
Supplies & Services	4,319	5,588	4,542
Third Party Payments	4,466	3,695	4,647
Transfer Payments	99,052	99,852	98,699
MATS	1,644	1,793	1,653
Accommodation Charges	406	383	315
Departmental Support	158	87	145
Depreciation	251	197	214
Gross Expenditure	116,668	118,142	117,134
Income			
Government Grants	(102,574)	(102,533)	(105,987)
Other Grants & Reimbursements	(6,760)	(6,520)	(3,569)
Sales	(54)	(54)	(54)
Fees & Charges	(2,195)	(2,281)	(2,589)
Rents	(199)	(199)	(37)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(1,795)	(1,688)	(1,690)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(113,577)	(113,275)	(113,926)
Net Expenditure/(Income)	3,091	4,867	3,208

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
COMMUNITY DEVELOPMENT PORTFOLIO

Subjective Summary	Portfolio Total	Public Health	Drug and Alcohol Action Team	Young Persons Drug and Alcohol Team	Closed Circuit Television	Community Safety	Cemeteries and Crematorium	Customer Services Centre	Dial A Ride Service	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Registration of Births Deaths and Marriages	Partnership Team	Support To Voluntary Sector
	£000s		£000s	£000s	£000s	£000s							£000s	£000s
Expenditure														
Employees	6,496	1,522	252	248	257	130	725	1,410	78	1,250	0	314	234	76
Premises	364	12	0	0	0	0	215	5	0	0	0	6	0	126
Transport	59	30	8	1	0	(1)	15	1	0	2	0	2	1	0
Supplies & Services	4,542	385	2,143	5	43	28	120	110	0	437	500	27	47	697
Third Party Payments	4,647	4,195	284	0	0	151	12	0	5	0	0	0	0	0
Transfer Payments	98,699	0	0	0	0	0	0	0	0	252	98,447	0	0	0
Total Controllable Expenditure	114,807	6,144	2,687	254	300	308	1,087	1,526	83	1,941	98,947	349	282	899
Income														
Government Grants	(105,987)	(6,369)	(2,548)	(263)	0	0	0	0	0	(1,285)	(95,522)	0	0	0
Other Grants & Reimbursements	(3,569)	0	0	0	0	(41)	0	0	0	0	(3,528)	0	0	0
Sales	(54)	0	0	0	0	0	(49)	0	0	0	0	(5)	0	0
Fees & Charges	(2,589)	0	0	0	(18)	0	(1,993)	(278)	(17)	0	0	(283)	0	0
Rents	(37)	0	0	0	0	0	(2)	0	0	0	0	(35)	0	0
Total Controllable Income	(112,236)	(6,369)	(2,548)	(263)	(18)	(41)	(2,044)	(278)	(17)	(1,285)	(99,050)	(323)	0	0
Net Controllable Total	2,571	(225)	139	(9)	282	267	(957)	1,248	66	656	(103)	26	282	899
MATS	1,653	144	30	47	51	24	146	280	17	777	0	96	27	14
Accommodation Charges	315	121	0	0	0	0	0	68	0	103	0	16	7	0
Departmental Support	145	0	0	0	16	24	26	47	3	9	0	9	11	0
Depreciation	214	0	0	0	36	0	178	0	0	0	0	0	0	0
Total Expenditure Outside Control	2,327	265	30	47	103	48	350	395	20	889	0	121	45	14
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(1,690)	0	0	0	0	0	0	(1,690)	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,690)	0	0	0	0	0	0	(1,690)	0	0	0	0	0	0
Net Expenditure/(Income)	3,208	40	169	38	385	315	(607)	(47)	86	1,545	(103)	147	327	913

ENTERPRISE, TOURISM & ECONOMIC DEVELOPMENT

REVENUE BUDGET 2015/16

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Enterprise, Tourism & Economic Development Portfolio

Objective Summary	2014/15						2015/16		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Arts Development	525	(207)	318	518	(207)	311	516	(205)	311
Amenity Services Organisation	2,862	(2,366)	496	3,019	(2,357)	662	3,005	(2,389)	616
Culture Management	203	(6)	197	200	(6)	194	135	(6)	129
Library Service	3,781	(385)	3,396	4,161	(385)	3,776	3,509	(387)	3,122
Museums And Art Gallery	1,069	(66)	1,003	1,092	(66)	1,026	1,170	(92)	1,078
Parks And Amenities Management	4,605	(1,200)	3,405	5,402	(828)	4,574	4,458	(663)	3,795
Sports Development	190	(61)	129	221	(81)	140	277	(134)	143
Sport and Leisure Facilities	847	0	847	1,605	0	1,605	835	0	835
Southend Theatres	664	(16)	648	517	(16)	501	581	(16)	565
Resort Services Pier and Foreshore and Southend Marine Activity Centre	2,235	(1,310)	925	3,592	(650)	2,942	3,128	(947)	2,181
Tourism	375	(10)	365	380	(10)	370	300	(10)	290
Mayoralty	199	0	199	200	0	200	211	0	211
Economic Development	400	0	400	2,072	(1,720)	352	483	(112)	371
Town Centre	316	(47)	269	156	(47)	109	124	(47)	77
Climate Change	127	0	127	233	0	233	218	0	218
Net Expenditure/(Income)	18,398	(5,674)	12,724	23,368	(6,373)	16,995	18,950	(5,008)	13,942

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Enterprise, Tourism & Economic Development Portfolio

Subjective Summary	2014/15		2015/16
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	6,294	6,513	6,428
Premises	1,676	1,678	1,761
Transport	468	503	423
Supplies & Services	1,675	3,224	1,794
Third Party Payments	2,452	2,232	2,247
Transfer Payments	0	0	0
MATS	1,798	1,721	1,774
Accommodation Charges	47	105	86
Departmental Support	1,814	2,033	1,998
Depreciation	2,174	5,359	2,439
Gross Expenditure	18,398	23,368	18,950
Income			
Government Grants	0	(70)	(70)
Other Grants & Reimbursements	(471)	(2,142)	(605)
Sales	(146)	(146)	(355)
Fees & Charges	(1,840)	(1,752)	(1,940)
Rents	(980)	(26)	(19)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(2,237)	(2,237)	(2,019)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(5,674)	(6,373)	(5,008)
Net Expenditure/(Income)	12,724	16,995	13,942

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
ENTERPRISE, TOURISM AND ECONOMIC DEVELOPMENT PORTFOLIO

Subjective Summary	Portfolio Total	Arts Development	Amenity Services Organisation	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Sports Development	Sport and Leisure Facilities	Southend Theatres	Resort Services Pier and Foreshore and Southend Marine Activity Centre	Tourism
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	6,428	177	1,800	47	1,494	561	729	55	108	1	886	74
Premises	1,761	3	35	0	413	262	197	0	7	19	790	2
Transport	423	1	283	1	15	2	52	0	0	0	48	3
Supplies & Services	1,794	245	233	11	396	53	211	12	5	0	259	43
Third Party Payments	2,247	0	131	0	450	3	1,169	118	156	188	10	11
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	12,653	426	2,482	59	2,768	881	2,358	185	276	208	1,993	133
Income												
Government Grants	(70)	0	0	0	0	0	0	(20)	0	0	0	0
Other Grants & Reimbursements	(605)	(186)	0	0	(185)	(25)	(7)	(114)	0	0	0	0
Sales	(355)	(4)	0	0	(66)	(23)	(4)	0	0	0	(258)	0
Fees & Charges	(1,940)	(15)	(370)	(6)	(136)	(29)	(648)	0	0	(16)	(689)	(10)
Rents	(19)	0	0	0	0	(15)	(4)	0	0	0	0	0
Total Controllable Income	(2,989)	(205)	(370)	(6)	(387)	(92)	(663)	(134)	0	(16)	(947)	(10)
Net Controllable Total	9,664	221	2,112	53	2,381	789	1,695	51	276	192	1,046	123
MATS	1,774	36	468	33	417	142	303	40	0	11	224	29
Accommodation Charges	86	0	0	19	30	0	16	0	0	0	0	21
Departmental Support	1,998	51	52	24	22	36	1,543	52	0	19	34	117
Depreciation	2,439	3	3	0	272	111	238	0	559	343	877	0
Total Expenditure Outside Control	6,297	90	523	76	741	289	2,100	92	559	373	1,135	167
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(2,019)	0	(2,019)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(2,019)	0	(2,019)	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	13,942	311	616	129	3,122	1,078	3,795	143	835	565	2,181	290

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
ENTERPRISE, TOURISM AND ECONOMIC DEVELOPMENT PORTFOLIO

Subjective Summary	Portfolio Total	Mayoralty	Economic Development	Town Centre	Climate Change
	£000s		£000s	£000s	£000s
Expenditure					
Employees	6,428	81	201	34	180
Premises	1,761	31	0	2	0
Transport	423	12	2	2	2
Supplies & Services	1,794	45	223	55	3
Third Party Payments	2,247	0	0	11	0
Transfer Payments	0	0	0	0	0
Total Controllable Expenditure	12,653	169	426	104	185
Income					
Government Grants	(70)	0	(50)	0	0
Other Grants & Reimbursements	(605)	0	(62)	(26)	0
Sales	(355)	0	0	0	0
Fees & Charges	(1,940)	0	0	(21)	0
Rents	(19)	0	0	0	0
Total Controllable Income	(2,989)	0	(112)	(47)	0
Net Controllable Total	9,664	169	314	57	185
MATS	1,774	23	15	0	33
Accommodation Charges	86	0	0	0	0
Departmental Support	1,998	6	42	0	0
Depreciation	2,439	13	0	20	0
Total Expenditure Outside Control	6,297	42	57	20	33
Interest	0	0	0	0	0
Government Capital Grants	0	0	0	0	0
Recharges	(2,019)	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0
Other Internal Charges	0	0	0	0	0
Total Income Outside Control	(2,019)	0	0	0	0
Net Expenditure/(Income)	13,942	211	371	77	218

LEADER

REVENUE BUDGET 2015/16

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Leader Portfolio

Objective Summary	2014/15						2015/16		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Corporate Subscriptions	73	0	73	73	0	73	73	0	73
Corporate and Non Distributable Costs	3,458	(168)	3,290	3,521	(168)	3,353	3,354	(172)	3,182
Emergency Planning	123	0	123	120	0	120	102	0	102
People and Organisational Development	459	(441)	18	448	(411)	37	449	(454)	(5)
Strategy and Performance	854	(340)	514	936	(972)	(36)	895	(966)	(71)
The Programme Office	325	(947)	(622)	356	(344)	12	340	(341)	(1)
Tickfield Training Centre	244	(274)	(30)	272	(256)	16	366	(349)	17
Accounts Payable	257	(240)	17	172	(170)	2	194	(154)	40
Accounts Receivable	333	(317)	16	262	(332)	(70)	274	(282)	(8)
Accountancy	2,740	(2,745)	(5)	2,560	(2,855)	(295)	2,616	(2,834)	(218)
Asset Management	423	(419)	4	414	(415)	(1)	429	(428)	1
Internal Audit	867	(872)	(5)	825	(884)	(59)	855	(907)	(52)
Buildings Management	2,734	(2,715)	19	2,721	(3,469)	(748)	2,843	(2,873)	(30)
Administration & Support	538	(531)	7	520	(526)	(6)	549	(550)	(1)
Community Centres and Club 60	90	(1)	89	103	(1)	102	63	(1)	62
Corporate and Industrial Estates	761	(960)	(199)	5,121	(3,498)	1,623	921	(2,350)	(1,429)
Council Tax Admin	1,329	(462)	867	1,398	(562)	836	1,413	(471)	942
Democratic Services Support	453	(1)	452	444	(1)	443	458	0	458
Department of Corporate Services	945	(836)	109	988	(949)	39	1,053	(1,053)	0
Elections and Electoral Registration	387	(3)	384	414	(5)	409	394	0	394
Human Resources	2,039	(2,058)	(19)	2,007	(2,005)	2	1,936	(1,946)	(10)

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Leader Portfolio

Objective Summary	2014/15						2015/16		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Information Communications and Technology	4,346	(3,982)	364	4,557	(4,695)	(138)	5,064	(5,450)	(386)
Insurance	189	(239)	(50)	186	(239)	(53)	195	(241)	(46)
Local Land Charges	260	(312)	(52)	239	(312)	(73)	255	(318)	(63)
Legal Services	1,076	(1,071)	5	1,055	(1,089)	(34)	1,105	(1,131)	(26)
Non Domestic Rates Collection	358	(301)	57	372	(301)	71	360	(302)	58
Corporate Procurement	571	(568)	3	739	(712)	27	705	(705)	0
Property Management and Maintenance	422	(380)	42	519	(445)	74	575	(575)	0
Member Support	741	0	741	727	0	727	732	0	732
Net Expenditure/(Income)	27,395	(21,183)	6,212	32,069	(25,616)	6,453	28,568	(24,853)	3,715

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Leader Portfolio

Subjective Summary	2014/15		2015/16
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	13,197	13,613	13,854
Premises	1,439	1,513	1,431
Transport	80	76	72
Supplies & Services	4,374	4,520	4,398
Third Party Payments	338	281	309
Transfer Payments	0	0	0
MATS	4,338	4,013	4,239
Accommodation Charges	875	1,438	1,181
Departmental Support	838	646	811
Depreciation	1,753	5,886	2,155
Special Items	163	83	118
Gross Expenditure	27,395	32,069	28,568
Income			
Government Grants	(268)	(270)	(268)
Other Grants & Reimbursements	(52)	(52)	(130)
Sales	(9)	(9)	(6)
Fees & Charges	(2,527)	(2,594)	(2,712)
Rents	(983)	(2,201)	(2,373)
Interest	0	0	0
Investment Asset Revaluation Gain	0	(1,320)	0
Government Capital Grants	0	0	0
Recharges	(16,902)	(18,619)	(18,800)
Recharges to Housing Revenue Account	(390)	(499)	(512)
Other Internal Charges	(52)	(52)	(52)
Total Income	(21,183)	(25,616)	(24,853)
Net Expenditure/(Income)	6,212	6,453	3,715

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
LEADER PORTFOLIO

Subjective Summary	Portfolio Total	Corporate Subscriptions	Corporate and Non Distributable Costs	Emergency Planning	People and Organisational Development	Strategy and Performance	The Programme Office	Tickfield Training Centre	Accounts Payable	Accounts Receivable	Accountancy
Expenditure	£000s										
Employees	13,854	0	829	74	242	562	257	115	112	161	2,009
Premises	1,431	0	0	2	0	0	0	84	0	0	1
Transport	72	0	1	1	1	2	1	0	0	0	3
Supplies & Services	4,398	73	436	12	67	111	15	8	13	30	134
Third Party Payments	309	0	190	0	20	7	0	0	0	4	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0
Special Items	118	0	118	0	0	0	0	0	0	0	0
Total Controllable Expenditure	20,182	73	1,574	89	330	682	273	207	125	195	2,147
Income											
Government Grants	(268)	0	0	0	0	(30)	0	0	0	0	0
Other Grants & Reimbursements	(130)	0	0	0	0	0	0	0	0	0	(75)
Sales	(6)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(2,712)	0	0	0	(26)	0	0	(58)	(5)	0	(146)
Rents	(2,373)	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(5,489)	0	0	0	(26)	(30)	0	(58)	(5)	0	(221)
Net Controllable Total	14,693	73	1,574	89	304	652	273	149	120	195	1,926
MATS	4,239	0	940	8	105	128	37	113	60	66	345
Accommodation Charges	1,181	0	487	2	0	42	16	0	7	12	98
Departmental Support	811	0	348	3	14	43	14	8	2	1	26
Depreciation	2,155	0	5	0	0	0	0	38	0	0	0
Total Expenditure Outside Control	8,386	0	1,780	13	119	213	67	159	69	79	469
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Recharges	(18,800)	0	0	0	(428)	(936)	(341)	(291)	(149)	(210)	(2,457)
Recharges to Housing Revenue Account	(512)	0	(172)	0	0	0	0	0	0	(72)	(156)
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(19,364)	0	(172)	0	(428)	(936)	(341)	(291)	(149)	(282)	(2,613)
Net Expenditure/(Income)	3,715	73	3,182	102	(5)	(71)	(1)	17	40	(8)	(218)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
LEADER PORTFOLIO

Subjective Summary	Portfolio Total £000s	Asset Management	Internal Audit	Buildings Management	Administration & Support	Community Centres and Club 60	Corporate and Industrial Estates	Council Tax Admin	Democratic Services Support	Department of Corporate Services	Elections and Electoral Registration	Human Resources
Expenditure												
Employees	13,854	317	663	390	392	0	0	693	279	775	238	1,321
Premises	1,431	1	0	1,218	2	26	60	0	4	0	10	1
Transport	72	3	8	6	0	0	0	2	7	7	1	6
Supplies & Services	4,398	54	39	154	23	0	13	233	62	22	102	237
Third Party Payments	309	0	16	0	0	0	2	25	0	0	0	22
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Special Items	118	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	20,182	375	726	1,768	417	26	75	953	352	804	351	1,587
Income												
Government Grants	(268)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(130)	0	(34)	0	0	0	0	0	0	0	0	0
Sales	(6)	0	0	(6)	0	0	0	0	0	0	0	0
Fees & Charges	(2,712)	(5)	(80)	(82)	0	(1)	0	(471)	0	0	0	(349)
Rents	(2,373)	0	0	(23)	0	0	(2,350)	0	0	0	0	0
Total Controllable Income	(5,489)	(5)	(114)	(111)	0	(1)	(2,350)	(471)	0	0	0	(349)
Net Controllable Total	14,693	370	612	1,657	417	25	(2,275)	482	352	804	351	1,238
MATS	4,239	39	93	74	95	0	565	411	85	152	32	180
Accommodation Charges	1,181	12	28	0	23	0	0	43	21	41	0	82
Departmental Support	811	3	8	8	14	0	0	6	0	56	11	87
Depreciation	2,155	0	0	993	0	37	281	0	0	0	0	0
Total Expenditure Outside Control	8,386	54	129	1,075	132	37	846	460	106	249	43	349
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(18,800)	(423)	(793)	(2,762)	(550)	0	0	0	0	(1,053)	0	(1,597)
Recharges to Housing Revenue Account	(512)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(19,364)	(423)	(793)	(2,762)	(550)	0	0	0	0	(1,053)	0	(1,597)
Net Expenditure/(Income)	3,715	1	(52)	(30)	(1)	62	(1,429)	942	458	0	394	(10)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
LEADER PORTFOLIO

Subjective Summary	Portfolio Total	Information Communications and Technology	Insurance	Local Land Charges	Legal Services	Non Domestic Rates Collection	Corporate Procurement	Property Management and Maintenance	Member Support
	£000s								
Expenditure									
Employees	13,854	2,360	141	143	644	184	573	335	45
Premises	1,431	20	0	0	0	0	0	2	0
Transport	72	10	0	0	3	2	2	6	0
Supplies & Services	4,398	1,430	4	65	289	63	10	12	687
Third Party Payments	309	8	0	0	0	15	0	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0
Special Items	118	0	0	0	0	0	0	0	0
Total Controllable Expenditure	20,182	3,828	145	208	936	264	585	355	732
Income									
Government Grants	(268)	0	0	0	0	(238)	0	0	0
Other Grants & Reimbursements	(130)	0	0	(21)	0	0	0	0	0
Sales	(6)	0	0	0	0	0	0	0	0
Fees & Charges	(2,712)	(774)	(95)	(297)	(56)	(64)	0	(203)	0
Rents	(2,373)	0	0	0	0	0	0	0	0
Total Controllable Income	(5,489)	(774)	(95)	(318)	(56)	(302)	0	(203)	0
Net Controllable Total	14,693	3,054	50	(110)	880	(38)	585	152	732
Expenditure Outside Control									
MATS	4,239	235	41	27	83	82	99	144	0
Accommodation Charges	1,181	138	7	7	44	13	21	37	0
Departmental Support	811	62	2	13	42	1	0	39	0
Depreciation	2,155	801	0	0	0	0	0	0	0
Total Expenditure Outside Control	8,386	1,236	50	47	169	96	120	220	0
Income Outside Control									
Interest	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges	(18,800)	(4,512)	(146)	0	(1,075)	0	(705)	(372)	0
Recharges to Housing Revenue Account	(512)	(112)	0	0	0	0	0	0	0
Other Internal Charges	(52)	(52)	0	0	0	0	0	0	0
Total Income Outside Control	(19,364)	(4,676)	(146)	0	(1,075)	0	(705)	(372)	0
Net Expenditure/(Income)	3,715	(386)	(46)	(63)	(26)	58	0	0	732

PUBLIC PROTECTION, WASTE & TRANSPORT

REVENUE BUDGET 2015/16

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Public Protection, Waste & Transport Portfolio

Objective Summary	2014/15						2015/16		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Bridges and Structural Engineering	77	0	77	395	0	395	392	0	392
Concessionary Fares	3,485	0	3,485	3,658	0	3,658	3,489	0	3,489
Decriminalised Parking	1,968	(1,668)	300	1,969	(1,468)	501	1,965	(1,601)	364
Enterprise Tourism and Environment Central Pool	1,937	(1,992)	(55)	1,872	(1,873)	(1)	1,858	(1,925)	(67)
Highways Maintenance	9,750	(2,192)	7,558	9,921	(2,242)	7,679	10,296	(2,232)	8,064
Car Parking Management	1,455	(5,302)	(3,847)	1,510	(5,296)	(3,786)	1,437	(5,646)	(4,209)
Passenger Transport	380	(80)	300	388	(60)	328	389	(61)	328
Public Conveniences	588	0	588	678	0	678	661	0	661
Road Safety and School Crossing	491	(60)	431	397	(60)	337	365	(60)	305
Transport Planning	1,285	(563)	722	1,489	(513)	976	1,669	(752)	917
Vehicle Fleet	791	(772)	19	797	(834)	(37)	809	(773)	36
Transport Management	154	(150)	4	199	(197)	2	209	(209)	0
Traffic and Parking Management	480	(5)	475	743	(5)	738	786	(5)	781
Waste Collection	4,652	(500)	4,152	4,665	(500)	4,165	3,860	0	3,860
Waste Disposal	3,994	0	3,994	3,665	0	3,665	4,019	0	4,019
Street Cleansing	2,357	(7)	2,350	2,342	(7)	2,335	2,193	(7)	2,186
Household Recycling	649	(19)	630	643	0	643	654	0	654
Environmental Care	860	(4)	856	825	(4)	821	652	(4)	648
Waste Management	585	0	585	688	0	688	2,034	0	2,034
Flood and Sea Defence	1,121	(63)	1,058	883	(63)	820	874	(63)	811
Net Expenditure/(Income)	37,059	(13,377)	23,682	37,727	(13,122)	24,605	38,611	(13,338)	25,273

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Public Protection, Waste & Transport Portfolio

Subjective Summary	2014/15		2015/16
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	4,507	4,555	4,450
Premises	1,959	1,991	1,849
Transport	233	218	221
Supplies & Services	1,279	1,452	698
Third Party Payments	19,168	19,089	20,369
Transfer Payments	0	0	0
MATS	1,806	1,985	1,987
Accommodation Charges	252	200	168
Departmental Support	1,126	1,286	1,150
Depreciation	6,729	6,951	7,719
Gross Expenditure	37,059	37,727	38,611
Income			
Government Grants	(1,164)	(1,164)	(853)
Other Grants & Reimbursements	(19)	50	0
Sales	(2)	(2)	(2)
Fees & Charges	(7,541)	(7,392)	(7,981)
Rents	(27)	0	0
Interest	0	0	0
Government Capital Grants	(1,766)	(1,766)	(1,637)
Recharges	(2,556)	(2,546)	(2,563)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	(302)	(302)	(302)
Total Income	(13,377)	(13,122)	(13,338)
Net Expenditure/(Income)	23,682	24,605	25,273

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PUBLIC PROTECTION, WASTE and TRANSPORT PORTFOLIO

Subjective Summary	Portfolio Total	Bridges and Structural Engineering	Concessionary Fares	Decriminalised Parking	Enterprise Tourism and Environment Central Pool	Highways Maintenance	Car Parking Management	Passenger Transport	Public Conveniences	Road Safety and School Crossing	Transport Planning	Vehicle Fleet
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	4,450	0	9	153	1,391	532	141	1	2	222	635	499
Premises	1,849	0	0	0	0	562	834	105	173	0	57	3
Transport	221	0	0	0	3	7	11	0	0	8	9	130
Supplies & Services	698	0	39	91	18	21	36	6	15	33	271	6
Third Party Payments	20,369	51	3,419	1,640	0	1,692	110	61	299	0	524	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	27,587	51	3,467	1,884	1,412	2,814	1,132	173	489	263	1,496	638
Income												
Government Grants	(853)	0	0	0	0	0	0	0	0	(60)	(750)	0
Other Grants & Reimbursements	0	0	0	0	0	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	0	0	0	0	0	(2)	0
Fees & Charges	(7,981)	0	0	(1,601)	0	(595)	(5,646)	(61)	0	0	0	(42)
Rents	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(8,836)	0	0	(1,601)	0	(595)	(5,646)	(61)	0	(60)	(752)	(42)
Net Controllable Total	18,751	51	3,467	283	1,412	2,219	(4,514)	112	489	203	744	596
Expenditure Outside Control												
MATS	1,987	19	7	66	356	340	122	15	66	86	156	119
Accommodation Charges	168	0	0	0	90	26	0	0	0	0	0	0
Departmental Support	1,150	0	15	15	0	735	19	16	32	16	15	17
Depreciation	7,719	322	0	0	0	6,381	164	185	74	0	2	35
Total Expenditure Outside Control	11,024	341	22	81	446	7,482	305	216	172	102	173	171
Income Outside Control												
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,637)	0	0	0	0	(1,637)	0	0	0	0	0	0
Recharges	(2,563)	0	0	0	(1,925)	0	0	0	0	0	0	(429)
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(302)	0	0	0	0	0	0	0	0	0	0	(302)
Total Income Outside Control	(4,502)	0	0	0	(1,925)	(1,637)	0	0	0	0	0	(731)
Net Expenditure/(Income)	25,273	392	3,489	364	(67)	8,064	(4,209)	328	661	305	917	36

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PUBLIC PROTECTION, WASTE and TRANSPORT PORTFOLIO

Subjective Summary	Portfolio Total	Transport Management	Traffic and Parking Management	Waste Collection	Waste Disposal	Street Cleansing	Household Recycling	Environmental Care	Waste Management	Flood and Sea Defence
	£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	4,450	128	161	11	11	6	2	296	233	17
Premises	1,849	2	15	0	0	51	47	0	0	0
Transport	221	0	12	0	0	0	0	36	5	0
Supplies & Services	698	7	23	1	0	19	0	22	6	84
Third Party Payments	20,369	0	84	3,728	3,955	2,076	549	145	1,689	347
Transfer Payments	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	27,587	137	295	3,740	3,966	2,152	598	499	1,933	448
Income										
Government Grants	(853)	0	0	0	0	0	0	0	0	(43)
Other Grants & Reimbursements	0	0	0	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	0	0	0	0	0
Fees & Charges	(7,981)	0	(5)	0	0	(7)	0	(4)	0	(20)
Rents	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(8,836)	0	(5)	0	0	(7)	0	(4)	0	(63)
Net Controllable Total	18,751	137	290	3,740	3,966	2,145	598	495	1,933	385
Expenditure Outside Control										
MATS	1,987	56	207	86	13	6	27	115	32	93
Accommodation Charges	168	12	26	0	0	0	0	0	14	0
Departmental Support	1,150	4	48	34	40	33	29	38	29	15
Depreciation	7,719	0	210	0	0	2	0	0	26	318
Total Expenditure Outside Control	11,024	72	491	120	53	41	56	153	101	426
Income Outside Control										
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,637)	0	0	0	0	0	0	0	0	0
Recharges	(2,563)	(209)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(302)	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(4,502)	(209)	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	25,273	0	781	3,860	4,019	2,186	654	648	2,034	811

REGULATORY SERVICES

REVENUE BUDGET 2015/16

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Regulatory Services Portfolio

Objective Summary	2014/15						2015/16		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Building Control	569	(362)	207	595	(362)	233	593	(389)	204
Development Control	993	(455)	538	1,024	(605)	419	1,022	(509)	513
Regional And Local Town Plan	429	0	429	410	0	410	397	0	397
Regulatory Business	837	(10)	827	816	(10)	806	661	(10)	651
Regulatory Licensing	511	(425)	86	544	(426)	118	632	(474)	158
Regulatory Management	1,225	(1,279)	(54)	1,339	(1,279)	60	239	0	239
Regulatory Protection	457	(69)	388	455	(62)	393	335	(62)	273
Net Expenditure/(Income)	5,021	(2,600)	2,421	5,183	(2,744)	2,439	3,879	(1,444)	2,435

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2016**

Regulatory Services Portfolio

Subjective Summary	2014/15		2015/16
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	2,133	2,175	2,131
Premises	0	0	0
Transport	41	41	41
Supplies & Services	198	228	227
Third Party Payments	52	48	52
Transfer Payments	0	0	0
MATS	573	515	540
Accommodation Charges	108	176	144
Departmental Support	1,916	2,000	744
Depreciation	0	0	0
Gross Expenditure	5,021	5,183	3,879
Income			
Government Grants	(50)	(50)	(50)
Other Grants & Reimbursements	0	0	0
Sales	(2)	(2)	(2)
Fees & Charges	(1,269)	(1,413)	(1,392)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(1,279)	(1,279)	0
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(2,600)	(2,744)	(1,444)
Net Expenditure/(Income)	2,421	2,439	2,435

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
REGULATORY SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Building Control	Development Control	Regional And Local Town Plan	Regulatory Business	Regulatory Licensing	Regulatory Management	Regulatory Protection
	£000s				£000s	£000s	£000s	£000s
Expenditure								
Employees	2,131	379	498	228	526	309	0	191
Premises	0	0	0	0	0	0	0	0
Transport	41	7	8	4	10	9	0	3
Supplies & Services	227	3	114	6	58	30	0	16
Third Party Payments	52	0	0	0	0	44	0	8
Transfer Payments	0	0	0	0	0	0	0	0
Total Controllable Expenditure	2,451	389	620	238	594	392	0	218
Income								
Government Grants	(50)	0	0	0	0	0	0	(50)
Other Grants & Reimbursements	0	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	(2)	0	0
Fees & Charges	(1,392)	(389)	(509)	0	(10)	(472)	0	(12)
Rents	0	0	0	0	0	0	0	0
Total Controllable Income	(1,444)	(389)	(509)	0	(10)	(474)	0	(62)
Net Controllable Total	1,007	0	111	238	584	(82)	0	156
MATS	540	93	131	26	24	76	126	64
Accommodation Charges	144	21	23	49	0	0	51	0
Departmental Support	744	90	248	84	43	164	62	53
Depreciation and Notional Interest	0	0	0	0	0	0	0	0
Total Expenditure Outside Control	1,428	204	402	159	67	240	239	117
Interest	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0
Recharges	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0
Total Income Outside Control	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	2,435	204	513	397	651	158	239	273

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

CONTINGENCY

Details	Estimate for 2014/15		Estimate
	Original	Probable Outturn	2015/16
	£000	£000	£000
Contingency Sums			
General Contingency	2,085	1,626	2,085
Pay Inflation	700	700	0
Transformation	1,500	0	1,500
General Inflation	1,240	0	1,240
Net Expenditure	5,525	2,326	4,825

LEVIES ETC

Details	Estimate for 2014/15		Estimate
	Original	Probable Outturn	2015/16
	£000	£000	£000
Levies			
Kent & Essex Inshore Fisheries and Conservation Authority	22	22	22
Essex Local Flood Defences	162	162	170
Coroners Court	305	301	338
Leigh Town Council LCTSS Grant	27	27	20
Net Expenditure	516	512	550

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

FINANCING COSTS & INTEREST

Details	Estimate for 2014/15		Estimate 2015/16
	Original	Probable Outturn	
	£000	£000	£000
Financing Costs & Interest			
Expenditure			
External Interest on Debt (PWLB)	11,997	11,348	11,028
External Interest on Debt (Short Term)	78	88	61
External Interest on Debt (ECC)	358	372	379
Minimum Revenue Provision	6,852	6,892	7,639
Minimum Revenue Provision (ECC)	592	628	621
Minimum Revenue Provision (Leases)	185	195	195
Interest on Balances etc	49	42	45
Total Expenditure	20,111	19,565	19,968
Less Finance Lease Adjustments	(22)	(17)	(8)
Less Interest Charged to HRA	(3,560)	(3,560)	(3,410)
Total Interest & Minimum Revenue Provision Payable	16,529	15,988	16,550
Income			
Interest Earned on Balances	(414)	(623)	(578)
Less Interest Payable to HRA	90	90	90
Total Interest Receivable	(324)	(533)	(488)
Net Expenditure/(Income)	16,205	15,455	16,062

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
FOR THE YEAR ENDING 31 MARCH 2016**

HOUSING REVENUE ACCOUNT

Description	Estimate for 2014/15		2015/16
	Original Budget	Probable Outturn	Estimate
	£000	£000	£000
Expenditure			
Employees	288	288	279
Premises (excluding repairs)	646	646	673
Repairs	5,307	5,307	5,466
Supplies and services	65	215	66
Management Fee	9,303	9,303	9,434
MATS	933	933	956
Provision for bad debts	350	350	361
Depreciation	7,215	8,626	8,989
Capital Financing Charges	3,603	3,603	3,447
Revenue Contribution to Capital Outlay	0	0	1,334
Gross Expenditure	27,710	29,271	31,005
Income			
Fees and charges	(3,916)	(4,188)	(3,789)
Dwelling Rents	(25,250)	(25,500)	(26,385)
Other Rents	(385)	(380)	(492)
Other	(227)	(230)	(227)
Contribution from GF for wider Community	(80)	(80)	0
Interest	(90)	(90)	(90)
Recharges	(570)	(570)	(530)
Total Income	(30,518)	(31,038)	(31,513)
Net Operating Expenditure	(2,808)	(1,767)	(508)
Efficiency Gains	(86)	(86)	(400)
Statutory Mitigation on Capital Financing	(262)	(1,678)	(1,813)
Appropriation to Earmarked Reserves	3,156	3,531	2,721
(Surplus) or Deficit in Year	0	0	0

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
DEPARTMENTAL SUMMARY

Subjective Summary	Department Total		Corporate Services (inc Chief Exec)	People	Place	Public Health
	£000s					
Expenditure						
Employees	63,020		17,741	30,734	13,023	1,522
Premises	6,201		1,817	796	3,576	12
Transport	2,137		227	1,332	548	30
Supplies & Services	33,122		6,372	23,621	2,744	385
Third Party Payments	79,573		326	52,233	22,819	4,195
Transfer Payments	183,536		98,699	84,837	0	0
Special Items	118		118	0	0	0
Total Controllable Expenditure	367,707		125,300	193,553	42,710	6,144
Income						
Government Grants	(209,409)		(97,075)	(104,992)	(973)	(6,369)
Other Grants & Reimbursements	(13,690)		(3,658)	(9,386)	(646)	0
Sales	(919)		(60)	(500)	(359)	0
Fees & Charges	(27,394)		(5,122)	(10,780)	(11,492)	0
Rents	(2,429)		(2,410)	0	(19)	0
Total Controllable Income	(253,841)		(108,325)	(125,658)	(13,489)	(6,369)
Net Controllable Total	113,866		16,975	67,895	29,221	(225)
MATS	17,248		5,551	7,231	4,322	144
Accommodation Charges	2,623		1,329	750	423	121
Departmental Support	10,031		904	5,183	3,944	0
Depreciation	26,856		2,381	14,329	10,146	0
Total Expenditure Outside Control	56,758		10,165	27,493	18,835	265
Interest	0		0	0	0	0
Government Capital Grants	(6,994)		0	(5,357)	(1,637)	0
Recharges	(30,077)		(20,051)	(5,710)	(4,316)	0
Recharges to Housing Revenue Account	(957)		(512)	(445)	0	0
Other Internal Charges	(354)		(354)	0	0	0
Total Income Outside Control	(38,382)		(20,917)	(11,512)	(5,953)	0
Net Expenditure/(Income)	132,242		6,223	83,876	42,103	40
FTE	1,658.36		440.48	816.54	367.34	34.00
Gross Expenditure	424,465		135,465	221,046	61,545	6,409
Gross Income	(292,223)		(129,242)	(137,170)	(19,442)	(6,369)
Net Expenditure Controllable	132,242		6,223	83,876	42,103	40
Controllable	113,866		16,975	67,895	29,221	(225)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
CORPORATE SERVICES

Subjective Summary	Department Total	Accounts Payable	Accounts Receivable	Accountancy	Asset Management	Internal Audit	Buildings Management	Administration & Support	Cemeteries and Crematorium	Community Centres and Club 60	Corporate and Industrial Estates	Customer Services Centre
	£000s											
Expenditure												
Employees	17,741	112	161	2,009	317	663	390	392	725	0	0	1,410
Premises	1,817	0	0	1	1	0	1,218	2	215	26	60	5
Transport	227	0	0	3	3	8	6	0	15	0	0	1
Supplies & Services	6,372	13	30	134	54	39	154	23	120	0	13	110
Third Party Payments	326	0	4	0	0	16	0	0	12	0	2	0
Transfer Payments	98,699	0	0	0	0	0	0	0	0	0	0	0
Special Items	118	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	125,300	125	195	2,147	375	726	1,768	417	1,087	26	75	1,526
Income												
Government Grants	(97,075)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,658)	0	0	(75)	0	(34)	0	0	0	0	0	0
Sales	(60)	0	0	0	0	0	(6)	0	(49)	0	0	0
Fees & Charges	(5,122)	(5)	0	(146)	(5)	(80)	(82)	0	(1,993)	(1)	0	(278)
Rents	(2,410)	0	0	0	0	0	(23)	0	(2)	0	(2,350)	0
Total Controllable Income	(108,325)	(5)	0	(221)	(5)	(114)	(111)	0	(2,044)	(1)	(2,350)	(278)
Net Controllable Total	16,975	120	195	1,926	370	612	1,657	417	(957)	25	(2,275)	1,248
MATS	5,551	60	66	345	39	93	74	95	146	0	565	280
Accommodation Charges	1,329	7	12	98	12	28	0	23	0	0	0	68
Departmental Support	904	2	1	26	3	8	8	14	26	0	0	47
Depreciation	2,381	0	0	0	0	0	993	0	178	37	281	0
Total Expenditure Outside Control	10,165	69	79	469	54	129	1,075	132	350	37	846	395
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(20,051)	(149)	(210)	(2,457)	(423)	(793)	(2,762)	(550)	0	0	0	(1,690)
Recharges to Housing Revenue Account	(512)	0	(72)	(156)	0	0	0	0	0	0	0	0
Other Internal Charges	(354)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(20,917)	(149)	(282)	(2,613)	(423)	(793)	(2,762)	(550)	0	0	0	(1,690)
Net Expenditure/(Income)	6,223	40	(8)	(218)	1	(52)	(30)	(1)	(607)	62	(1,429)	(47)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
CORPORATE SERVICES

Subjective Summary	Department Total	Council Tax Admin	Democratic Services Support	Dial A Ride Service	Department of Corporate Services	Elections and Electoral Registration	Vehicle Fleet	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Human Resources	Information Communications and Technology	Insurance
Expenditure	£000s											
Employees	17,741	693	279	78	775	238	499	1,250	0	1,321	2,360	141
Premises	1,817	0	4	0	0	10	3	0	0	1	20	0
Transport	227	2	7	0	7	1	130	2	0	6	10	0
Supplies & Services	6,372	233	62	0	22	102	6	437	500	237	1,430	4
Third Party Payments	326	25	0	5	0	0	0	0	0	22	8	0
Transfer Payments	98,699	0	0	0	0	0	0	252	98,447	0	0	0
Special Items	118	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	125,300	953	352	83	804	351	638	1,941	98,947	1,587	3,828	145
Income												
Government Grants	(97,075)	0	0	0	0	0	0	(1,285)	(95,522)	0	0	0
Other Grants & Reimbursements	(3,658)	0	0	0	0	0	0	0	(3,528)	0	0	0
Sales	(60)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(5,122)	(471)	0	(17)	0	0	(42)	0	0	(349)	(774)	(95)
Rents	(2,410)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(108,325)	(471)	0	(17)	0	0	(42)	(1,285)	(99,050)	(349)	(774)	(95)
Net Controllable Total	16,975	482	352	66	804	351	596	656	(103)	1,238	3,054	50
MATS	5,551	411	85	17	152	32	119	777	0	180	235	41
Accommodation Charges	1,329	43	21	0	41	0	0	103	0	82	138	7
Departmental Support	904	6	0	3	56	11	17	9	0	87	62	2
Depreciation	2,381	0	0	0	0	0	35	0	0	0	801	0
Total Expenditure Outside Control	10,165	460	106	20	249	43	171	889	0	349	1,236	50
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(20,051)	0	0	0	(1,053)	0	(429)	0	0	(1,597)	(4,512)	(146)
Recharges to Housing Revenue Account	(512)	0	0	0	0	0	0	0	0	0	(112)	0
Other Internal Charges	(354)	0	0	0	0	0	(302)	0	0	0	(52)	0
Total Income Outside Control	(20,917)	0	0	0	(1,053)	0	(731)	0	0	(1,597)	(4,676)	(146)
Net Expenditure/(Income)	6,223	942	458	86	0	394	36	1,545	(103)	(10)	(386)	(46)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
CORPORATE SERVICES

Subjective Summary	Department Total	Local Land Charges	Legal Services	Member Support	Mayoralty	Non Domestic Rates Collection	Registration of Births Deaths and Marriages	Transport Management	Partnership Team	Support To Voluntary Sector	Corporate Subscriptions
	£000s								£000s	£000s	
Expenditure											
Employees	17,741	143	644	45	81	184	314	128	234	76	0
Premises	1,817	0	0	0	31	0	6	2	0	126	0
Transport	227	0	3	0	12	2	2	0	1	0	0
Supplies & Services	6,372	65	289	687	45	63	27	7	47	697	73
Third Party Payments	326	0	0	0	0	15	0	0	0	0	0
Transfer Payments	98,699	0	0	0	0	0	0	0	0	0	0
Special Items	118	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	125,300	208	936	732	169	264	349	137	282	899	73
Income											
Government Grants	(97,075)	0	0	0	0	(238)	0	0	0	0	0
Other Grants & Reimbursements	(3,658)	(21)	0	0	0	0	0	0	0	0	0
Sales	(60)	0	0	0	0	0	(5)	0	0	0	0
Fees & Charges	(5,122)	(297)	(56)	0	0	(64)	(283)	0	0	0	0
Rents	(2,410)	0	0	0	0	0	(35)	0	0	0	0
Total Controllable Income	(108,325)	(318)	(56)	0	0	(302)	(323)	0	0	0	0
Net Controllable Total	16,975	(110)	880	732	169	(38)	26	137	282	899	73
MATS	5,551	27	83	0	23	82	96	56	27	14	0
Accommodation Charges	1,329	7	44	0	0	13	16	12	7	0	0
Departmental Support	904	13	42	0	6	1	9	4	11	0	0
Depreciation	2,381	0	0	0	13	0	0	0	0	0	0
Total Expenditure Outside Control	10,165	47	169	0	42	96	121	72	45	14	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Recharges	(20,051)	0	(1,075)	0	0	0	0	(209)	0	0	0
Recharges to Housing Revenue Account	(512)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(354)	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(20,917)	0	(1,075)	0	0	0	0	(209)	0	0	0
Net Expenditure/(Income)	6,223	(63)	(26)	732	211	58	147	0	327	913	73

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
CORPORATE SERVICES

Subjective Summary	Department Total	Corporate and Non Distributable Costs	Emergency Planning	People and Organisational Development	Strategy and Performance	The Programme Office	Tickfield Training Centre
	£000s						
Expenditure							
Employees	17,741	829	74	242	562	257	115
Premises	1,817	0	2	0	0	0	84
Transport	227	1	1	1	2	1	0
Supplies & Services	6,372	436	12	67	111	15	8
Third Party Payments	326	190	0	20	7	0	0
Transfer Payments	98,699	0	0	0	0	0	0
Special Items	118	118	0	0	0	0	0
Total Controllable Expenditure	125,300	1,574	89	330	682	273	207
Income							
Government Grants	(97,075)	0	0	0	(30)	0	0
Other Grants & Reimbursements	(3,658)	0	0	0	0	0	0
Sales	(60)	0	0	0	0	0	0
Fees & Charges	(5,122)	0	0	(26)	0	0	(58)
Rents	(2,410)	0	0	0	0	0	0
Total Controllable Income	(108,325)	0	0	(26)	(30)	0	(58)
Net Controllable Total	16,975	1,574	89	304	652	273	149
Expenditure Outside Control							
MATS	5,551	940	8	105	128	37	113
Accommodation Charges	1,329	487	2	0	42	16	0
Departmental Support	904	348	3	14	43	14	8
Depreciation	2,381	5	0	0	0	0	38
Total Expenditure Outside Control	10,165	1,780	13	119	213	67	159
Income Outside Control							
Interest	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0
Recharges	(20,051)	0	0	(428)	(936)	(341)	(291)
Recharges to Housing Revenue Account	(512)	(172)	0	0	0	0	0
Other Internal Charges	(354)	0	0	0	0	0	0
Total Income Outside Control	(20,917)	(172)	0	(428)	(936)	(341)	(291)
Net Expenditure/(Income)	6,223	3,182	102	(5)	(71)	(1)	17

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PEOPLE

Subjective Summary	Department Total	Department of People	Drug and Alcohol Action Team	Housing Needs and Homelessness	Head of Commission Staff	Head of Strategy Staff	Learning Difficulties	Mental Health Needs	Older People	Care Act	Other Community Services	Private Sector Housing
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s		£000s	£000s
Expenditure												
Employees	30,734	486	252	708	1,749	1,667	2,595	527	6,266	0	(51)	441
Premises	796	0	0	1	0	0	125	3	265	0	1	2
Transport	1,332	2	8	3	32	11	307	29	153	0	8	2
Supplies & Services	23,621	8	2,143	124	149	199	88	19	1,453	1,571	219	20
Third Party Payments	52,233	2	284	0	133	0	12,430	1,929	21,100	0	893	0
Transfer Payments	84,837	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	193,553	498	2,687	836	2,063	1,877	15,545	2,507	29,237	1,571	1,070	465
Income												
Government Grants	(104,992)	0	(2,548)	0	0	(57)	(170)	0	0	(1,116)	(42)	0
Other Grants & Reimbursements	(9,386)	0	0	(150)	(100)	0	(652)	(24)	(5,627)	(455)	(1,267)	0
Sales	(500)	0	0	0	0	0	(14)	0	(441)	0	0	0
Fees & Charges	(10,780)	0	0	0	(109)	(57)	(898)	(141)	(8,513)	0	0	(65)
Rents	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(125,658)	0	(2,548)	(150)	(209)	(114)	(1,734)	(165)	(14,581)	(1,571)	(1,309)	(65)
Net Controllable Total	67,895	498	139	686	1,854	1,763	13,811	2,342	14,656	0	(239)	400
MATS	7,231	0	30	270	0	0	536	219	1,269	0	385	114
Accommodation Charges	750	0	0	40	0	0	77	0	7	0	124	23
Departmental Support	5,183	0	0	238	0	0	535	379	1,413	0	76	0
Depreciation	14,329	0	0	65	0	0	19	0	73	0	0	5,264
Total Expenditure Outside Control	27,493	0	30	613	0	0	1,167	598	2,762	0	585	5,401
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(5,357)	0	0	0	0	0	0	0	0	0	0	(229)
Recharges	(5,710)	(507)	0	0	(1,741)	(1,819)	0	0	0	0	0	0
Recharges to Housing Revenue Account	(445)	0	0	(289)	(112)	0	0	0	0	0	0	(44)
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(11,512)	(507)	0	(289)	(1,853)	(1,819)	0	0	0	0	0	(273)
Net Expenditure/(Income)	83,876	(9)	169	1,010	1	(56)	14,978	2,940	17,418	0	346	5,528

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PEOPLE

Subjective Summary	Department Total	Physical or Sensory Impairment	Supporting People	Service Strategy and Regulation	Corporate Procurement	Childrens Commissioning	Children with Special Needs	Early Years Development and Child Care Partnership	Children Fieldwork Services	Children Fostering and Adoption
	£000s	£000s	£000s	£000s		£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	30,734	1,123	193	1	573	717	814	159	2,727	1,981
Premises	796	66	0	0	0	2	28	20	0	72
Transport	1,332	29	1	0	2	3	35	1	278	65
Supplies & Services	23,621	70	3,417	214	10	107	356	6,042	299	774
Third Party Payments	52,233	2,575	0	0	0	0	303	190	172	3,078
Transfer Payments	84,837	0	0	0	0	0	384	4,501	0	0
Total Controllable Expenditure	193,553	3,863	3,611	215	585	829	1,920	10,913	3,476	5,970
Income										
Government Grants	(104,992)	0	0	(107)	0	(236)	0	(9,623)	0	(38)
Other Grants & Reimbursements	(9,386)	(353)	0	0	0	0	(169)	0	0	(170)
Sales	(500)	0	0	0	0	0	0	0	0	0
Fees & Charges	(10,780)	(199)	0	0	0	(20)	(19)	0	0	0
Rents	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(125,658)	(552)	0	(107)	0	(256)	(188)	(9,623)	0	(208)
Net Controllable Total	67,895	3,311	3,611	108	585	573	1,732	1,290	3,476	5,762
MATS	7,231	315	80	3	99	252	170	56	725	613
Accommodation Charges	750	0	9	9	21	12	2	32	167	50
Departmental Support	5,183	417	72	101	0	0	79	35	519	415
Depreciation	14,329	0	0	0	0	0	0	54	0	13
Total Expenditure Outside Control	27,493	732	161	113	120	264	251	177	1,411	1,091
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(5,357)	0	0	0	0	0	0	0	0	0
Recharges	(5,710)	0	0	0	(705)	(302)	(589)	0	0	0
Recharges to Housing Revenue Account	(445)	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(11,512)	0	0	0	(705)	(302)	(589)	0	0	0
Net Expenditure/(Income)	83,876	4,043	3,772	221	0	535	1,394	1,467	4,887	6,853

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PEOPLE

Subjective Summary	Department Total	Youth Service	Other Education	Private Voluntary Independent	Children Specialist Commissioning	Children Specialist Projects	School Support and Preventative Services	Youth Offending Service	Young Persons Drug and Alcohol Team	Schools Delegated Budgets
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	30,734	1,009	339	0	732	17	3,224	2,237	248	0
Premises	796	126	12	0	2	30	39	2	0	0
Transport	1,332	27	0	0	8	0	289	38	1	0
Supplies & Services	23,621	125	91	0	139	3	5,916	60	5	0
Third Party Payments	52,233	9	85	4,465	72	169	4,248	96	0	0
Transfer Payments	84,837	0	0	0	0	0	8,859	0	0	71,093
Total Controllable Expenditure	193,553	1,296	527	4,465	953	219	22,575	2,433	254	71,093
Income										
Government Grants	(104,992)	(50)	(269)	0	(10)	(169)	(18,377)	(824)	(263)	(71,093)
Other Grants & Reimbursements	(9,386)	0	0	(160)	(43)	0	92	(308)	0	0
Sales	(500)	(45)	0	0	0	0	0	0	0	0
Fees & Charges	(10,780)	(295)	(255)	0	(6)	0	(203)	0	0	0
Rents	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(125,658)	(390)	(524)	(160)	(59)	(169)	(18,488)	(1,132)	(263)	(71,093)
Net Controllable Total	67,895	906	3	4,305	894	50	4,087	1,301	(9)	0
MATS	7,231	329	9	0	171	0	1,104	435	47	0
Accommodation Charges	750	6	1	0	58	0	99	13	0	0
Departmental Support	5,183	112	40	0	139	0	420	193	0	0
Depreciation	14,329	70	0	0	0	0	8,771	0	0	0
Total Expenditure Outside Control	27,493	517	50	0	368	0	10,394	641	47	0
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(5,357)	0	0	0	0	0	(5,128)	0	0	0
Recharges	(5,710)	0	0	0	0	(47)	0	0	0	0
Recharges to Housing Revenue Account	(445)	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(11,512)	0	0	0	0	(47)	(5,128)	0	0	0
Net Expenditure/(Income)	83,876	1,423	53	4,305	1,262	3	9,353	1,942	38	0

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PLACE

Subjective Summary	Department Total	Bridges and Structural Engineering	Closed Circuit Television	Concessionary Fares	Decriminalised Parking	Enterprise Tourism and Environment Central Pool	Highways Maintenance	Car Parking Management	Passenger Transport	Public Conveniences	Road Safety and School Crossing	Regulatory Business
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	13,023	0	257	9	153	1,391	532	141	1	2	222	526
Premises	3,576	0	0	0	0	0	562	834	105	173	0	0
Transport	548	0	0	0	0	3	7	11	0	0	8	10
Supplies & Services	2,744	0	43	39	91	18	21	36	6	15	33	58
Third Party Payments	22,819	51	0	3,419	1,640	0	1,692	110	61	299	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	42,710	51	300	3,467	1,884	1,412	2,814	1,132	173	489	263	594
Income												
Government Grants	(973)	0	0	0	0	0	0	0	0	0	(60)	0
Other Grants & Reimbursements	(646)	0	0	0	0	0	0	0	0	0	0	0
Sales	(359)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,492)	0	(18)	0	(1,601)	0	(595)	(5,646)	(61)	0	0	(10)
Rents	(19)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(13,489)	0	(18)	0	(1,601)	0	(595)	(5,646)	(61)	0	(60)	(10)
Net Controllable Total	29,221	51	282	3,467	283	1,412	2,219	(4,514)	112	489	203	584
MATS	4,322	19	51	7	66	356	340	122	15	66	86	24
Accommodation Charges	423	0	0	0	0	90	26	0	0	0	0	0
Departmental Support	3,944	0	16	15	15	0	735	19	16	32	16	43
Depreciation	10,146	322	36	0	0	0	6,381	164	185	74	0	0
Total Expenditure Outside Control	18,835	341	103	22	81	446	7,482	305	216	172	102	67
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,637)	0	0	0	0	0	(1,637)	0	0	0	0	0
Recharges	(4,316)	0	0	0	0	(1,925)	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(5,953)	0	0	0	0	(1,925)	(1,637)	0	0	0	0	0
Net Expenditure/(Income)	42,103	392	385	3,489	364	(67)	8,064	(4,209)	328	661	305	651

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PLACE

Subjective Summary	Department Total	Regulatory Licensing	Regulatory Management	Regulatory Protection	Climate Change	Traffic and Parking Management	Waste Collection	Waste Disposal	Street Cleansing	Household Recycling	Community Safety	Environmental Care
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	13,023	309	0	191	180	161	11	11	6	2	130	296
Premises	3,576	0	0	0	0	15	0	0	51	47	0	0
Transport	548	9	0	3	2	12	0	0	0	0	(1)	36
Supplies & Services	2,744	30	0	16	3	23	1	0	19	0	28	22
Third Party Payments	22,819	44	0	8	0	84	3,728	3,955	2,076	549	151	145
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	42,710	392	0	218	185	295	3,740	3,966	2,152	598	308	499
Income												
Government Grants	(973)	0	0	(50)	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(646)	0	0	0	0	0	0	0	0	0	(41)	0
Sales	(359)	(2)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,492)	(472)	0	(12)	0	(5)	0	0	(7)	0	0	(4)
Rents	(19)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(13,489)	(474)	0	(62)	0	(5)	0	0	(7)	0	(41)	(4)
Net Controllable Total	29,221	(82)	0	156	185	290	3,740	3,966	2,145	598	267	495
MATS	4,322	76	126	64	33	207	86	13	6	27	24	115
Accommodation Charges	423	0	51	0	0	26	0	0	0	0	0	0
Departmental Support	3,944	164	62	53	0	48	34	40	33	29	24	38
Depreciation	10,146	0	0	0	0	210	0	0	2	0	0	0
Total Expenditure Outside Control	18,835	240	239	117	33	491	120	53	41	56	48	153
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,637)	0	0	0	0	0	0	0	0	0	0	0
Recharges	(4,316)	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(5,953)	0	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	42,103	158	239	273	218	781	3,860	4,019	2,186	654	315	648

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PLACE

Subjective Summary	Department Total	Waste Management	Property Management and Maintenance	Arts Development	Amenity Services Organisation	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Sports Development	Sport and Leisure Facilities	Southend Theatres
	£000s	£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	13,023	233	335	177	1,800	47	1,494	561	729	55	108	1
Premises	3,576	0	2	3	35	0	413	262	197	0	7	19
Transport	548	5	6	1	283	1	15	2	52	0	0	0
Supplies & Services	2,744	6	12	245	233	11	396	53	211	12	5	0
Third Party Payments	22,819	1,689	0	0	131	0	450	3	1,169	118	156	188
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	42,710	1,933	355	426	2,482	59	2,768	881	2,358	185	276	208
Income												
Government Grants	(973)	0	0	0	0	0	0	0	0	(20)	0	0
Other Grants & Reimbursements	(646)	0	0	(186)	0	0	(185)	(25)	(7)	(114)	0	0
Sales	(359)	0	0	(4)	0	0	(66)	(23)	(4)	0	0	0
Fees & Charges	(11,492)	0	(203)	(15)	(370)	(6)	(136)	(29)	(648)	0	0	(16)
Rents	(19)	0	0	0	0	0	0	(15)	(4)	0	0	0
Total Controllable Income	(13,489)	0	(203)	(205)	(370)	(6)	(387)	(92)	(663)	(134)	0	(16)
Net Controllable Total	29,221	1,933	152	221	2,112	53	2,381	789	1,695	51	276	192
MATS	4,322	32	144	36	468	33	417	142	303	40	0	11
Accommodation Charges	423	14	37	0	0	19	30	0	16	0	0	0
Departmental Support	3,944	29	39	51	52	24	22	36	1,543	52	0	19
Depreciation	10,146	26	0	3	3	0	272	111	238	0	559	343
Total Expenditure Outside Control	18,835	101	220	90	523	76	741	289	2,100	92	559	373
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,637)	0	0	0	0	0	0	0	0	0	0	0
Recharges	(4,316)	0	(372)	0	(2,019)	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(5,953)	0	(372)	0	(2,019)	0	0	0	0	0	0	0
Net Expenditure/(Income)	42,103	2,034	0	311	616	129	3,122	1,078	3,795	143	835	565

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PLACE

Subjective Summary	Department Total	Resort Services Pier and Foreshore and Southend Marine Activity	Tourism	Economic Development	Flood and Sea Defence	Town Centre	Building Control	Development Control	Regional And Local Town Plan	Transport Planning
	£000s	£000s	£000s	£000s	£000s	£000s				
Expenditure										
Employees	13,023	886	74	201	17	34	379	498	228	635
Premises	3,576	790	2	0	0	2	0	0	0	57
Transport	548	48	3	2	0	2	7	8	4	9
Supplies & Services	2,744	259	43	223	84	55	3	114	6	271
Third Party Payments	22,819	10	11	0	347	11	0	0	0	524
Transfer Payments	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	42,710	1,993	133	426	448	104	389	620	238	1,496
Income										
Government Grants	(973)	0	0	(50)	(43)	0	0	0	0	(750)
Other Grants & Reimbursements	(646)	0	0	(62)	0	(26)	0	0	0	0
Sales	(359)	(258)	0	0	0	0	0	0	0	(2)
Fees & Charges	(11,492)	(689)	(10)	0	(20)	(21)	(389)	(509)	0	0
Rents	(19)	0	0	0	0	0	0	0	0	0
Total Controllable Income	(13,489)	(947)	(10)	(112)	(63)	(47)	(389)	(509)	0	(752)
Net Controllable Total	29,221	1,046	123	314	385	57	0	111	238	744
MATS	4,322	224	29	15	93	0	93	131	26	156
Accommodation Charges	423	0	21	0	0	0	21	23	49	0
Departmental Support	3,944	34	117	42	15	0	90	248	84	15
Depreciation	10,146	877	0	0	318	20	0	0	0	2
Total Expenditure Outside Control	18,835	1,135	167	57	426	20	204	402	159	173
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,637)	0	0	0	0	0	0	0	0	0
Recharges	(4,316)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(5,953)	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	42,103	2,181	290	371	811	77	204	513	397	917

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2016
PUBLIC HEALTH**

Subjective Summary	Department Total £000s	Public Health
Expenditure		
Employees	1,522	1,522
Premises	12	12
Transport	30	30
Supplies & Services	385	385
Third Party Payments	4,195	4,195
Transfer Payments	0	0
Special Items	0	0
Total Controllable Expenditure	6,144	6,144
Income		
Government Grants	(6,369)	(6,369)
Other Grants & Reimbursements	0	0
Sales	0	0
Fees & Charges	0	0
Rents	0	0
Total Controllable Income	(6,369)	(6,369)
Net Controllable Total	(225)	(225)
MATS	144	144
Accommodation Charges	121	121
Departmental Support	0	0
Depreciation	0	0
Total Expenditure Outside Control	265	265
Interest	0	0
Government Capital Grants	0	0
Recharges	0	0
Recharges to Housing Revenue Account	0	0
Other Internal Charges	0	0
Total Income Outside Control	0	0
Net Expenditure/(Income)	40	40

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

**CAPITAL PROGRAMME - SUMMARY
2015/16 to 2018/19**

By Portfolio	2015/16 Budget £000	2016/17 Budget £000	2017/18 Budget £000	2018/19 & later years Budget £000	Total Current Budget £000
Adult Social Care, Health & Housing	6,624	955	125		7,704
Children & Learning	8,768	5,000	5,000		18,768
Community Development	2,360	213	12		2,585
Enterprise, Tourism & Economic Development	6,597	930	800	1,050	9,377
Leader	7,522	10,592	10,098		28,212
Public Protection, Waste & Transport	9,327	9,958	13,761	21,922	54,968
Specific Sums Retained	805				805
Housing Revenue Account (HRA)	10,002	7,000	7,500	7,800	32,302
	52,005	34,648	37,296	30,772	154,721
By Department					
Corporate Services	9,882	10,805	10,110		30,797
People	25,394	12,955	12,625	7,800	58,774
Place	16,729	10,888	14,561	22,972	65,150
	52,005	34,648	37,296	30,772	154,721
Funded by					
Borrowing	20,763	16,260	16,057	170	53,250
Capital Grants	14,605	8,248	12,389	21,452	56,694
Third Party Contributions, including Planning	1,627				1,627
Revenue Contribution	4,424	2,140	350	350	7,264
Capital Receipts	3,000	1,000	1,000	1,000	6,000
HRA - Revenue Resources	7,586	7,000	7,500	7,800	29,886
	52,005	34,648	37,296	30,772	154,721

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

**CAPITAL PROGRAMME - ADULT SOCIAL CARE, HEALTH & HOUSING
2015/16 to 2018/19**

Scheme	2015/16 Budget £000	2016/17 Budget £000	2017/18 Budget £000	2018/19 & later years Budget £000	Total Current Budget £000
Community Capacity	701				701
Dementia Friendly Environments	45				45
Mental Health Funding Stream	75				75
Priory House - Condition Works	225				225
Viking Day Service Reprovision	1,500	500			2,000
Total Adult Social Care	2,546	500			3,046
Disabled Facilities - Adults	2,240	330			2,570
Empty Dwelling Management	398	75	75		548
Private Sector Housing Works in Default - Enforcement Work	144	50	50		244
Private Sector Renewal	1,240				1,240
Warmer Healthy Homes Expenditure	56				56
Total General Fund Housing	4,078	455	125		4,658
Total Capital Schemes	6,624	955	125		7,704

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

**CAPITAL PROGRAMME - CHILDREN AND LEARNING
2015/16 to 2018/19**

Scheme	2015/16 Budget £000	2016/17 Budget £000	2017/18 Budget £000	2018/19 & later years Budget £000	Total Current Budget £000
Chase High Boilers	84				84
Friars Fire Systems Replacement	63				63
Future condition projects	684				684
Hamstel Infant Fire Systems (H&S)	20				20
Prince Avenue Fire Systems	34				34
Prince Avenue Rewire	202				202
Temple Sutton Curtain Walling	112				112
Thorpedene Water Tanks	11				11
Total Condition Schemes	1,210				1,210
Devolved Formula Capital	338				338
Total Devolved Formula Capital	338				338
Basic Need Future Demand	536				536
Darlinghurst Hall	320				320
Hamstel Infant & Juniors Places	1,189				1,189
Provision for Primary School Places		5,000	5,000		10,000
Sacred Heart Primary School	250				250
St Helens to FE	2,600				2,600
St Marys East	1,500				1,500
Thorpe Greenways Infant/Junior School	825				825
Total Primary School Places	7,220	5,000	5,000		17,220
Total Capital Schemes	8,768	5,000	5,000		18,768

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

**CAPITAL PROGRAMME - COMMUNITY DEVELOPMENT
2015/16 to 2018/19**

Scheme	2015/16 Budget £000	2016/17 Budget £000	2017/18 Budget £000	2018/19 & later years Budget £000	Total Current Budget £000
Cremator Hearth Replacement		22	12		34
Crematorium Re-Quip (Mercury)		16			16
Essential Crematorium/Cemetery Equipment		175			175
Mandatory Works to Cremators	51				51
New Burial Ground	2,279				2,279
West Chapel Pipe Organ - refurbishment	30				30
Total Cemeteries & Crematorium	2,360	213	12		2,585
Total Capital Schemes	2,360	213	12		2,585

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2016

CAPITAL PROGRAMME - ENTERPRISE, TOURISM & ECONOMIC DEVELOPMENT 2015/16 to 2018/19

Scheme	2015/16 Budget £000	2016/17 Budget £000	2017/18 Budget £000	2018/19 & later years Budget £000	Total Current Budget £000
Belfairs Golf Course - Drainage	17				17
Belfairs Swim Centre H & S	214				214
Belfairs Woodland Centre Project	111				111
Bridges in Priory Park - Health & Safety	40				40
Cliffs Pavilion - External Works Above Maritime Room	200				200
Cliffs Pavilion - Replacement Floor in Auditorium	59				59
Energy Improvements in Culture Property Assets	125				125
Hard Surface Path Improvements	200				200
Library Review	530	130			660
Parks Land Drainage - Belfairs Park	105				105
Parks Land Drainage - Southchurch Park	75				75
Parks Sports Pitch Drainage	85				85
Priory Park Water Main	100				100
Prittlewell Prince Museum	38				38
Prittlewell Prince Storage	200				200
Pump Priming Budget	353				353
Southchurch Park Lake	14				14
War Memorials within the Borough	78				78
Total Culture	2,544	130			2,674
Pier and Foreshore ICT Improvement Programme	180				180
Pier Infrastructure and Development	1,430				1,430
Property Refurbishment Programme	357	300	300		957
Southend Pier - Condition Works	600	500	500	1,050	2,650
Total Enterprise, Tourism & Regeneration	2,567	800	800	1,050	5,217
LED Lighting - Civic Centre Underground Car Park	19				19
Southend Adult Community College Energy Project	330				330
Temple Sutton School Energy Project	1,137				1,137
Total Energy Saving	1,486				1,486
Total Capital Schemes	6,597	930	800	1,050	9,377

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2016

CAPITAL PROGRAMME - LEADER 2015/16 to 2018/19

Scheme	2015/16 Budget £000	2016/17 Budget £000	2017/18 Budget £000	2018/19 & later years Budget £000	Total Current Budget £000
Airport Business Park	2,785	4,105	4,101		10,991
Brunel Road Redevelopment	50				50
Capital Allocation to Discharge EEDA agreement	157				157
East Street Cottages	30				30
Focus House Demolition	108				108
New Beach Huts Phase 2	111				111
Seaways Development Enabling Works	740				740
Victoria Avenue Improvements	220	3,750	4,000		7,970
Total Asset Management	4,201	7,855	8,101		20,157
Citizen Account phase 2	39				39
ELAN System Replacement	10				10
Electronic Document & Records System (EDRMS)	59				59
ICT Capita One Enhancements/Developments	88				88
ICT Core Infrastructure	400	330	330		1,060
ICT Enterprise Agreement	200	200	200		600
ICT Enterprise Architecture Programme (EAP)	271				271
ICT E-Procurement Solution	53	29	29		111
ICT Reprovision of Carefirst	690	750			1,440
ICT Rolling Replacement Programme	106	200	200		506
IT Human Resources Case Management System	20				20
Libraries Wireless Project	15				15
Replacement and Enhancement to Cash Receipting System	5				5
Software Licencing	250	250	250		750
Wireless Borough/City Deal	300				300
Total ICT Programme	2,506	1,759	1,009		5,274
Priority Works	815	978	988		2,781
Priority Works	815	978	988		2,781
Total Capital Schemes	7,522	10,592	10,098		28,212

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2016

CAPITAL PROGRAMME - PUBLIC PROTECTION, WASTE & TRANSPORT 2015/16 to 2018/19

Scheme	2015/16 Budget £000	2016/17 Budget £000	2017/18 Budget £000	2018/19 & later years Budget £000	Total Current Budget £000
Cliff Stabilisation - Clifton Drive	460				460
Coastal Communities Fund	18				18
Coastal Defence	100		4,320		4,420
Two Tree Island - Slipway	122				122
Two Tree Rowing Feasibility	177				177
Western Esplanade Cliffs Stabilisation	17				17
Total Coastal Defence & Foreshore	894		4,320		5,214
Cinder Path	560	487			1,047
Highways Planned Maintenance Investment	502	502	502		1,506
Street Lighting Renewal	500	500	500	500	2,000
Total Highways & Infrastructure	1,562	1,489	1,002	500	4,553
Car Parks Upgrade	550				550
Total Parking Management	550				550
LTP (Integrated Transport block) - Bridge Strengthening	400				400
LTP (Integrated Transport block) - Better Sustainable Transport	400				400
LTP (Integrated Transport block) - Better Networks	400				400
LTP (Integrated Transport block) - Traffic Management Schemes	400				400
LTP (Integrated Transport block) - Network Management	201				201
LTP - Integrated Transport		1,401	1,401	1,401	4,203
LTP - Maintenance	993	1,277	1,238	1,121	4,629
Total LTP	2,794	2,678	2,639	2,522	10,633
Local Growth Fund - A127 Growth Corridor	900	4,300	1,680	10,560	17,440
Local Growth Fund - Local Sustainable Transport Fund	800	200			1,000
Local Growth Fund - Southend Central Area Action Plan (SCAAP)	120	120	2,120	4,340	6,700
Growth Point (Non-Transport)					
Local Growth Fund - Southend Central Area Action Plan (SCAAP)		1,000	2,000	4,000	7,000
Growth Point (Transport)					
Total Local Growth Fund	1,820	5,620	5,800	18,900	32,140
A127 Junction Improvements	871	171			1,042
Southend Transport Model	60				60
Total Transport	931	171			1,102
Short Street Depot	586				586
Total Waste	586				586
Toilet Refurbishment Thorpe Hall Avenue	190				190
Total Public Conveniences	190				190
Total Capital Schemes	9,327	9,958	13,761	21,922	54,968

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

**CAPITAL PROGRAMME - SPECIFIC SUMS RETAINED
2015/16 to 2018/19**

Scheme	2015/16 Budget £000	2016/17 Budget £000	2017/18 Budget £000	2018/19 & later years Budget £000	Total Current Budget £000
S106 Airport 0901960 Fulm	9				9
S106 Audley Court 0200874 Ful	14				14
S106 Ajax Works 0300130ful	4				4
S106 Former College 1000225FUL	7				7
S106 Garrison Park Store	1				1
S106 Lifstan Way 0000273 Out	79				79
S106 Nth Sbury Rd 0301504out	308				308
S106 Seec 0200500ful	104				104
S106 Sunlight Ldry 1400411FULM	13				13
S106 285 Sutton Rd 1001190FULM	4				4
S106 Univ H-Way0401561ful	35				35
S106 199-207 West Road 0501108OUT	12				12
S38/S278 Airport 0901960 Fulm	96				96
S38 Fossetts Farm Bridleway	92				92
S38 Garrison NBP Road Supp Fee	24				24
S38 Inspection Magazine Rd	3				3
Total S106 & S38 Agreements	805				805
Total Capital Schemes	805				805

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2016**

**CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT
2015/16 to 2018/19**

Scheme	2015/16 Budget £000	2016/17 Budget £000	2017/18 Budget £000	2018/19 & later years Budget £000	Total Current Budget £000
Future Programme (MRA & Decent Homes)	7,586	7,000	7,500	7,800	29,886
Total Decent Homes Programme	7,586	7,000	7,500	7,800	29,886
Sheltered Housing DDA works	358				358
Remodelling Trevett	42				42
Total Sheltered Housing Remodelling	400				400
S106 HRA Land Review	16				16
Total S106 Funded HRA Projects	16				16
Construction of New Housing on HRA Land	2,000				2,000
Total RTB Funded HRA Projects	2,000				2,000
Total Capital Schemes	10,002	7,000	7,500	7,800	32,302

GLOSSARY

FTEs	Full time equivalent - the number of employees is expressed as the equivalent number of posts not the number of people.
Objective Summary	The objective summary for each directorate shows net expenditure classified by service.
Subjective Summary	The subjective summary for each directorate shows expenditure and income classified by type rather than by service. The standard headings are as follows:-
Employees	Salaries, national insurance and pension costs for employees of the Borough Council as well as other employee related expenses such as agency staff payments, interview expenses, training and relocation.
Premises	Expenses directly related to land and buildings.
Transport	Expenses associated with the provision, hire or use of transport.
Supplies and Services	All direct supplies and service expenses to the Borough Council including equipment, printing, stationery and procurement.
Transfer Payments	Payments to individuals for which no goods and services are received in return by the Borough Council. This heading includes housing and council tax benefit.
Third Party Payments	Payments to external providers in return for the provision of a service. This includes contractors (but not capital work) and consultants.
MATS (Managerial & Technical), Accommodation & Departmental Support	The charges made by support units within the Borough Council to front line services. They include charges for directorate departmental support as well as central support services such as finance, legal, IT, human resources and property.
Depreciation etc	The revenue charges arising from capital assets held by the Council, mainly comprising depreciation. Certain non-vauded adding capital (Revenue Expenditure Funding from Capital Under Statue - REFCUS) is also charged here.
Government Grants	Specific grants received from Government.
Other Grants and Reimbursements	Grants and contributions towards a specific project received from bodies and partners other than Central Government.
Sales	Sales of goods and services.
Fees and Charges	Charges for the use of Council services such as swimming pools and car parking.
Rents	Income received from the renting out or letting of Council property.
Interest	Interest earned on cash balances.
Government Capital Grants	Government Grants received specifically to fund capital expenditure. Where the expenditure is taken to the revenue account (see depreciation above) any associated grant also gets applied to the revenue account.
Other	Other income not included in any of the above headings.
Recharges	The value of costs recharged by departmental and corporate support units to front line services.

The Council has a 'Cabinet and Scrutiny' system. The Cabinet is made up of eight Executive Councillors, who each have the responsibility for different areas of the Council's work called 'Portfolios'.

Portfolio Holders as at May 2014 are listed below.

Portfolio	Executive Councillor	Substitute (from amongst Cabinet)
Leader	Ron Woodley	Ian Gilbert
Community Development (and Deputy Leader)	Ian Gilbert	Graham Longley
Enterprise, Tourism and Economic Development (with title Deputy Leader)	Graham Longley	Ian Gilbert
Public Protection, Waste & Transport	Martin Terry	Mike Assenheim
Regulatory Control	Mike Assenheim	Martin Terry
Children & Learning	Anne Jones	David Norman
Adult Social Care, Health & Housing	David Norman	Anne Jones

CONTACTS

(as at 1 April 2015)

If you would like further details on the information included in this book
the appropriate contacts are as follows:

	External	Internal
Adult Social Care, Health & Housing		
Sibo Banda - Group Accountant - People (Adults) & Public Health	(01702) 534033	4033
Children & Learning		
Andrew Ward - Group Accountant - People (Children)	(01702) 534056	4056
Community Development		
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
Sibo Banda - Group Accountant - People (Adults) & Public Health	(01702) 534033	4033
Gary Perry-Ambrose - Group Accountant - Place	(01702) 212340	2340
Enterprise, Tourism & Economic Development		
Gary Perry-Ambrose - Group Accountant - Place	(01702) 212340	2340
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
Leader		
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
Public Protection, Waste & Transport		
Gary Perry-Ambrose - Group Accountant - Place	(01702) 212340	2340
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
Regulatory Services		
Gary Perry-Ambrose - Group Accountant - Place	(01702) 212340	2340
Housing Revenue Account (HRA)		
Sibo Banda - Group Accountant - People (Adults) & Public Health	(01702) 534033	4033
Contingency		
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
Levies, Financing Costs & Interest etc.		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Capital		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Medium Term Financial Plan and Budget Strategy		
Ian Ambrose - Group Manager Financial Management	(01702) 215204	5204

